

## Union leader urges Chrysler workers to end strike

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

A surprise intervention in the Scottish car workers' strike which has halted Chrysler's Linwood plant, thus jeopardising the Government's £162m. rescue deal, was made yesterday by John Boyd, general secretary of the engineering union, who accused the 5,000 strikers of taking "ill-advised action."

Mr. Boyd, the Right-winger until his recent election as AUEW general secretary, was the union's Scottish Executive representative, said he thought it was "entirely wrong" of the men to strike when the Government was attempting to rescue the company's U.K. operation.

"I don't think the strike should continue," he said. "In fact it should not have started and it should not last a minute longer, bearing in mind the compassionate interview of the Labour Government."

His plea for a return to work came a day before a mass meeting of Linwood workers which is expected to accept a shop stewards' recommendation of the strike's continuation. The mass meeting will be held too early to be influenced by the new talks which have been arranged by Mr. Jim Mortimer, chairman of the Advisory, Conciliation and Arbitration Service, between national union officials and senior company representatives in London this afternoon.

The workers will be given a report on the deadlocked talks organised by ACAA in Glasgow at the weekend. Despite their failure, the Linwood shop stewards' convenor, Mr. John

Carty, expressed optimism that the London negotiations could succeed. The strike has been caused by a dispute over payments to employees packing car parts. It involves 50 packers, who have been transferred to Linwood from a small subsidiary plant at Johnstone which is being closed, and a further 17 packers at the main Linwood plant.

The company says that the men should receive the Johnstone plant pay rate. The shop stewards are demanding that the payments should be based on agreed Linwood grades amounting to £1 a week more.

### Escalated

Last week Mr. Eric Varley, the Industry Secretary, warned that a continuation of the strike might force the Government to withhold further payments to the company under the rescue deal concluded just before Christmas. The Government has made one payment of £12m. to cover the company's operating losses and is due to make a further £8m. payment later this month.

The strikers were also warned yesterday by Mr. Don Lander,

Chrysler U.K. managing director, that if they did not return to work they would seriously impair the job security of 17,000 other Chrysler employees in the Midlands.

In a message to the Scottish employees Mr. Lander said he hoped they would vote for a return to work so that the matter could be settled by independent arbitration. The Linwood shop stewards have said they regard the issue as a trial of strength. We have not sought a confrontation."

He added that a minor issue had escalated into a major dispute at a time when the company needed co-operation. Mr. Tom Derby, the company's personnel director, said he doubted if the company could withstand a prolonged strike.

What has gone wrong at Linwood Page 27

## Pressure on lira likely to continue

BY DOMINICK J. COYLE

ROME, Feb. 1.

THERE are indications of serious policy disagreements between the Italian Government and the Bank of Italy over how to deal with the crisis, now in its 25th day.

A protracted meeting here yesterday between Sig. Emilio Colombo, the Treasury Minister and Prof. Paolo Baffi, the Governor of the Bank of Italy, supported by senior officials on both sides, is understood to have resulted in no substantial agreement either on short-term monetary policies or on the outline of an emergency economic programme.

Meanwhile the Foreign Exchange markets remain closed and the lira has effectively been devalued by 10 per cent. against the dollar.

The prospects for forming a new Government, and thus avoiding general elections, now depend in large measure on the Christian Democrats and the Socialists reaching early agreements on an economic programme, which would probably involve a sizeable measure of deficit financing and also the absence of meaningful wage controls.

### First steps

The Bank of Italy, however, is arguing proposals to limit the level of Government spending and strict limits on wage rises this year are now prerequisites for tackling the present economic crisis and for defending the lira at something around its present level on the free market.

Professor Baffi's case is being reinforced strongly by the International Monetary Fund, which has been asked by Sig. Moro's caretaker government for further assistance in the form of a loan of \$500m. as part of an international support package in defence of the lira and Italy's depleted reserves.

A further run on the lira is feared to-morrow, mainly because of the absence of any concrete proposals to resolve the crisis. There is also believed to be a sizeable backlog of major imports still awaiting payment and due finally before the end of this week, involving inevitably a heavy demand for foreign exchange.

The difficult task of trying to agree an economic programme between the Christian Democrats and the Socialists was handed over yesterday to economists in the respective parties, and their discussions and negotiations continued in private throughout the week-end.

## Police charge in Barcelona

BY ROGER MATTHEWS

MADRID, Feb. 1

RIOT POLICE and thousands of demonstrators clashed in a political amnesty. Clashes repeatedly today in the centre of Barcelona. Spain's second largest city, with cars being dragged across main streets to form barricades and police using tear gas, rubber bullets, smoke bombs and baton charges to disperse the protesters.

The running battles lasted nearly four hours and brought city centre traffic to a standstill. Eye-witnesses reported that several people were injured, and at least two were taken to hospital. On several occasions mounted police charged groups of more than 1,000 demonstrators hitting out with their batons.

The protest had been called by neighbourhood associations (formed to improve local conditions) whose request for a demonstration had earlier been denied by the civil governor. Despite this nearly 10,000 gathered outside the law courts at 10.30 and large forces of police in full riot gear moved swiftly into action.

The demonstrators persistently regrouped with thousands more joining in throughout the centre of the town. Observers said it was the biggest demonstration seen in Barcelona for decades with motorists getting out of their cars to applaud and other people waving white handkerchiefs from the balconies of their flats. Local Spanish journalists esti-

## Zambians confirm FT man is held

BY BRIDGET BLOOM

THE ZAMBIAN Government has confirmed that Mr. Stewart Dalby, the Financial Times correspondent in Southern Africa, is held by the Zambian police in Lusaka.

He is being held under the full state of emergency regulations introduced last week. But no explanation for his three-day detention has been given.

Mr. Dalby, together with Mr. Bruce Loudon, the Daily Telegraph correspondent, were first questioned by the police on Thursday evening at 8 a.m. on Friday, both men reported, as requested, to the central police station in Lusaka.

In a telephone interview from the Zambian capital yesterday Mr. Aaron Miller, the Zambian Minister of Home Affairs, confirmed that the two journalists were held under emergency regulations. He declined to say what charges, if any, had been or might be made against them.

Mr. Miller said that the police were carrying out "ter-

tain investigations." Meanwhile the British High Commission in Lusaka has expressed concern at the continued detention of the two men. It is understood that the British Consul tried to gain access to them over the weekend, but was told that he must apply today to the Zambian Ministry through the Ministry of Foreign Affairs for permission to visit them.

In London the Foreign Office said that it had been unable to discover from the Zambian Government the reasons why the two journalists were being held.

Mr. Dalby's wife, Mrs. Doris Cliffe, wife of the British lecturer at the University of Zambia, Dr. Lionel Cliffe, detained at the weekend, said she had been given a copy of the Detention Order which said Mr. Cliffe could be held without charge or trial for 28 days pending decision to determine whether a further order would be made against him.

## Maritime Fruit changes may hit U.K. shipyards

BY GUY DE JONQUIERES

LONDON, Feb. 1

MARITIME FRUIT CARRIERS, the Israeli-American shipping concern that has major operations with British shipyards, is making major changes in its management structure and operations as part of a continuing effort to solve its financial difficulties.

Captain Mills Brenner and Mr. Yacov Meridor, the two Israelis who founded MFC, have resigned as joint managing directors and will play no further executive role in the company's affairs. But they will remain on the Board and continue to own a substantial portion of MFC's equity.

Swan Hunter link

Capt. Brenner and Mr. Meridor were instrumental in setting up Swan Maritime, in which Swan Hunter has a 25 per cent. stake, and which has options for 12 tankers still outstanding with Swan. If these orders are not confirmed by MFC's new management, JET prospects for Swan Hunter's 24,000 workers on the Tyne will be seriously affected. In addition MFC has, through a subsidiary, firm orders with Harland and Wolff, Belfast, for three large tankers and with Scott Lithgow, the Clyde-side shipbuilders, for two large tankers.

Mr. H. Struve Hensel, a prominent New York lawyer, has been named managing director and chief executive officer. MFC's new chairman is Mr. Ira Guilem, an American banker and indus-

trialist, who has agreed to provide the company with a substantial but unspecified amount of new long-term financing.

Capt. Brenner and Mr. Meridor agreed to surrender voting control over their shares to Mr. Hensel and Mr. Guilem. The two former managing directors own, directly and indirectly, about 38 per cent. of MFC's equity. The rest is widely distributed among American shareholders.

The company also said that it was taking immediate steps to move its headquarters and operations to London, and hoped that this would result in "significant cost savings and substantially improved operating efficiency."

The accounting firm of Price Waterhouse has been retained to prepare a comprehensive system of financial controls. MFC is incorporated in Israel. Its shares are traded on the over-the-counter market in the U.S. It has an office in New York. Serious consideration, it is understood, is being given to reincorporating the company outside Israel, possibly in Panama, in the near future.

The decisions, announced today, seem to have been taken recently by MFC and came at a moment when MFC is trying to renegotiate the terms of its debt with banks in the U.S. and Europe. Last week it said that it hoped to conclude within two or three weeks an agreement that would extend the term of most of its bank debt to ten years, from four at present.

On the Swan Maritime orders, Mr. Hensel said that he had not yet had discussions with Swan Hunter, but indicated that the matter would command a high priority after the bank negotiations have been completed. He will fly to London soon, and plans to spend much of his time in Britain in his new capacity as operating head of MFC.

Mr. Hensel said that a major reason for moving MFC's headquarters to London was that most of the company's fleet of 40 refrigerated vessels (refreezers) were registered under the British and West German flags, and that conducting the company's operations from a European base would simplify administration.

### Tanker snags

All the 40 "refreezers" are chartered out and provide the bulk of MFC's income, but it is saddled with difficulties in the tanker field, where only one of the six tankers it owns is earning money on charter, and its hopes of profitably selling its tankers on order have plummeted with the world tanker surplus.

L. Daniel writes from Tel Aviv: An MFC Board member here is trying to find Israeli purchasers for eight refreezers belonging to the company, buying the Israeli flag and operating under a ten-year charter for a Swedish company on what are described as very profitable terms. The eight vessels are valued at \$50m.

## Row looms between U.K. and Italy over EEC nuclear project

BY DAVID FISHLOCK, SCIENCE EDITOR

A POLITICAL row is blowing up between Britain and Italy over the siting of one of the most adventurous high-technology projects ever conceived in Europe.

It is aimed at keeping the EEC abreast of developments in controlled thermonuclear fusion as a prospective source of energy for the 21st century.

The Italian Government is seeking an urgent meeting at ministerial level with Britain to press its case for locating the £70m. JET project in Italy, rather than in the U.K.

It is strongly opposing the Italian position. British scientists argue that to locate the project in Italy would unnecessarily increase the risk of failure for a very ambitious scheme.

If successful, the JET (Joint European Torus) project could take Europe a big step nearer to nuclear fusion reactors, in which B-bomb reactions are tamed to generate electricity.

U.K. officials will brief Mr. Anthony Wedgwood Benn, Secretary for Energy, early this week on the British case for locating JET at Culham, near Oxford, close to one of the world's leading centres of nuclear fusion research.

The JET project is scheduled to be discussed at the Council of Ministers meeting in Brussels in three weeks.

Before then, however, Dr. Mario Pedini, the Italian Minister for Co-ordination of Research and Technology, wants bilateral discussions with Mr. Benn.

He hopes to persuade the British Minister that, in choosing the scientific centre at Ispra, in Northern Italy, as the site for JET, the EEC has acted in the best long-term interests of the Community.

Dr. Pedini says there is a particular psychological importance in establishing that JET is truly an EEC project. It should therefore be located at its premier research centre.

Although the Italian Government has failed to persuade the EEC that it should fund the entire five-year, £70m. project, the Community has accepted responsibility for 30 per cent. of the cost. The balance is to be found by participating nations, primarily the host nations.

In an interview in Rome last week, Dr. Pedini pointed out that if JET proved a success, there would be at least two further major experimental fusion projects—which could be located elsewhere in Europe—before anyone would be in a position to design a nuclear fusion reactor.

JET has been designed by an international team of 57, led by the French fusion physicist, Dr. P. H. Rebut, working at the Culham Laboratory of the U.K. Atomic Energy Authority.

It is essentially a giant electromagnet, shaped like a ring doughnut, designed to act as a "bottle" for electrified gas at extremely high temperatures and pressures.

Dr. Walter Marshall, chief scientific adviser, to Mr. Benn, said yesterday that, although the JET design was very ambitious, he was satisfied that it could be made to work.

But experience had taught scientists that very difficult technical projects always ran into serious difficulties at some stage and required large technological resources if they were to get out of trouble again, he said.

He firmly believes that, although the Germans, French and Belgians have also offered sites for JET, the one which could command the strongest and most experienced resources was one close to the Culham Laboratory.

## NEWS SUMMARY

**BUSINESS**  
Business optimism revives—survey  
INDUSTRY does not expect the rate of price increases to fall below 15 per cent. through 1976, according to the E.P. monthly business opinion survey. However, optimism has revived, and companies expect an increase in purchases of outside supplies later this year and some modest rebuilding of stock levels. Back Page and Page 28

PHILLIPS AND DREW predict a marginally recessionary Budget, injecting about £500m. into the economy in the February issue of economic forecasts. The stockbroking firm sees inflation moderating to 8 per cent. through 1977 and predict a growth rate of 2 per cent. in 1978. Page 27

SIR ERIC DRAKE, the recently retired BP chairman, has been appointed a director of the Eastern Asia Navigation Company, subsidiary of Mr. Y. K. Pao's World-Wide Shipping Group. Mr. John K. Jamieson, former chief executive of Exxon, is to act as chief consultant to the group. Back Page

U.K. SALES to Russia rose by over 90 per cent. to £210.5m. in 1975, while Soviet sales to the U.K. rose only 3.3 per cent. to £68.4m. The overall trade deficit with Communist countries was reduced to £105.5m. (£248.5m.), with U.K. exports up at £584.7m. (£428.5m.) and imports little changed at £280.5m. (£278.7m.). Page 17

SOVIET UNION has issued official figures for the 1975 grain harvest, which at 140m. tonnes was two-thirds of the target farmers were set by the Kremlin.

£100m. cuts ordered for civil service  
GOVERNMENT has instructed all its departments to reduce their service expenditure by more than £100m. by April 1976. This is likely to require the cutting of more than 20,000 jobs. Back Page

KEY PROVISIONS of the Employment Protection Act, covering statutory certification of trade unions and procedures for recognition claims, come into force today. Back Page and Feature, Page 21

RAIL SERVICE cuts due to be introduced to-day have been postponed for a month because of the failure of British Rail and leading unions to reach detailed national agreement on an economy programme. Page 27

NALGO called for a national conference of union leaders in April to debate the union-Government relationship before the next stage of the pay policy is decided. Page 6

FORD craftsmen plan to go ahead with a work-to-rule from next Monday. The 4,500 members of the unofficial Ford Workers' Union Committee want better representation on the company's negotiating machinery. Page 6

North Sea oil stock issue  
LASMO AND SCOT plan respective stock issues to raise £73.1m. net to finance development of North Sea oil reserves. Page 22 and Lex

ESSO has told the Irish Government that oil and gas were found in two wells it drilled in 1973 and 1974 off the County Cork coast, although they could not be described as commercial finds. Esso will drill another well on the site in the summer.

ICI claims to have doubled its share in the European nylon market for the carpet industry in the past three years and to have established itself as the biggest supplier in 1975 with 9 per cent. of total sales. The company says it has strong positions in West Germany and Belgium. Page 4

Lloyd, who retires to-day, is to be chair-appeal committee of in Year.

Nkomo, leader of the national Council, is in for talks on Rhodesia. James Callaghan, Secretary.

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# Code for motor trade comes into operation

By Terry Dodsworth, Motor Industry Correspondent

THE NEW code of practice for the motor industry came into operation yesterday. It will ensure more accurate advertising, improved warranty provisions and the right to low-cost arbitration in disputes with dealers.

The code was drawn up by the motor industry trade bodies in consultation with the Office of Fair Trading. It sets out principles which all member manufacturers and retailers must observe in advertising, the supply of new and used cars, parts and accessories, and car servicing and repair.

The three associations concerned are the Motor Agents' Association, the Scottish Motor Trade Association and the Society of Motor Manufacturers and Traders.

The motor industry has been under pressure to improve warranty and servicing standards for some time and several moves have been made over the last year to meet criticism.

Under market pressure last year, manufacturers were forced to extend warranty provisions and to step up inspection of new cars before sale.

But the code takes these moves further. Its provisions include:

● Warranties should be transferable to second and subsequent owners.

● Car order forms must detail all charges additional to the car price, so that the customer

knows exactly how much he must pay to put the car on the road.

● Used cars should be subject to a pre-sale inspection in accordance with a pre-determined schedule.

● Firm quotes should be offered wherever possible for major repairs.

● Repairs must be guaranteed against failure due to workmanship for a specific mileage or time.

● New car advertising involving comparisons with other models should not be presented in such a way as to mislead the customer.

A conciliation and arbitration procedure has been set up for complaints and the arbitrator's award will be enforceable in law on all parties.

## New Fair Trading chief sought

By Elinor Goodman

THE DEPARTMENT of Prices and Consumer Protection will soon start its search for a successor to Mr. John Methven, Director-General of Fair Trading. Mr. Methven will leave in June to become director-general of the Confederation of British Industry.

Under the terms of the 1973 Fair Trading Act, which created the position, the appointment is made personally by Mrs. Shirley Williams in her capacity as Secretary of Prices and Consumer Protection.

The transition will come at an important time for the Office of Fair Trading. Mr. Methven put the organisation on the map and established the staff. The Office's work will be greatly increased this year as a result of the Consumer Credit Act and the calling-up of restrictive agreements in the services industry.

This is in addition to the Office's existing responsibility for mergers, monopolies, consumer protection and restrictive practices in manufacturing.

Mr. Methven, who joined the Office of Fair Trading in 1973 from ICI, where he was deputy

secretary of the M&D division, had already been involved in work with the Government through the membership of the Monopolies Commission. It is likely that the Department of Prices will first try to fill the job by informal approaches — either directly or through "head-hunting" organisations.

There is a body of opinion in the Department which would like to see the £18,000-a-year post advertised. Two years ago the Government advertised for a new director-general of the Water Authority, and was surprised by the quality of the applicants.

Mr. Methven has a legal training and the Department is known to be anxious to appoint somebody with a thorough legal knowledge as well as knowledge of competition policy.

Though the Department does not necessarily feel that the next director-general must be a lawyer, there is feeling that a "judicial" approach is essential for a job seen as that of a referee between the interests of the consumer and of business.

## British Gas angers Potteries by high pricing policy

By Peter Cartwright

ANGER with British Gas over its attitude to pricing is reaching a peak in the pottery industry as manufacturers find themselves faced with bills in some cases treble those of two or three years ago.

There is also serious doubt whether the corporation can supply new production projected over the next two years.

The industry has been warned that no more gas may be available until the Frigg Field comes on stream in 1978.

Stoke-on-Trent and the Potteries was the first major industrial area in the West Midlands to get North Sea gas. Tableware and other manufacturers were wooed away from oil and electricity

with cheap tariffs. They also helped pay for special gas-rising mains to bring in supplies.

Fuel accounts for 10-12 per cent. on average of manufacturing cost; more for makers of fine china, which has to undergo extra firing processes.

In the past two years Wedgwood has had to pay overall 120 per cent. more for materials and fuels. It uses mainly electricity 11.2p.

Royal Doulton Tableware was among the first to take advantage of the "introductory" gas contract rates. Original contracts at 2.5p a therm recently doubled to nearly 6p, and as how much they have been misled.

Had it not been for the recession, we should have been in the price in some instances to go to above 12p.

Contracts signed for about 6p are expected to go to 11.2p, and the company is preparing for a demand of about 13p for contracts now at 9p.

Sir Arthur Bryant, chairman of Wedgwood, recalled that in the early days of natural gas effect a rapid increase in lead.

"We were under great pressure to change from electricity, which runs 95 per cent. of our kilns at Burslem, to gas — the market at Burslem is very good. I can say that I am very glad we didn't make the change."

In 1973 the contract price to Wedgwood was 4.45p a therm. In April 1974 it went up to 6.4p and since October it has been 11.2p.

Mr. Sam Jerrett, director of the British Ceramic Manufacturers' Federation, said: "It is true that in the early days the industry bought gas for the proverbial song. But now manufacturers see how much they have been misled."

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## Europe takes more ICI nylon for carpet

By Rhyr David

ICI, BRITAIN'S biggest nylon producer, has made Europe its main market for the carpet yarn. The company has been using the main fibre used in

In spite of a downturn in sales of nylon from the market in Western Europe, the fibre is still about 46 per cent. of ICI's sales. The volume of its sales in Europe during the past

The company now as its sales of nylon account for about 8 per cent. of its total sales. ICI, which pioneered the production of nylon for carpet, has been using the

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## Car industry forum will link makers, unions and consumers

By Elinor Goodman, Consumer Affairs Correspondent

THE NATIONAL Consumer Council is trying to form a new forum of discussion for the motor industry which will involve management, unions and consumers. To be known as the Motor Industry Consumer Council, it is hoped it will look not just at complaints about the performance of cars, but the whole strategy of the manufacturer, marketing and servicing of cars in the future.

All four major British car manufacturers are understood to have been asked to join and the main consumer organisations are being invited to appoint representatives.

Union participation would come from workers directly involved in car manufacture and from those who drive vehicles for a living.

MICC would presumably discuss some of the issues which have been vexing consumer organisations, such as planned obsolescence and after-sales services.

It would also go some way to providing consumer representation in the affairs of motor manufacturers in which the public has a stake through the Government.

The National Consumer Council is the body sponsored by the Government as a "partisan voice" for the consumer and its desire for greater account to be taken

of consumer's interests in the Government's industrial strategy forms the basis of proposals to be laid before NEDC this week by Mr. Michael Young, chairman of the NCC and a member of the NEDC.

In the first formal proposals to be made by Mr. Young since his NEDC appointment, the NCC says that "jobs depend on consumers; on British consumers who have the choice between home and foreign goods and are often forced to choose foreign on overseas consumers who have the means of solving our balance of payments problems in their purchases."

All attempts to solve Britain's economic problems so far, Mr. Young says, have neglected the needs and importance of consumers.

In a seven-point plan, the council proposes that trade

unionists should use their power and solidarity to bring about improvements in shoddy goods or unsatisfactory services.

Unions could persuade companies to give their customers a better deal — and their workers safer jobs.

Better use should be made of public authority buying strength. These authorities under-estimated the savings that could be made by "intelligent, co-ordinated specification and purchasing."

The proposals also repeat demands for better after-sales services and more consumer advice to enable shoppers to make informed judgments.

British companies should be better at servicing products sold in this country because of their proximity to the consumer. Industry "has thrown away this potential advantage" by allowing servicing to get worse.

## Shorter week at Hotpoint

By Donald Maclean

TWO HUNDRED workers employed by the Hotpoint electrical appliances company at Peterborough start a three-day week today in a bid to reduce stocks of washing machines.

The company has been hit by a shortage of components and is expected to be closed for a further three days.

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## Sharp rise in January dividends

By Ron Purdum

THE PRINCIPAL feature of companies' annual reports published last month was the sharp increase in dividend payments compared with a year ago.

The increase of 21.4 per cent. was due mainly to the large number of companies which had come to the market for new money by way of "rights" issues

last year, enabling them to pay dividends well in excess of the 10 per cent. restriction.

Pre-tax profits were up 5.9 per cent. on the same month a year ago.

This continues the better trend of recent months. Figures in October were down 2.9 per cent., in November down 1.9 per cent. and in December up 4.5 per cent.

Leading companies which did better than average included A. Guinness, whose pre-tax profits were up by 28.5 per cent. and Rank's Dixie McDougall, with profits 32.4 per cent. higher.

Alfred Breweries managed only a 2 per cent. increase, but raised the dividend by the maximum permissible.

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## MPs' committee to hear Chrysler deal opponents

REPRESENTATIVES of the "curtail or vary" its committee, and that there was a binding arrangement with the work force on manning levels and productivity.

Since these provisions have been met only in part, the Commons Committee will not press the IDAB team for its present view of Chrysler U.K.'s likely future.

It will also be looking further into the way in which the Department of Industry altered its stance towards Chrysler Corp. from the U.K. from a position of offering only limited help to trade unionists and professional men — was that the Chrysler arrangements did not offer prospects of viability.

But despite some dissent, a majority also felt that the Williams and Glyn's Bank, who scheme should be supported for industrial and balance of payments reasons on three conditions. These were that there was a greater capital commitment from Chrysler Corporation, that role at a non-executive director of the Government had the right to of British Leyland.

The meeting will almost certainly take place behind closed doors to allow the fullest discussion with the IDAB members, whose advice to the Government is given confidentially.

It is known that the majority view of IDAB which is made up of distinguished industrialists, trade unionists and professional men — was that the Chrysler arrangements did not offer prospects of viability.

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**THE** *Journal of the American Academy of Child and Adolescent Psychiatry*

**Office of  
Fair Trading**

**Buildings, Bromyard Avenue, London W3 7BB.**







# FINANCIAL TIMES SURVEY

Monday February 2 1976

## NATIONAL EXHIBITION CENTRE

The official opening to-day of the £44m. National Exhibition Centre can be seen as a vote of confidence in Britain's future—one of a number of recent dreams, which unlike many others, has not been allowed to end up on the scrapheap.

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be the envy of those bearded authorities in Montreal, where their pet project continuously courts disaster and threatens to turn the world's biggest sporting extravaganza into an international fiasco.

Not since the building of the Manchester Ship Canal in the late 1800s has a local authority in this country come together with private interests to tackle such an ambitious programme of joint co-operation and few would argue that they have not worked well together.

Apart from the £1.5m. grant from the Government, a sign of official blessing which enabled the early stages of planning to go ahead, Birmingham City Corporation—now District Council—has as principal sponsor raised £25m. to meet a major part of the cost of providing the U.K. with an exhibition complex comparable to any in the world. If things go according to plan, the NEC should prove to be of incalculable value in the promotion of domestic and overseas trade and co-incidentally provide a major fillip for a region used to prosperity but now suffering badly from the recession.

### Non-profit

National Exhibition Centre Ltd. is the management agency company formed by the Council and the Birmingham Chamber of Industry and Commerce whose task it will be to see that the complex succeeds. With four directors from each of the joint sponsors, it will be totally responsible for the management and safeguarding of the capital involved. As a non-profit distributing operation, any surplus will be ploughed back into the Centre, ensuring

it is clearly much too start talking in terms of the Centre's success, there no dispute that the sent of the complex so the broadest concept ion has been a story ble achievement. The hable three-year programme was com- a schedule would surely



The exhibition site at Bickenhill.

that it continues to provide what is required of it.

There can be little doubt that the NEC will be providing exactly what many people in the exhibition world have badly wanted in the U.K. for many years. Based on the experience of similar centres throughout the world, and learning to avoid their mistakes, the Centre will offer 1m. square feet of ultra-modern exhibition space and a range of associated facilities which few venues on the international exhibition circuit can match.

It is fitting that the exhibition which began at the NEC yesterday, the International Spring Fair, will be the largest trade show ever staged in this country, taking up the entire floorspace and accommodating extremely hard task on their

over 2,000 exhibitors. Some 75,000 visitors from home and abroad are expected to attend. While the Society of Motor Manufacturers and Traders still debates whether or not it should move the London Motor Show to the NEC, it is worth noting that if the switch was made, then Birmingham's new centre could also house the commercial vehicle show at the same time, something which until now would have been impossible.

But it is not just the size which will dictate success or failure for the project and great care has gone into ensuring that Birmingham can offer the type of integrated exhibition complex which will ensure that alternative centres have an

hands in the fight for business. The big question mark which hangs over the Centre's future, however, is not one of facilities offered or space available but one of attitudes and the breaking down of old ideas. The fact that NEC is roughly 100 miles north of London is, according to some, sufficient reason for the Centre's eventual demise, despite all the other advantages

It is an argument which the NEC men must be tired of hearing but which they nevertheless appreciate is a major talking point and must therefore be taken seriously. And while such arguments might well at one stage have prevented the scheme from ever getting off the ground, its operators are convinced that now the Centre

is operational and available, any reservations based on location will be overcome by actual experience of the complex. Its position is certainly strengthened by the failure of London to come forward with any comparable plans and the uncertainty surrounding the future of some of its existing exhibition facilities.

The NEC also points out that 28m. people live within a 100-mile radius of Birmingham and many people will face a shorter rather than longer journey to a Midlands exhibition than to one in London. Officials are understandably rather frustrated when matters like a shortage of local nightlife have

to be given as great an airing as the exhibition facilities on offer. Is a centre like Birmingham—will in most cases be

ham, they ask, to be regarded as a valuable promotional and trading concept or an excuse for a few days' fun?

They are not, however, foolish enough to dismiss such criticisms lightly and have armed themselves with an impressive array of statistics to show that the Midlands can offer a range and depth of entertainment facilities to satisfy most people. No one, however, is suggesting these are on par with London.

As for accommodation, the NEC says there are 14,000 hotel rooms within 20 miles and the opening of the new £6m. British Rail station on the site will provide the Centre with a direct service to London which will bridge the 100-mile gap in around 90 minutes. British Rail is to offer a £2 return fare to London to help those who feel that the capital is an essential part of any show and the Centre makes great play of the fact that the nearby motorway network can provide quick access to most parts of the country.

The NEC has undoubtedly had considerable success in overcoming the doubts of many exhibition organisers, who could stand to lose a great deal in what could fairly be described as a bit of gamble. When the Queen visits the site today, she will be told that 67 exhibitions have been booked over the next two years, with some bookings stretching out to 1983. The show which she will see, the International Spring Fair, has already committed itself to appearing in Birmingham for the next five years and the Centre has no doubt that others will follow suit after their first visit.

To stage or take part in a show at the NEC—there could be five or six running at any one time—will in most cases be

more expensive than at previous venues. While it is up to the individual show organiser to set rentals for its own exhibitions, the NEC itself is pitching its own hire rates to organisers at a level which obviously reflects the standard of facilities available.

Although they are keeping their cards close to their chests, officials admit that NEC charges will be higher than those which have been used to, but they claim that these remain reasonable and are entirely justified by the Centre's amenities. So far at least, the higher rates do not appear to have dampened the enthusiasm of many organisers, although their exhibition experiences will dictate whether or not they are prepared to repeat the exercise.

### People

But while the Centre still has to prove itself to the exhibition world it has already received the unequivocal seal of approval from at least one direction, the people of Birmingham and surrounding areas. Their imaginations have clearly been fired by the NEC and on its only "open" weekend before opening, an estimated 250,000 people flooded into the complex to take a critical look round, against the 80,000 who had been expected.

So while many have yet to be convinced that the provinces can achieve what has proved beyond the resources of the capital, the local people have made their position clear. The NEC will be hoping that their enthusiasm eventually embraces everyone.

Michael Cassell

## Three hearty cheers for the NEC

1. Europe's most modern expo complex is now open for business.

2. ITF presents seven of its major exhibitions in this magnificent new venue in 1976 alone.

3. Together we can do even more for British Industry.



Exhibitions organised by ITF 1976  
Imdex 76—International Men's and Boys' Wear Exhibition  
1-4 March, Earls Court, London.  
Brighter Homes Exhibition  
16 March-3 April, City Hall, Manchester.  
Brewex 76—International Brewing, Bottling and Allied Trades Exhibition  
29 March-2 April, Earls Court, London.  
Hevac 76—International Heating, Ventilating and Air Conditioning Exhibition  
5-9 April, National Exhibition Centre, Birmingham.

British Technology for Malaysia Exhibition  
5-12 April, Kuala Lumpur.  
Iphex 76—International Pneumatics and Hydraulics Exhibition  
3-7 May, National Exhibition Centre, Birmingham.  
IEA/Electrex 76—International Electrical, Electronic and Instrument Exhibition  
3-7 May, National Exhibition Centre, Birmingham.

Offshore Wales Exhibition and Conference  
24-28 May, Sophia Gardens, Cardiff.  
International Laundry, Cleaning Equipment and Services Exhibition  
17-24 June, National Exhibition Centre, Birmingham.  
MAB—International Fashion Fair  
5-8 September, National Exhibition Centre, Birmingham.  
Northern Floor Coverings Fair  
7-10 September, Exhibition Centre, Harrogate.

Electronic Instruments Exhibition  
21-23 September, Bloomsbury Centre, London.  
Electronic Instruments Exhibition  
28-30 September, Grosvenor Centre Hotel, Edinburgh.  
London International Footwear Fair  
3-6 October, Olympia, London.  
Birmingham International Ideal Home Exhibition  
14-30 October, National Exhibition Centre, Birmingham.

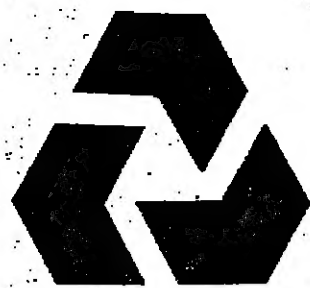
2nd Offshore International Exhibition and Conference  
7-10 December, National Exhibition Centre, Birmingham.  
1977  
Imdex 77—International Men's and Boys' Wear Exhibition  
28 February-3 March, Earls Court, London.  
Labex International 77  
7-11 March, National Exhibition Centre, Birmingham.

Pakex 77—International Packaging Exhibition  
14-18 March, National Exhibition Centre, Birmingham.  
International Mechanical Handling Exhibition  
16-21 May, National Exhibition Centre, Birmingham.  
London Electronic Component Show  
17-20 May, Olympia, London.  
Interplas 77—The International Plastics and Rubber Exhibition in Europe for 1977  
15-23 September, National Exhibition Centre, Birmingham.  
MAB—International Fashion Fair  
4-7 September, National Exhibition Centre, Birmingham.

## INDUSTRIAL AND TRADE FAIRS HOLDINGS LTD.

Press and Public Relations Enquiries to David Monk. Sales Enquiries to John Legate at  
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London Office: 9 Argyll Street, London W1V 2HA. Tel: 01-437 1622.





# National Westminster Bank

have a branch at

## The National Exhibition Centre, Birmingham.

Manager: Gordon Taylor

A complete range of banking facilities is available including a Night Safe and Cash Dispenser. The office is open during the normal banking hours of 9.30 am to 3.30 pm from Monday to Friday. These hours of attendance will be extended on certain occasions to meet the needs of exhibitors and visitors.

**National Westminster Bank**



The central piazza which forms the main entrance.

## The impact on the region

THE ARRIVAL and opening of the National Exhibition Centre will not only provide the U.K. with a standard and range of exhibition facilities which are long overdue but should also have far-reaching repercussions throughout the Midlands area itself.

The extent to which the new centre will affect life in the region cannot yet be fully quantified but it is already clear that the "spin-off" will affect many areas of business activity in the Midlands and help boost the area's position as the U.K.'s major industrial centre.

All services connected with the movement of people and goods, such as financial, insurance and factoring services, freight and road haulage, business and travel agencies should benefit.

Early estimates suggest that something of the order of £2m. a day will be drawn into the region and spent as a direct result of the Centre's activities. The NEC itself will provide whole-time employment for 1,500 people, while contracting companies responsible for mounting exhibition displays will employ a workforce of around 2,500. While such numbers will have limited

impact on the region's employment position, where the situation is now more worrying than for many years, the centre does nevertheless represent a new and hopefully expanding source of labour in the years to come.

Investment, too, in the shape of office blocks for new companies moving in near the centre, as well as warehousing space to complement that on the site itself, will provide another boost. There will also be substantial investment in other ancillary activities, such as hotels, restaurants, night clubs and tourism.

### Sales

As Mr. Robert Booth, chairman of the NEC says: "There is no doubt that service industries in Birmingham—spreading out as far as improved sales in the shops, roads, and car parks will be drawn into the region at a time when it desperately needs an injection of this sort."

Something like 4m. people a year are expected to visit the centre annually and the need to provide the range of services and entertainment to meet their requirements is a challenge which has already been taken up in a major way.

According to the NEC, there are already 130 hotels located within 20 miles of the site, together with a wide variety of entertainment facilities, and the development of these industries is expected to expand as the centre becomes established.

Two new hotels have been built on the site itself, providing 700 rooms between them, and hotel development throughout the region will be carried out with an eye on the new source of business at Bickenhill. The NEC claimed on the eve of the opening that no hotel rooms were available nearer than Leicester, and while this may say something for the pull of the first exhibition, it clearly means that more accommodation will be necessary.

Mr. Booth adds: "It is interesting to see just how Birmingham is rising to the challenge, which is to have a European international city, apart from being Britain's largest provincial city. The response of those who live and work here has been of interest, concern and keenness to help."

"The way in which investment has come through, whether a new restaurant,

hotel or one of a range of facilities, is all to change the atmosphere of Birmingham to be exciting place to spend days."

The response is and it is stimulating to the city council, the community and the Birmingham have in this great new era imagination of the people has been caused factor that they will be visitors of all nations a period of time."

Certainly, the close with overseas buyers self be a direct stimulus region's already services and telecommunications.

### Stimulus

The development of it will also prove a stimulus for the ready efficient communication network. The new Birmingham station now open along 310 acres—known as the Birmingham International—vide a gateway to a 35 per cent. of all NEC and half-hourly service been introduced on the Birmingham-Euston move which will be of to the region as a whole not just the National Exhibition Centre. Local services to be expanded.

The presence of the NEC maintain the continuous sure for further development the nearby Birmingham where plans for a new terminal have been thwarted because of public costs. The NEC, a potential attraction for visitors from all over Europe, seems certain to that plans for the airport station will continue regarded as essential future prosperity of the and, therefore, an investment when the becomes available.

One admitted problem terms of communications lack of suitable road links with the East Coast, could become a landing equipment coming in for from overseas. The Coast link is really the chink in the NEC's communications armour but improve on the road to and from Suffolk ports should help.

The scope for expansion in many of sectors by the arrival of NEC is clearly enormous, some of the challenges been met but it is expected that other people money to invest in industry and services which may be from the Centre are waiting longer to see what growing financial community in the region will be just

Michael C...

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## The largest ever PUBLIC WORKS EXHIBITION will be held at the NATIONAL EXHIBITION CENTRE 15-20th November 1976

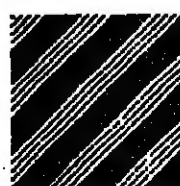
On November 15-20, 1976, will be staged by far the largest Public Works Exhibition & Congress ever held in the UK using five halls and the conference centre of the national exhibition complex at Birmingham.

The massive potential of the PWE 1976 has already stimulated exceptional interest from both exhibitors and visitors. Many companies from the UK and overseas will be exhibiting for the first time. Together with the large number of regular exhibitors they will provide the visitors with the

most comprehensive selection of construction equipment and municipal services.

For added interest and value, the PWE will run concurrently with ENPOCON, an exhibition featuring environmental control products, and the important EFFLUENT & WATER TREATMENT EXHIBITION and CONFERENCE.

If you are considering exhibiting at the PWE '76 please ask for further details from Richard A. West, Director, The Municipal Agency



**PWE '76**

The Public Works Exhibition & Congress is organised by The Municipal Agency Limited 178-202 Great Portland Street, London W1N 6NH Telephone 01-637 2400 Telex 262568



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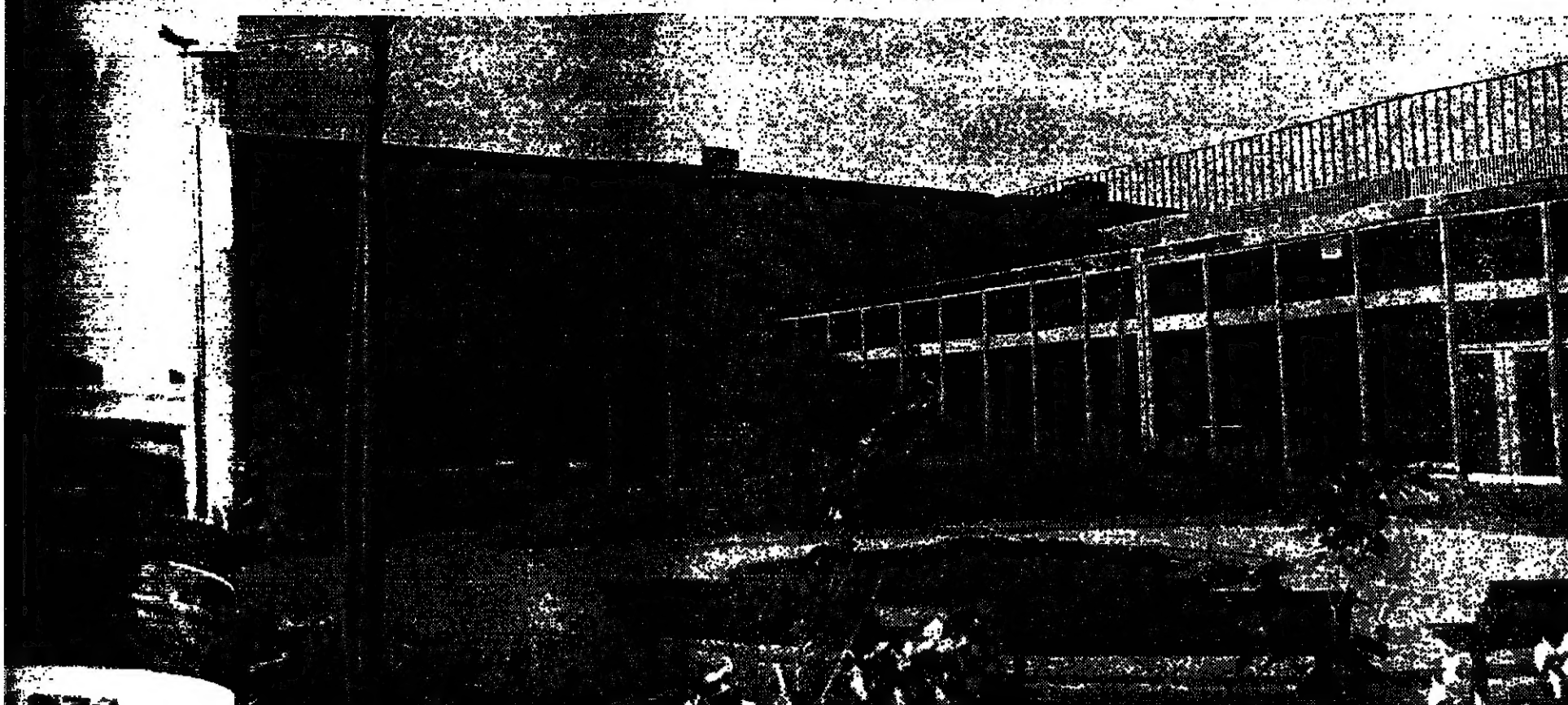


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CONTINUED ON PAGE IV

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One of the gardens at the NEC where visitors can relax.

## Selling the show

OF THE National Centre's oldest and fiercest critics have founded by the way in project has proceeded years from the drawing to completion on

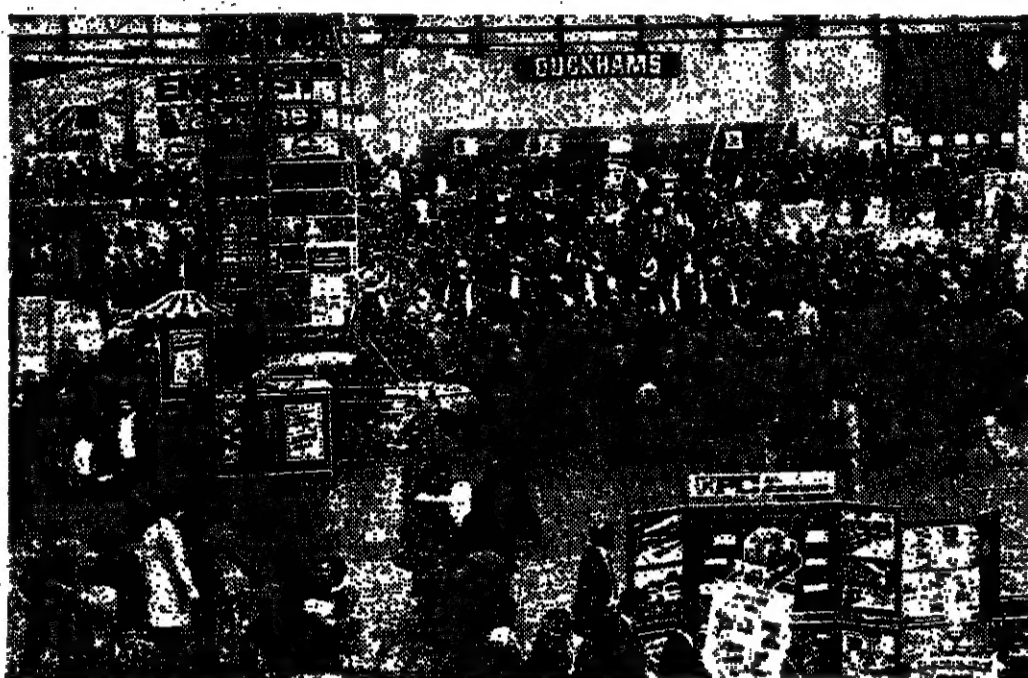
Centre was fortunate in substantial part of the under way before took a hold of building the whole project was with a labour relations of which all those in-justifiably proud. A few would under-stand the achievement in an exhibition centre of ranking alongside any at the world, it is only the real success of C can begin to be

ong line of exhibitions signed up for the first are stands as ample of the very hard sell-which the Centre's have been carrying h throughout the U.K. ch further afield. But, e, the long and impres- of organisers who have to try the Centre out to means committed in to further appearances le the NEC keeps its to itself, there can be lot that for the initial least it has been offer-undoubtedly unmatched at the sort of rates ave encouraged people a go."

er or not any con-7 rates being charged early years are being sed on to exhibitors, remains uncertain and likely that they will up paying more to re Birmingham than at: re usual venues.

itude of both exhibi- exhibition organisers mingham venture can summed up by the of those involved in ne of the biggest shows U.K. the Public Works ra, which is to be held EC in 1977.

500 exhibitors recently he complex to take a hat it had to offer and e away with the usual of praise for the facil- with some doubts about or not their Exhibition



The recent "open week-end" preview which attracted 250,000 people.

### Fear

The fear is quite simply whether or not sufficient numbers of people will make the trip to the NEC to make the show a success. The major worry once more is that, with the backdrop of London taken away, visitors might not turn up, although the NEC for its part is fairly confident that if the show is on in Birmingham then interested parties will have no choice but to attend.

The Secretary of the Contractors' Plant Association summed up his attitude towards the Birmingham move as one of "mixed feelings" and only after next November will it become clear whether or not his reservations were misplaced. His position must reflect the feelings of many.

The NEC, however, inspired by the smooth progress of the construction programme, remains quietly confident about prospects and although it is not saying anything on the subject

it is thought to be envisaging a return on its money by the end of the second full year of operation.

In the meantime, the list of exhibitions which are prepared to try the complex out grows longer. Apart from this week's show, the largest ever staged in this country, many other major events are booked for the inaugural year. The International Spring Fair will be followed by Furnex, the furniture production exhibition, and a few weeks later comes KHVAC 78, the international heating, ventilating and air conditioning show. Only August is free of exhibitions: the traditional month of rest for the industry.

Two major public oriented exhibitions will be staged this year. In May, the first ever Sound and Vision show will run for four days and this will be followed in October by a greatly expanded Birmingham International Ideal Home Exhibition.

In many ways, a major part of promoting the NEC is now behind its managers, who will now be content to leave much of the selling game to the individual exhibition organisers. The NEC does, however, have its own promotional staff and it will be concentrating a great deal of its energies in getting

vision of amenities, they still regard its location as a major minus point.

They are not particularly impressed by the number or size of shows initially opting for Birmingham, bearing in mind the NEC's need to fill the centre in its early stage, and feel quite simply that the businessman regards London and what it has to offer as an integral part of any exhibition. For all the arguments about how easy the NEC will be to get to from any part of the country, their philosophy is, straightforward: "London remains London."

### Journey

They also point out that, despite the efforts of the NEC to draw a 100 miles ring around itself and claim it can draw 28m. people from within that area, London's exhibition facilities can easily draw on many millions whose journey to a show can prove much simpler than may be the case in Birmingham.

But the London exhibition men are in no sense waging a war of propaganda against the NEC and, indeed, point out that there may well be room for both Birmingham and London in the exhibition industry. They emphasise that if the NEC is successful in drawing a substantial volume of business from overseas—one of the original concepts—then the whole of the U.K. exhibition world could benefit as a result.

But regardless of how the NEC fares they are confident that there will be a continuing need for exhibitions to be staged in the country's capital city. Although Olympia may well tend to become more of a trade centre for more permanent shows while Earls Court takes the big events.

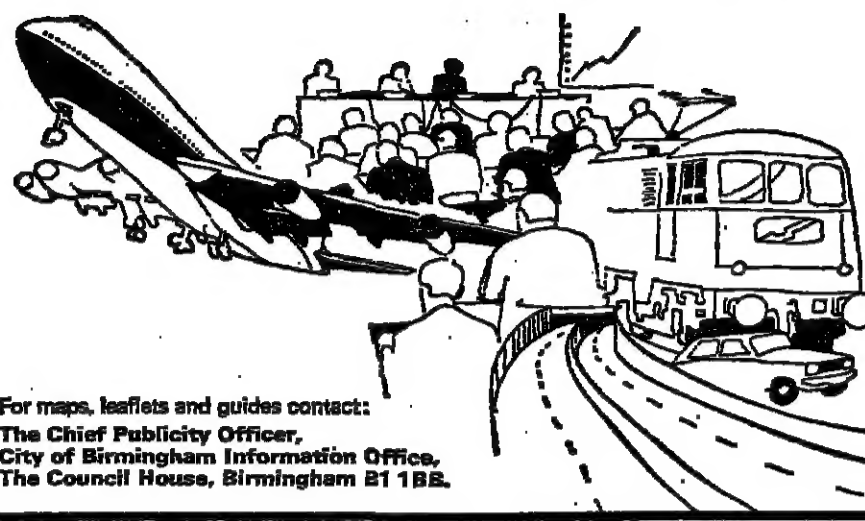
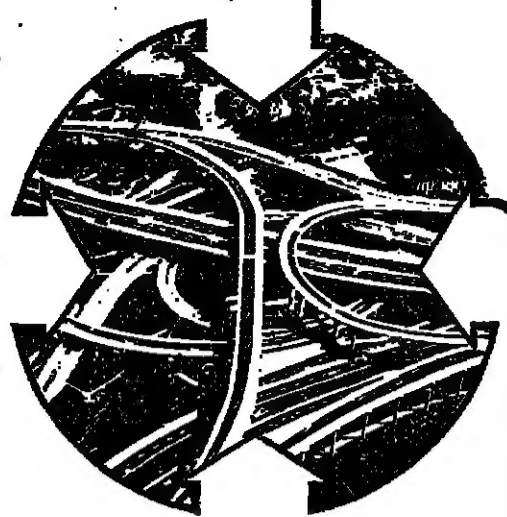
They did not expect that Birmingham would do anything but beat a very big drum to tell the world of its achievements and while, at the end of the day, their attitudes towards the NEC must be dictated by their own financial considerations, they share the feelings of many others in recognising the magnitude of Birmingham's achievement to date, something which London with all its resources was unable to manage.

M.C.



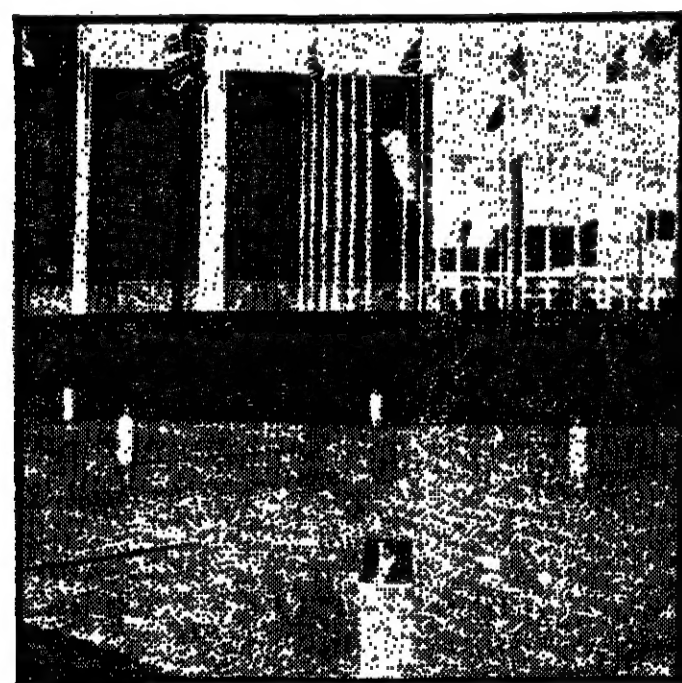
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## NATIONAL EXHIBITION CENTRE IV

# Transport services well organised

THE REAL advantages of establishing the National Exhibition Centre at the crossroads of England and admirably served by rail and air, have only begun to be properly appreciated with the completion of the £44m project. A site with equal advantages—it is about as large as Hyde Park—near London, however much preferred, would have been difficult and probably impossible to find.

The construction gave some idea of the immensity and complexity of the project. The finished article, with its five great halls and one lesser one radiating from a central piazza, and the adjoining hotel-cum-conference centre by a lake (that doubles as a storm water reservoir) makes even more apparent the natural advantages of the site. The NEC provides an exciting example on the grand scale of how Birmingham's place at the centre of a new motorway system can generate new developments. Gravelly Hill, just north of the centre—better known as "Spaghetti Junction"—where the M1, M5 and M6 converge is only a few miles on a direct link from the Exhibition Centre. The M1 link to the M6 further west passes the site to the north and connects directly to it, while

dual carriageways feed into two other sides. An 11-mile stretch of the planned M42 from Birmingham to Nottingham will provide another quick and easy way to and from the NEC from the Stratford-on-Avon Birmingham trunk road at Monkspath to Coleshill, to the north east. Four special intersections have also been built to minimise delays in getting to the NEC's four car parks, where there are spaces for 15,000 cars and 200 buses. The intersections also provide links with the A45 (Birmingham-Coventry), A446 (Coleshill-Lichfield) and A452 (to Leamington and Warwick). The ability of the road system and the NEC organisation to deal with very big crowds was fully tested on a recent weekend when more than 250,000 people attended a preview. Very few exhibitions will be open to the public, but nevertheless the very first one promises to test the facilities and services, and there will be occasions when three sizeable shows will be opening simultaneously. The opening giftware and hard-ware show has attracted more than 2,000 exhibitors, and reckoning an average of three people on each stand some 6,000 people, plus perhaps ten times as many more who will be

coming to see and buy, will put quite an initial strain on all sections.

For people living within a 100-mile radius of the NEC it will be within two and a half hours' motorway driving. But when one considers the problems of those bringing in heavy plant or other awkward loads from the Continent via the East Anglian, Ipswich and Felixstowe the picture is much less bright. In the early days the lack of first-rate roads is not likely to prove much of an embarrassment, but when it gets into its full swing it is likely to provoke much the same caustic reaction as now comes in increasing volume from Midlands manufacturers and exporters. Through the Confederation of British Industry, the Chamber of Industry and the Midlands Road Development group they have been campaigning, so far unsuccessfully for a top grade motorway (M45) to East Anglia.

## Bridge

No one, however, can grumble about the rail services being provided. British Rail have built a £8m station, Birmingham International, alongside the NEC to which it is linked by a covered bridge. The station is 80 minutes from Euston by the fastest trains and week-day services from London will during peak morning hours, be at half-hourly intervals, reverting to hourly and again increasing in frequency in the afternoon to half-hourly to London. There will be frequent local services into and out of New Street, Birmingham, which is only ten minutes away in travelling time. The station when fully completed will have five 1,000ft platforms to take 13-coach trains, with provision for two more. All are capable of being extended to take 18-coach trains. The West Midlands Passenger Transport Executive is integrating the station into local services, besides providing services between the adjacent Elmdon

Airport and the NEC. The conjunction of air, rail and road services makes the NEC unique as an exhibition centre, but it would be very much more satisfactory if the airport could be linked directly, like the railway station, with the NEC. This has been planned for a long time, but the future of regional airports has not yet been decided, although it looks very much as though Elmdon will be listed for major development. So far it has kept pace with developments in piecemeal fashion by extending the terminal handling and other facilities. Recently £250,000 was spent on extra facilities to bring the potential capacity of the airport up to 1.8m. passengers a year.

To cope successfully with the longer term future, and particularly the extra business that will be generated by the NEC, the terminal needs to be re-sited near the Exhibition Centre. This, together with associated facilities, is likely to cost about £30m. Redevelopment of Elmdon has the support of British Airways and other operators and it is hoped a decision to go ahead will be given in the near future. Existing scheduled services include those with Amsterdam, Frankfurt, Düsseldorf, Paris and Brussels, where services in connection with the opening exhibition at the NEC are fully booked. Domestic scheduled services connect with Ireland, Scotland, the north and south of England as well as linking with London's Heathrow Airport. These services will be reinforced if necessary should the demand for seats rise more rapidly than anticipated. No doubt the new duty free shop at the terminal will help to offset any complaints about congestion, particularly at holiday time, but visitors may be somewhat surprised to learn that they will have to take a mile-long bus or taxi ride to the NEC, although it is just across the railway line that forms one boundary of the airport.

No such criticism can be levelled against the communications within the NEC complex. Those operated by the NEC and government departments are to be found in the central piazza, where the Stock Exchange is erecting a five-sided stand incorporating teleprinters and videodisc displays to provide a full international service of



The main entrance hall through which 4m. people a year are expected to pass.

financial news. Multi-lingual transcripts will explain the Stock Exchange's role in the world. To provide the services it has joined with two other leaders in the communications field—The Exchange Telegraph and Reuters.

The business visitor or exhibitor will find a range of services to hand from banking and insurance to transport and exports advice, while journalists and other members of the what is loosely called "the media" have at their disposal a Press Centre which is expected to grow into a fully-fledged interview and TV centre. The business side is also extensively catered for by government services at a centre in the piazza staffed by Central Office of Information. This will feature the work also of such government agencies as the British Overseas Trade Board and the Export Credits Guarantee Department. This is in addition to the CoI's main activities of publicising NEC events in more than 100 countries. Each of the five main exhibition halls also has facilities for a Press and TV centre if the organisers wish to use them.

One of the services that has already been under considerable pressure is the NEC's "bed bureau." Although the number of hotel beds in a 20-mile radius has more than doubled in the past five years to 14,000, accommodation for those working at or visiting the opening exhibition is having to be sought as far away as Leicester and Northampton, while the list of more than 1,000 bed and breakfast places at private houses has almost been used up.

Peter Cartwright

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## Keynote

CONTINUED FROM PAGE 1

suites are being used. The catering team envisages serving more than 25,000 meals a day during large-scale exhibitions, and as far as possible the food will suit the tastes of a variety of nationalities. The restaurant units contain either a 200-seat self-service restaurant or a 120-seat waitress service grill room and are managed by the City of Birmingham Catering Department.

Those intending to visit an exhibition will like to know that all restaurants within occupied halls will be open during exhibition hours, and exhibitors can call on additional snack facilities when the occasion demands. More liquid nourishment is provided by a central off-licence in the piazza. The first floor of the central administrative building embraces a large restaurant and cocktail bar with views across the lake, and there is an exhibitors' club on the second floor with an à la carte menu for up to 350 people. Membership of the club is valid for the duration of an exhibition. Exhibition organisers also have the exclusive use, if they wish, of a small dining room—it holds only two dozen people—on the top floor of the administrative building.

## Equipped

Adjoining the National Exhibition Centre is the Birmingham Metropole, a first-class hotel with 500 twin-bedded rooms, all air-conditioned and equipped with bathrooms and showers, television, telephone and electronic message system. One of the hotel's important functions is the provision of the latest conference amenities, installed only after a study of other major conference centres in the world.

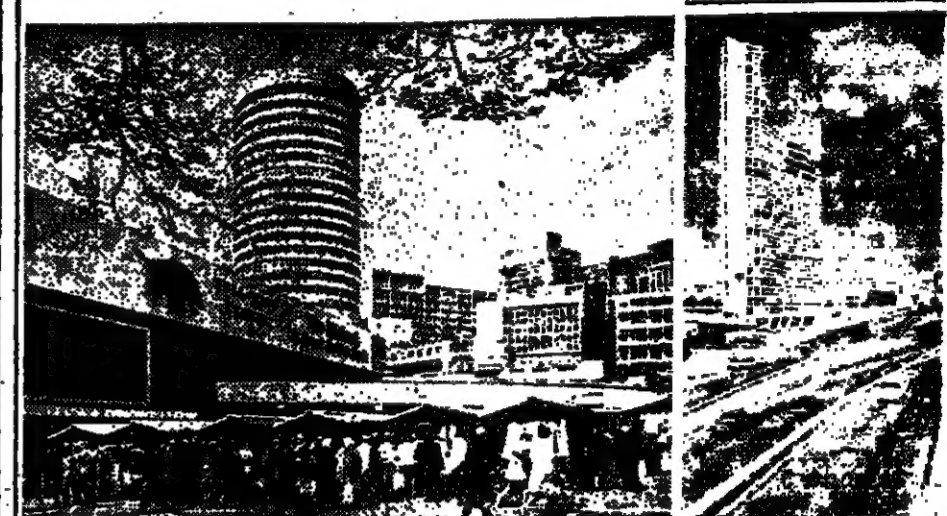
Conferences of up to 1,000 delegates can be accommodated in air-conditioned rooms, and organisers can call on a wide range of aids including multi-lingual, simultaneous translation, recording and audio-visual equipment. The main grill room is suspended over the lake and provides a nice contrast to the bustle of the nearby exhibition halls, while for leisure moments

there is the choice of a discotheque, cinema, sauna and swimming baths, and a variety of games from squash to snooker. Adjoining the Metropole is a smaller commercial hotel with some 250 single bedrooms, each with a bathroom, intended for exhibition organising staff, salesmen and others working on the site.

Estimates of the number of people who will visit the NEC in the course of a year vary, but is expected to be 3-4m. While many of them will only be coming from London and returning after a short visit, probably eating on the train, the average daily injection into the NEC and regional economy will, it is anticipated, not be less than £1m. a day, including all items such as freight, insurance and other services as well as accommodation and meals. When the Spring Trade Fair of the giftware and hardware industries was held at Blackpool it was attended by around 35,000 people over its ten days, and they are estimated to have spent about £1m. a day. This time the fair will be attracting about 100,000 people to the NEC, some of whom will no doubt be visiting tourist centres like Warwick and Kenilworth Castles, Stratford-upon-Avon and Coughton Court. This potential has been kept very much in mind by the West Midlands County Council, the Birmingham District Council, the English Tourist Board and the Heart of England Tourist Board, which are co-ordinating their interests to promote the attractions of the region, not least by providing an on-the-spot booking service for major arts and entertainment events and sports events. This will remain open throughout the year in the central piazza. The first major new growth point in the economy of the conurbation stretching from Coventry to Wolverhampton, the NEC has every prospect of taking its place alongside more senior international exhibition centres in Europe and beyond. As a token of this the NEC is already displaying a plaque awarded by the Institute of Marketing for "an outstanding marketing achievement, planning and realisation."

P.C.

## Birmingham... Centre for Commercial and Industrial Growth



Birmingham's National Exhibition Centre is a tribute to the city's dynamism and enterprise. Sponsored and largely financed by Birmingham, the NEC for the first time gives Britain a modern shop window for its goods. Many of these goods will be made in the thriving Birmingham and Midlands region. The NEC confirms the status of Birmingham as the progressive heart of British commerce and industry. It is now the un-matched centre for growth. At the National Exhibition Centre itself the City of Birmingham has a commercial office. Here you can find out just how much it has to offer to your business. Call in and talk to one of the city's experts, the office is in the NEC Piazza (Tel: 021-780 4141), or contact the Commercial Office, City Estates Department, 1 Duchess Place (Tel: 021-253 3775).

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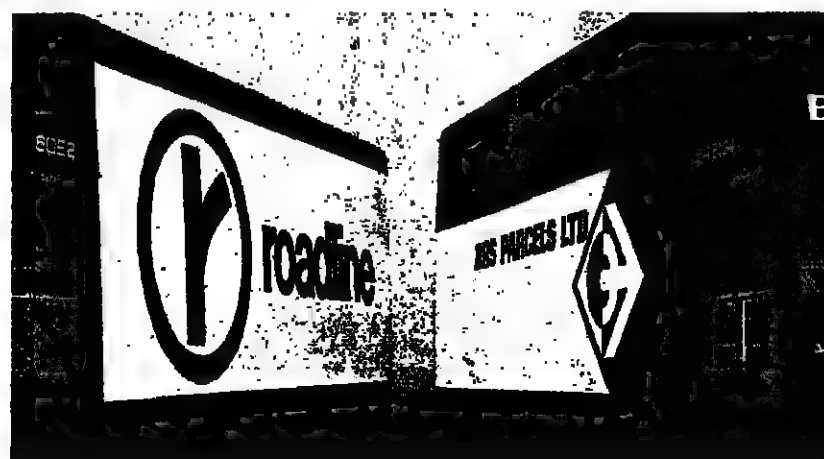
The future of Roadline is the future of distribution. The patterns for that are already emerging. For instance, last

year saw the introduction of Relay Express, to solve the problem of final deliveries. Roadline will build on the success of that service.

It is just one development amongst many.

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# The Office World

## The way to better staff morale

BY ROY LEVINE

ONE OF the major problems in offices today is low staff morale. With accelerating unemployment even in the white collar sector (normally regarded as "safe" employment) and little opportunity for better pay or promotion, it is not surprising that many corporate doctors are reporting a large increase in the number of sick cases they are treating—always a sign of stress. This poses the threat of an even higher rate of heart disease, an illness which kills one out of every three British directors before they reach 65 years.

The current recession—the worst since the 1930's—has caused people to compare the state of the nation with the last war. But the effect on morale is completely different, for very good reason.

According to Dr. Malcolm Gurruthers, a heart specialist at St. Mary's Hospital in London, there was a levelling off in the heart attack rate during and immediately after the Second World War because people were able to redirect their stress feelings outwards and because there was also a drop in the amount of food we consumed.

To-day's economic crisis is more like a civil war. We cannot take our hostility outside the office. So instead of reducing tension, aggression is bottled up—we are trying in our own way to win.

This has an unsettling effect on the way that people work. As another medical expert puts it, "Chronic anxiety about one's future or one's ability to beat inflation can lead to intense bottling and heightened competition in the office. Moreover, because the brain cannot work under stress, people are not working up to capacity. The pressures of surviving are not quite as pleasant to cope with as the pressures of success."

The best actions management can take to alleviate the pressures are to keep staff informed about the progress of the organisation, encourage them to keep physically fit, and to re-assess office perks.

There is a growing list of companies that prepare special annual reports for employees describing how the company's profits are made and where the money goes. This trend is encouraging and there is no reason why companies should not extend the exercise to a half-yearly or quarterly basis during a deep recession. A new dimension of this ball meeting with top management and one which could

have a direct impact on staff morale has been started by Gillette Industries which has prepared a personal annual benefits statement for all of its 4,000 employees. This describes current benefits like sickness or accident pay, holidays and medical care; future benefits like retirement pay; and then details what it costs the company. At a time of pay restraint this can have a harmonising effect on staff.

A similar exercise has been undertaken by IBM. But instead of detailing company benefits for each of the 13,000 U.K. employees, the company tells staff about the overall package. The IBM "benefits package" together with comparisons with other (unnamed) companies is shown to staff through TV terminals at each branch office.

IBM started the exercise about a year ago with a message from the managing director, Mr. Eddie Nixon, who addressed his staff through the screen about the progress of the company and the specific problems it was facing. "It boosted morale because few people actually come face to face with top management," noted one employee.

This is perhaps a more immediate way of communicating with employees and is used to describe what happened at some departmental meetings as well as for training.

Olivetti, one of IBM's competitors, has been using videotapes for selling—customers are invited to a branch office to see a TV film of an Olivetti product. In some cases the TV set is taken into customers' offices. "It has been a great boost to salesmen and the cost is under £1 a showing," says David Maroni, in charge of External Relations.

### Good news

Perhaps more important, Olivetti has started an experiment of using the medium to communicate with staff, like IBM. "We now have a video journal in all our branches and can communicate good news within 48 hours. The first film was an introduction by the managing director and that was followed by a series of success stories by salesmen," says Mr. Maroni.

If the TV medium is better than the printed journal, it still falls short of actually meeting the staff. Most employees want to hear the truth about their company in an eye-ball-to-eye ball meeting with top management.



One symptom of low staff morale is the increase in the number of patients a corporate doctor sees on the premises.

This was the attitude taken by Mr. John Lindsey-Bethune, managing director of J. Walter Thompson, the U.K.'s biggest advertising agency which last year trimmed its staff from 770 to 635.

"I talked to every department in groups of 40 to 50 people and gave them a 'State of the Nation' address. At a time when many employees were debating what kind of future the advertising business had, I told them JWT had to improve its professional skills."

He also set up two study groups to get ideas about how to make the company as attractive as possible for recruitment—good psychology at a time when the staff had just had its final trimming. Some of the ideas that have been adopted include company loans for travel season tickets, experiments in flexitime in the accounts department, better chairs for all staff and a bicycle rack. To some, these might seem petty, but the exercise did bring the staff together.

Another ploy used at JWT was to reorganise the departments. Clearer job definition was given to the product and control department (where staff turnover had been high), paper work was taken away from the buyers and the operations room was given the intricate task of tracking jobs.

These reorganisations would have taken place anyway—but I made them more extreme.

When they were completed, I told them we were in excellent shape for 1976—which is true for a variety of reasons," says John Lindsey-Bethune.

This "morale message" can be crucial especially for media and sales staff that often have a basic need to be bolstered. Of course, it has its merit in industry, too.

When Avon Rubber lost its managing director and financial director in the middle of last year on top of heavy half-year losses, the new chief executive, Mr. Peter Fisher, talked to staff at all levels from management to the shop floor explaining at each factory what had to be done to get the company right, even though the redundancy programme involving nearly 1,000 people was not completed. In an extreme situation the truth was appreciated.

### Brutal facts

This is not always an easy exercise for management. There was no attempt to bolster morale when the Birmingham rubber factory was closed down. "We just had to tell employees the brutal commercial facts of life," says Peter Fisher. "When the redundancy programme was finished in September, Mr. Fisher did the rounds again explaining that no more people would be laid off."

more helpful if employees are allowed to give an impression of their bosses, a process that could help defuse tensions.

In a situation as tentative as Burnham's one of the few things management can do apart from keeping employees fully informed is to help them concentrate on the immediate work that has to be done. This may be tricky in a sales department but is certainly feasible in, say, the services department where the exercise is working very well.

Irrespective of the state of a company's financial or trading position, there are some steps that all management can take. Encouraging them to keep physically fit is one.

"People need to be fit to withstand stress," advises Dr. Gurruthers. "This does not require a massive amount of exercise—20 minutes of relaxed exercise twice a day is quite adequate."

As an even better aid he recommends yoga or mental contemplation. "Recent research has shown that it slows not only the pulse rate and blood pressure but also the rate at which fats enter the blood—one of the main causes of heart disease."

### Staff perks

If management is concerned about the effects of present day stress on employees it could also reconsider the kinds of perks given to staff. "There is no kindness in giving employees cars, they are too stressful—pay for them to travel by Inter-City. Executives should also cut down on long distance travel—tests on airline pilots shows there is a harmful effect on the body. Finally, cut down on executive lunches. We eat too much at work."

At the AGM last Monday, the chairman stated it was now trading profitably. "There was almost a physical sigh of relief," he recalls. When the shares shot up 16p to 65p on the news, morale was boosted further, especially for some of the older employees who had bought shares in the dark days of last September.

Mr. Fisher agrees that the impact would have been very much greater if an employee share scheme had been operating.

When the position in a company gets really extreme, even more personal measures can be taken. One of the rituals that helped Burnham Oil alleviate low staff morale when it was rescued by the Bank of England last year was its annual appraisal scheme for all employees.

Each person was able to discuss in private the impact on his own job and the kind of prospects that lay ahead. This kind of exercise can be even

## How the UN pays its employees

BY DRYDEN GILLING-SMITH

THE UNITED NATIONS staff pension fund, set up in 1949 and covering over 38,000 employees has been wrestling with a number of major problems—inflation-proofing, sex-discrimination, and floating exchange rates.

Even in 1949, the UN was very much ahead of its time in the way it paid employees and pensioners. The fund was properly funded (charging the employer 14 per cent and the employee 7 per cent of pensionable salaries) and has paid for inflation-proofing out of its own resources of \$800m.

The fund covers both the professional and general staff of ten UN agencies as well as of the UN itself.

When an employee leaves the UN he retains preserved pension rights provided he has completed a minimum of five years' service. Furthermore, the preserved pension is increased between the date of leaving and the date of retirement on the same inflation-proofing formula that has been applied to current pensions during the same period.

Where a UN employee leaves before completing five years' service he will normally get a refund of contributions and the employing organisation will get a 7 per cent refund out of its 14 per cent contribution.

This relatively minor feature has proved to be an issue which has thrown up a major ideological difference between Communist and Western governments. The Western view is that the international civil servant should as far as possible be financially independent of his own country both during the period of his employment as an international civil servant and for the future. This is the rationale for having a UN Pension Fund.

The Communist view is that such a person is merely detached from his own country for a short period of duty, after which he should return home and be provided for by his home government. Communist governments have made a practice of replacing their nationals after 4½ years so that they are unable to acquire any financial independence outside their own countries.

These governments argue that they are subsidising the UN Fund because their share of the budget has to include 14 per cent employer's contribution.

tion of which only refunded on withdrawal. During the whole existence, the UN has not achieved a world-wide professional staff at par. To achieve this a wage dollar salary structure introduced with compensation from local. Instead of tax, the UN pays what is called "assessment" mainly from the U.S. in system. The purchasing in each location of salary is achieved by "post adjustments".

The ILO maintains cost-of-living indices (not accepting the indices by governments). Un indices and allowing for movements in exchange rate ILO is able to calculate number of units of adjustment that are to achieve living appropriate to the initial dollar salary.

However, UN pension have to pay tax as the retiree. They do not from the post-adjustment system.

A fall of nearly 40% in the dollar-Swiss franc coupled with domestic inflation in most European countries above American levels "spread concern among European UN associations."

To alleviate the worldwide increase of 30 per cent, the UN still left the pensioner about 20% better off whilst the based pensioner was than 30 per cent worse. Accepting the argument over the long term pension fund will freely choose the currencies of its investments and which suffers from change control, res should be able to meet whatever currency a payable, the UN. Introduced in 1975 the optimum consumer price index formula for post-retirees creases.

The cost of this should not be higher under the alternative because over the long currency parities should to compensate for differences of inflation.

### Office News

● **FIRST** National Word Processing Exhibition, and Conference is to be held at the Cunard International Hotel, London, on May 11-13. The event is organised by the Business Equipment Trade Association with Management Studies Centre, a subsidiary of ICPC. The big names in word processing including IBM, Rank Xerox and Olivetti will be present. The conference will have speakers from the U.S., including Mary Ornelas, president of the International Word Processing Association, as well as our own Professor Cyril Northcote Parkinson.

● **IMPROVING** the quality of working life is the subject of research studies at 10 U.K. universities and research institutes under a £207,000 grant from the Government. The money has been channelled through the Tripartite Steering Group on Job Satisfaction consisting of the TUC, CBI and the Government. The programme is being directed by the Word Research Unit of the Department of Employment.

● **DODSON BULL** has opened a new 18,000 sq ft showroom in the Barbican Trade Centre, London. Its first exhibition is a new range of multi-purpose seating by Artford designed by Geoffrey Hargrave and called the Opus 6000 Series. Artford has been associated with Dodson Bull for some seven years and is currently building a 210,000 sq metres factory in Belgium.

● **THE PROSPECT** of a price war in copiers in the U.K. was acknowledged by Mr. David Gestetner, joint chairman of Gestetner, at a press conference last week. "What happens in the U.S. eventually happens in Europe," he said, referring to the price war across the Atlantic which started when Xerox announced it would be reducing its prices by about 10 per cent last September. So far, copier rental and sales prices have increased in the U.K. The prospect of a price war is not deterring Kalle Infotec from launching a new addition to its range called the Infotec 1101 Plain Paper Desk Top Copier which will sell at £1,875 but can also be leased. Copy cost is given as 0.85p. The new product, to be officially launched next week, is aimed at small departments in organisations.

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# FINANCIAL TIMES SURVEY

Monday February 2 1976

## YORKSHIRE AND HUMBERSIDE

Despite the widely varying nature of its terrain and industries Yorkshire and Humberside has knitted together extraordinarily well as one of Britain's new regions. Prosperity in the coalfields and other major sectors of the local economy make a sound platform for future development.

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been set up to give coherence to this most diverse region have, in turn, contributed a great deal towards a common purpose. The region's prosperity has improved at a faster pace than for Britain as a whole.

Leeds has emerged as the capital of the region. The senior civil servants who make up the regional economic planning Board are based there. The regional economic planning council which has been particularly forceful in contributing strategies for future development has its secretariat there. Finally the promotional needs of the region in Europe and the rest of the world are being taken care of by the Yorkshire and Humberside Development Association, also based in Leeds, which is financed by the local authorities and industry.

A new economic strategy to recommend how the region should develop during the next ten years is to be published this month by the regional economic planning council.

The previous regional strategy there is little in the way of the physical state of the area—so far west of the Irish Sea that the region's land, and the Humber, Grimsby and Hull, are expected to stand four square miles with the Government's national interests are with the industrial strategy and to recommend that the region's resources should be directed, above all else, to the securing of greater prosperity.

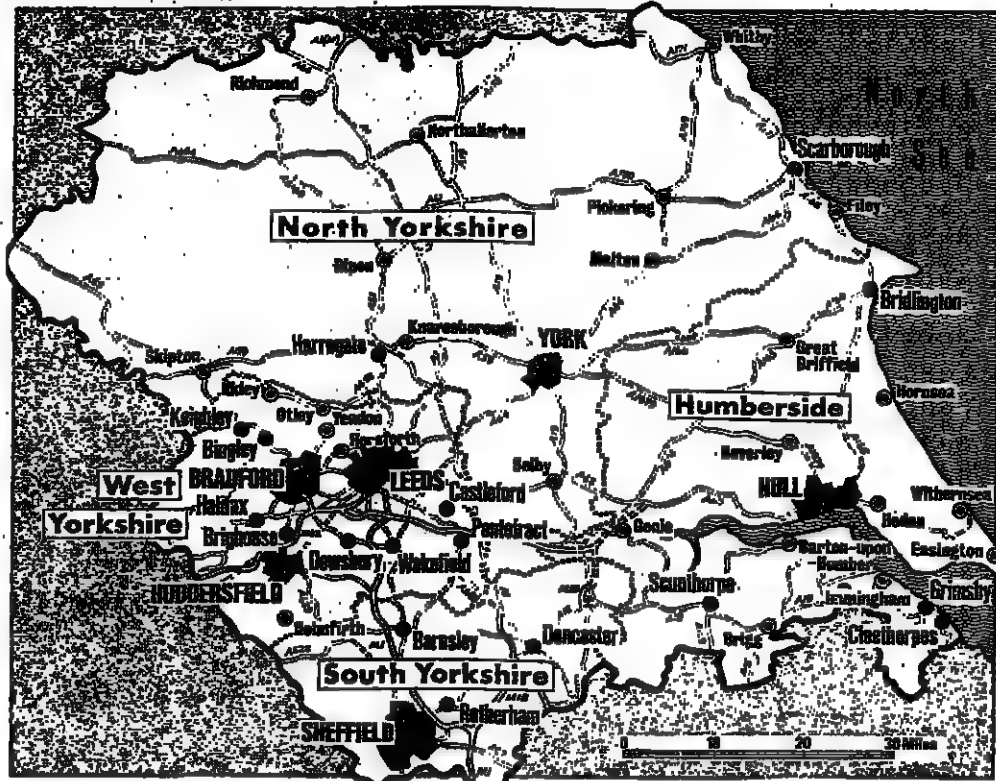
That policy is not finding universal favour in the region. In South Yorkshire, for instance, there is a strong feeling that

environmental problems among the old coal mining areas should be given top priority. But the economic council does not expect to have difficulty in convincing the weight of opinion in Yorkshire and Humberside that in a time of economic difficulty new jobs must come before anything else.

### Weathered

The region has, in fact, weathered the economic recession better than most areas of Britain. Unemployment used to be above the national average. Now it is marginally below. The wool textiles industry has had the opportunity to rationalise sensibly under the Government's successful scheme which has promoted 55m. of new investment in the industry at a cost to the Government of 15m. in assistance.

Since the new pay deal for miners the coalfields of the region have been enjoying a continuing boom with men going into the mines and a surge of spending power in the pit villages and nearby towns. The discovery of the Selby coalfield has been a welcome bonus for the long-term development of the region. Selby is expected to provide some 10 per cent. of Britain's coal eventually. Final planning permission has not yet been given but the project, involving a complex of mines, is certain to go ahead. The region is determined not to repeat the mistakes of earlier order books have continued healthy. It is calculated that employment in Sheffield remained below national figures. North Sea work is bringing mining communities in Yorkshire and Humberside. Studies are underway to see how workers in the new coal about 540m. a year with 450 omic problem in the region has



suspension bridge is opened by 1978 or 1979, has a clear potential for major estuarial development based upon oil and petrochemicals and trade with Europe.

But the most important single new investment as far as this region is concerned is the M62 cross-Britain motorway which by later this year will provide a through motorway route from Liverpool to Hull. That route is the spine of the most important industrial belt in the country. The economic administration is shared by Yorkshire and Humberside and the neighbouring North West region. Luckily as regions they find themselves agreeing on most matters.

### Airport

It seems inevitable that from the opening of the road onwards they should co-operate ever more closely towards their common interests. Already the old pressures for a Yorkshire regional airport has given way to a wide acceptance that the Ringway International airport outside Manchester can serve Yorkshire and Humberside as well, given improved roads including, in the 1980s, a second Pennines crossing between Manchester and Sheffield.

Most of Yorkshire and Humberside is an intermediate assisted area although the most northerly strip from the Yorkshire moors to the sea qualifies for full development area status. The people most concerned with trying to generate new industrial growth in the region are not anxious for any higher level of Government help. Rather they feel the region is strong enough on its own account to move into a period of self-generation of new industrial and commercial capital. The sales pitch is that Yorkshire and Humberside should aspire to become a true counter-poise to the South East region. Since the West Midlands ran into trouble during the recession Yorkshire and Humberside has shown its fundamental economic strength and those aspirations may prove not to be far wide of the mark. The industrial strategy for the regions' future falls into three parts. First the planners are anxious that the region should increase its number of "decision-centres": that is, firms with their headquarters and boards of directors inside the region itself. In that ambition the region is being assisted by its long tradition of breeding entrepreneurs in small family businesses.

The second intention is to develop more new industries. Humberside is the obvious place. The third intention is to capitalise on the first two by improving the number and range of service activities in the region.

There is much modernisation still to be carried out in the region while its immediate priority is going to have to be the provision of new jobs. But as Britain climbs out of recession no region will have better prospects for a significant lift in its fortunes than Yorkshire and Humberside.

Roy Hodson  
Regions Editor

# West Yorkshire. The industrial revelation.

Britain's most attractive business proposition. That's West Yorkshire. And here's how.

The region's prospering industry and commerce have been based on coal, engineering and textiles. However, as a result of large scale diversification, you'll now find major national companies covering such industries as electrical, electronics, food, cosmetics, mail order and printing.

Centre of a first class communications system (already there are 22 million people within 100 miles radius), West Yorkshire is an ideal centre for the assembly of raw materials and distribution of manufactured goods.

The M1 and A1(T) are the basis of north-south road communications and the M62, which already cuts across the county, will soon provide a complete east-west link between the ports of Merseyside and Humberside. This excellent road system is complemented by an established Inter-City rail service featuring a magnificent freight terminal at Stourton, Leeds. Domestic and international air services operate from four airports, all of which are within easy reach.



In addition, an inland waterway system, now in the process of re-appraisal and development, already transports bulky goods and raw materials direct to the Humber.

Strategically therefore, West Yorkshire is ideal for access both to UK and international markets.

You'll find a whole host of local authority and privately owned industrial sites

and buildings. All on very attractive terms. Moreover, in centres such as Leeds, Bradford, Halifax, Huddersfield, Wakefield and Pontefract offices and office sites are available at considerably lower rentals than in Central London.

The extensive labour force—nearly a million strong—is backed up by first class training facilities ranging from skill centres,

technical colleges, polytechnics and universities. Government grants and incentives await qualifying industrialists to help with site development as well as housing for staff.

But for all its commercial dynamism, the county of West Yorkshire is largely rural in character, with magnificent countryside ranging from pastoral lowland to Pennine moorland. You'll find too that each of the five Metropolitan Districts—Wakefield, Leeds, Bradford, Kirkstall and Calderdale boast excellent recreational amenities.

Make it your business to find out more about one of Britain's most important industrial and commercial centres.

For further information contact John Rees, Executive Director, Environmental Planning, West Yorkshire Metropolitan County Council, Rames House, Denby Dale Rd, Wakefield WF1 1HN. Tel. Wakefield (0924) 74734.

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# Good spread of industry

THERE IS a general feeling in Yorkshire and Humberside that the region, while not escaping the effects of the recession, has not seen the slowing down in industrial activity that other regions have been experiencing. This general impression is given substance by the employment statistics which show that Yorkshire and Humberside, for many years past an area which has seen unemployment running at a rate above the national average, currently is faring better than the rest of the country.

The mid-January statistics from the Department of Employment put the region's unemployment rate at 5.9 per cent against the national average of 6.1 per cent. While this is a welcome change for the area, it should not obscure the fact that 121,170 people were registered as unemployed in Yorkshire and Humberside in mid-January. Even when the 12,000 full-time adult students who registered during the holiday period are taken into account, that is a lot of people looking for jobs.

However, it is worth looking at the industrial pattern in the region which has saved it from being more badly affected. Yorkshire and Humberside traditionally has relied on three main industries, woolen textiles, coal and steel. But in recent years it has spread its net further afield and become much more diversified. And it is this diversification which is helping the area survive the recession.

One that is benefiting the region is a great deal in the point that industrial companies seem to find it psychologically easier to close down an isolated manufacturing unit rather than one which has its share of management and decision-making apparatus as well as manufacturing operations. At the moment the Development Association has chosen not to chase after the very few companies currently interested in moving either into the U.K. from the U.S. or Continental Europe or to the North from the crowded South East of England. Instead it is concentrating on the much bigger number of industrial concerns which might be interested in moving to the region when activity brightens up. In the U.K. the programme is almost entirely aimed at companies in the South East while the overseas programme involves promotional work in Germany, Switzerland, Norway, Sweden, Canada and the U.S.

Most of the region is designated to be an "intermediate" development area — only North Yorkshire has full development area status — and this means that companies moving in can qualify only for building grants and receive no help with plant and equipment or with regional employment payments. This is a bone of contention in the region and some industrialists believe that those areas which are suffering as the woolen textile industry painfully contracts should be given full development area status so that new industries would be more quickly attracted to them.

The steel industry has also made a major investment in the region. The most modern steel-works in Europe, the Anchor works at Scunthorpe, came on stream only in 1973. This represented a £235m. investment by the British Steel Corporation and the works was designed to employ 13,000 people. The steel-making, rolling and finishing complex covers 1,000 acres and can produce 600 tonnes of liquid steel an hour. In the current state of very depressed demand for steel, however, it is naturally not reaching anything like that rate.

The BSC will be spending more money in the area once it gets its modernisation and investment programme rolling. For example, it aims to spend £140m. in Sheffield in the next few years including £80m. developing new plant for the Special Steels Division which is based in Sheffield.

In the short term there is some hope in Yorkshire and Humberside that the region will not be particularly severely hit by the Corporation's current cost-cutting campaign which will involve around 44,000 redundancies among the 220,000 people it employs.

With demand for steel last year reaching the lowest level in 30 years, there have been redundancies in the steel industry already and the private sector, heavily centred on Sheffield, has had its fair share. The hope among the private sector steel makers is that the Government will listen to the current pleas that they should be given interest-free loans which would enable them to make steel for stock and thus make Britain better prepared when the industrial revival finally comes along.

To get back to the theme of why the region is doing better than others during the recession there is no doubt that the fact that there is no motor manufacturing in the area has a great deal to do with it. Of course the region's engineering sector has its share of companies making components for the car makers and they have been caught in the malaise which has settled on the motor industry.

What the region does have is manufacturers of products for which world-wide demand has held up well during the recession, and of railway rolling stock (and British Rail is still buying in spite of its financial deficit).

Apart from the nationalised industries, the region is also short on really large employers. Some people take the view that this has helped on the employment front because they claim there is less overmanning in smaller industrial companies and so there is less need for them to slim down when times are bad.

## Confectionery

Perhaps the most obvious exceptions to this predominance of medium-sized and small companies are the confectionery makers in York where Rowntree is particularly large, employing over 9,000. Fortunately for Rowntree and its rival, Terry's of York, demand for their products has held up fairly well.

One reason that the region has been able to attract new industries and so become less dependent on its traditional industrial employers has been that it is now at the centre of a good communications network.

This is one of the points emphasised by the Yorkshire and Humberside Development Association when it attempts to attract fresh industrial blood to the area. The Association also made its contribution towards keeping the employment rate up. Its promotional work has always made the point that companies moving to the area should also "move the management out." It suggested that any new manufacturing unit should also have a reasonable proportion of "decision takers."

This is paying off during the downturn because, where decisions are taken locally, there is also a tendency for many purchases to be made locally. And this helps to keep the industrial chain turning a bit faster.

Kenneth Gooding



British Rail's engineering works at York.

## Textiles

The woolen textile industry in the region has followed the national pattern and contracted considerably over the past few years. So today it is not so crucial to employment in the area. This is important because this particular industry is suffering substantially from the slack demand for its products and also from cheap imports. In Leeds there have been considerable redundancies in the making-up (that is clothing) sector and the recession and imports have been blamed.

As an example of what happens in those areas which are particularly dependent on woolen textiles we can point to Bradford, one of the industry's more important centres in the region. In mid-January there were more than 11,000 people registered as unemployed, a 6.8 per cent rate and one well above the national average.

This brings up the important point that there are pockets of really bad unemployment in the region — mainly in those areas which are either short of industrial development or perhaps rely too much on just one industry, areas like Hull and the North bank of the Humber, the coastal resorts and the South Yorkshire area.

South Yorkshire relies heavily on its coal industry, not a bad industry to be in today.

# Financial sector awaits upturn

BANKING IN Yorkshire has long had its own accent, not least with the prominence of the Yorkshire Bank and with many of the world's largest building societies, major lenders of savings, being based in the region. But in recent years the institution has got more cosmopolitan, as the growth of the big clearing banks, the arrival of London merchant banks and the presence of others from further afield has become increasingly apparent.

Now, in the business area of Leeds, banks, insurance companies and other financial institutions jostle each other as closely as in the City of London or Frankfurt. And the industrial centre of Bradford, Shearness and Hull also have their quota of banks and stockholders.

Indeed, its Midland Bank is soon to move a number of its head office departments to Sheffield. Nevertheless, the past two years have not been a time of unqualified growth and tranquility for the financial community in Yorkshire, any more than for its counterparts elsewhere. The economic recession and the troubles in the secondary banking world have imposed a considerable brake on the expansion of all but the largest enterprises.

Retrenchment has often been the order of the day. For instance, the former Old Broad Street Securities merchant banking arm of United Domestics Trust has disappeared as a separate entity and been absorbed into the main UDT company. Remaining business or use previously active OBSS Leeds branch is now being run, as appropriate, from UDT's local office or London headquarters.

Another name no longer seen in Leeds is Slater Walker. The former Slater Walker Finance Corporation was sold last year by its Slater Walker Securities parent (itself retrenching) to First Fortune Holdings, owned by the U.S. group Commercial Credit Corporation. A notice of the door of the former SWFC premises in Leeds states that the office, now under the First Fortune name, has moved to neighbouring Pudsey.

One of the previously growing locally-based financial and investment operations, Grimshaw Holdings, has incurred heavy losses and shed part of its interests. After the departure two years ago of its former chairman, Mr. Peter Grimshaw, it is now being run by "company doctor" Mr. Thomas Kenny.

As one merchant banker puts it, "survival has been the name of the game" in grappling with customer companies' problems since 1974. But now that, as he adds, the recession in the area "has reached the bottom of the U-turn," a gradually improving scope for lending, for advisory business and ultimately for new issues is hoped for.

In the next phase, it is likely that concerns with strong financial groups behind them

both British and foreign, will play a relatively larger role than in the past. Among these are the merchant banking outfits, at arm's length of a familiar clearer, A good deal of BMB's activity has been in lending and the arrangement of acceptance credits, as well as advisory services.

County Bank, set up from scratch in a similar way by the rival National Westminster, also has an office in Leeds and conducts a substantial lending business. Samuel Montagu, the old-established merchant bank now wholly owned by the Midland Bank, is represented in Leeds by an office, run by Mr. Peter Davies, which takes considerable deposits and acts as a link between customers and the corporate finance side in London. Other leading London merchant

banks with a presence in London — would be N. M. Rothschild and Hill Samuel, Singer and Friedland, other accepting houses where it has an management and cor since side. Mr. David who runs the latter, about the flotation companies — a dead in for more than a ye are echoed by other "Somebody's got to market and once the will see a return of ac he says. "But there more craning stand lower price-earnings r previously."

Yorkshire being sr private companies, so it is a fruitful area I

CONTINUED ON NEXT PAGE

# BRITISH CREDIT TRUST

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**1 An established company** British Credit Trust, a subsidiary of Northern Foods Limited, combines the activities of three former well-known finance companies, Beverley Finance Limited, Bentinck Limited, and Bristol Merchant Group Limited.

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**3 New business** Trading became stronger month by month, and we ended the year with new business levels running well ahead of the previous year. Though inflation was partly responsible, we were — during our fourth quarter — 70% up on last year's comparable figures.

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British Credit Trust Limited

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**2 A good year** Pre-tax profits for the year ended 30th September 1975 increased substantially to £9.38 million on a turnover of £133 million. Borrowings show a reduction of more than £3 million, and dividends for the year — totalling £1.59 million — are covered three times by earnings.

**3 Further financial factors** Earnings per ordinary share increased from 5.46p to 10.26p. Then, in October 1975, we raised £6.7 million by a Rights Issue. With our continuing strong cash flow, this enabled us to resume our traditional policy of growth by acquisition.

**4 Clover Dairies** As a logical first step we have agreed terms for merger with Clover Dairies. Operating principally in the West Midlands and Eastern England, their marketing area complement our own. Northern and Clover will be the third largest dairy group in the country, supported by extensive manufacturing, processing, and sales outlets.

**5 The future** The group has ample resources for further expansion. The Board will continue to seek acquisitions with, perhaps, more emphasis on the non-dairy activities.

Northern Foods Limited

St. Stephen's Square, Hull HU1 3XG. Telephone: 0482 25433

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## YORKSHIRE AND HUMBERSIDE IV

# Heavy investment in wool

AS THE Government steps up its efforts to persuade industry to invest, it can at least point to one shining example. The wool textile industry—largely based in Yorkshire though with important centres also in the West of England and Scotland—has responded in such a way to the pioneer Industry Act aid scheme put forward for it two and a half years ago that additional sums have had to be put forward to meet all the outstanding claims. The money made available by the Government has been lifted from the original £15m. to £18m., and the total of new investment which will have been encouraged under the scheme will top £80m. With the industry taking this much advantage of the scheme's provisions in order to renew buildings and equipment and rationalise and remove old facilities, wool textiles may well be thought to have earned its

inclusion on the list now being circulated of 30 sectors which the Government intends to nurture as having good growth prospects.

The success of the Industry Act scheme—possibly to be replaced by a Mark II scheme following discussions now being held within the industry—is all the more surprising given the very depressed background against which the investment has had to be made. The Yorkshire wool textile industry began to feel the effects of the worldwide recession before the rest of U.K. industry because it is a big exporter and because these markets fell away before Britain began to move into recession early in 1975. At present the industry sells roughly one third of its total output of worsted and woollen cloths abroad—a trade worth more than £220m. to the U.K. economy last year.

The decline in export markets started in 1974 with a sharp fall in demand from Japan, the biggest purchaser of the very expensive fine worsted suitings in which Huddersfield producers specialise, and followed massive overstocking by the Japanese of wool and wool products in the 1973 boom. Since the middle of 1974 the decline in export markets has been accompanied by a fall-off in demand from the U.K., hitting other sectors of the trade including the medium quality trade from Bradford, and the problem has of course been intensified by the very severe pressure on the British market from imports.

### Imports

Specialised sectors within the industry have tended to be affected in different ways by the overall imports problem. The manufacturers of woollen (as opposed to worsted) cloths have been hit by the high level of imports into the U.K. from the Prato region of Italy while the worsted spinners have seen their market assaulted on two fronts. Sales of acrylic yarn to U.K. knitwear producers have been affected by competition from supplies in the Far East

offering rock-bottom prices. Equally, U.K. knitters' own demand has been reduced because so much of the market has been lost to imported knitwear again from the Far East.

All sectors of the Yorkshire industry have been affected, however, by the greater penetration which clothing imports have achieved in the domestic market. In suits, one of the areas where the wool textile industry is directly affected, the potential loss of fabric sales represented by imports from Eastern Europe has been put by industry leaders at 10m. sq. metres a year. In the first months of this year Romania exported to the U.K. a total of 307,000 suits, more than three times up on the figure for the whole of 1974. The average landed price came to under £11 against an ex-factory cost of £22 in the U.K., suggesting very strongly, the Yorkshire producers believe, that the sales are being made at uneconomic rates in order to gain hard currency.

The difficulties of the past year have been reflected in lower output and declining employment by the industry. According to figures published by the Wool Industry Bureau of Statistics deliveries of woven fabrics in the first 11 months of last year were 17 per cent. down on the same period in 1975 and worsted deliveries were down some 9 per cent.

Consumption of wool in the woollen sector fell 8 per cent. in the January-November period, though it rose 4 per cent. in worsted. Man-made fibre consumption was down by 9 per cent. in worsted and 13 per cent. in woollen. Total employment in the industry also showed a further decline and now stands at only around 58,000 compared with 110,000 in 1969. Further mill closures also took place during 1975.

Nevertheless, as the Industry Act scheme shows, a large number of companies within the industry have decided to go ahead with investment in order to take advantage of an upturn in demand, the first signs of

which can probably be detected in recent upward movements in the international price of wool. The industry still consists of around 400 companies, altogether, many of them offering a specialised service, and the large number of applications received under the scheme—208 in all—indicate that large and small concerns have been involved.

Among the bigger concerns, two groups, Illingworth Morris and Allied Textile, account for roughly one-third of total capacity and both have used the scheme to help finance part of their continuing modernisation programmes. IM, the biggest group, has used the scheme to assist with its programme of concentrating facilities inherited as a result of mergers and acquisitions.

### Subsidiaries

In the fine worsted sector in particular the company has concentrated the production of four subsidiaries in two locations and is spending £600,000 on new equipment. The four companies, which between them export 80 per cent. of production, will be retaining their separate identity in design and marketing.

The scheme is also making it possible for companies to improve the working conditions offered to employees. Allied Textile has spent a total of £3m. over the past two years on new spinning and weaving facilities including a major modernisation of its Boardman and Smith commission weaving plant at Bradford.

John Foster has built totally new facilities at a cost of £1m. in buildings and equipment at its Black Dyke mill at Queensbury near Bradford and is now spending a further £750,000 on new weaving capacity again in a new purpose built shed.

But although, as these and various other projects show, the industry has gone ahead with a programme of investment, it faces a number of major problems which will seriously affect its future. There

is firstly the question of the level at which imports will settle in the U.K. market. Some relief has been gained by the textile industry as a whole through the agreements reached in Brussels under the GATT Multi-Fibre Arrangement talks between the EEC and the main supplying countries, and through the limited measures announced by the Government to suit imports, one of the Yorkshire industry's main worries. The Government was able only to promise talks with the East European suppliers and these have yet to be concluded.

Another difficulty is that though efforts have been made to improve working conditions and remove once and for all the dark satanic mills image, the difficult economic circumstances in which the industry has had to operate have weakened its position in the labour market. The industry has not in recent years earned enough to keep pace with high wage payers, including the nationalised industries and especially coal, and it now has both a declining and an ageing labour force. Though it is hardly a problem at present the industry could find itself constrained by labour shortages when an upturn does come. Efforts to improve the career structure available to new entrants are the subject of discussion within the industry but action will clearly be difficult until the industry can begin to recruit again to meet rising demand.

A further major problem to which the industry is also paying attention is the weakness of the U.K. clothing industry, the main customer of the wool textile producers. Mr. Russell Smith, the managing director of Allied Textile, speaking recently, claimed that although good in parts the making-up industry was in general nowhere nearly as efficient as some elements of production leading up to the clothing stage. As one possible solution to the problem Mr. Smith suggested that some of the larger textile groups might

move forward into manufacture to provide a share of the final product. Whether or not a textile industry decision move is necessary now on whether the industry—or at least a good wool textile—can give a positive response to the Industry Act scheme, launched for cloth stronger clothing lines in any case benefit wool over the long term and companies in the industry inevitably the short term—in particular, which are inevitably a current preoccupation.

So far there are two signs that possibly a stronger level of may be beginning, out U.K. at least. In export the industry reported towards the end of 1975 over the year as a whole will fall only just 1974 though in terms of yarn and cloth exports a 15.19 per cent.

### Initiative

One important feature past year, however, has initiative the industry shown in moving markets to compensate decline of others and in Japan. In the November period of the year as a whole the industry reported a shift in exports of 2.35 metres against 1.70 metres in the same period 1974. Worst exports from 2.47m. sq. metres sq. metres and the industry is hoping for further following a major project in the Gulf States included cinema and sports clothing in the new cloth ranges. With Yorkshire's "thorn" campaign was timed place in the two months Ramadan to counter the influx of pilgrims holy cities.

Rhys

# Hard times for property

THE LARGEST commercial property development currently nearing completion in Leeds, the Bond Street Centre, points up most of the contradictions in the confused state of the local and national markets.

Its promoter, Raglan Property Trust, is among the more ailing property groups, but here has the backing of Guardian Royal Exchange. The shopping element, with Boots and British Home Stores already booked for two large department stores, will probably let fairly easily, granted that the westward trend of the strong Leeds shopping centres area continues. But the offices totalling 150,000 square feet due for completion next year (the £26m. development was topped out last month) are less certain: the size of the floor areas suggest a Government or quasi-Government tenant, but Leeds, largely because of its healthy climate, employment situation in the House, a 19th century warehouse, has gained few of the plums of Government decentralisation policy.

Even so, the Bond Street Centre, though slightly off, Building developed by Town Centre from the main office and City, will produce around areas would be safe if Leeds' 38,000 sq. ft. Both will be marketed at the last decade, averaging shortly, and Mr. Richardson says "the continued prevalence, and the last three years have seen some violent swings, some extent on their successful. The last 18 months have been letting." Until then, with the down on the average, the Bond Street Centre offices ready previous 18 months up on it next year, there could be difficult. But the fact that Leeds has cutties in funding any large followed the national trend in developments in Leeds. How lower demand for office space ever, Wimpey has just joined has not stopped the city, and with Interland to start work in Sheffield, going significantly April on a 30,000 square feet

against a national trend to lower rental values. There have been few large units on the market and these two cities are now seeing rents at their highest ever for good new space. On smaller units of 7,000 or 8,000 sq. ft. in Leeds, lettings are now being agreed at £4 and more a sq. ft. In Sheffield, when Slough Estates finishes its 180,000 sq. ft. Fountain Precinct at the end of this year, it is hoped to get near to £5 per sq. ft. for this high-quality development.

Letting

In Leeds's case, the testing moment, according to Mr. David Richardson of agents Weatherall, Hollis and Gale, will come with the letting programmes of St. Paul's House, Park Square, and Sovereign House, South Parade. Both are imaginative and high quality rebuildings behind "listed" facades. St. Paul's House, a 19th century warehouse, has gained few of the plums of Government decentralisation policy.

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scheme in Park Place, and Interland is trying to get two much larger projects off the ground, one of them the Inns of Court plan which could total 250,000 square feet.

The spate of new office development in Sheffield is a much more recent phenomenon than the steady growth of the Leeds market. For once, it looks as if the ambitions of local planners and the building rate of private developers, have achieved about the right balance. The success that Sheffield now enjoys in attracting relocated business, a success based on policies formed by the City fathers a decade ago, is well known. The specific property incentive it enjoys, as the most southerly major city qualifying for regional grants, can amount to the equivalent of a three-year rent-free period.

The major news of the past year has been the Midland Bank's enlarged commitment to Sheffield, taking 154,000 square feet of the Peninsula Centre, a development by Hanover St. George Securities on a site where, in Sheffield of the old bus depot, the council decided to create an office area. The Midland now has a total of 230,000 square feet of offices in Sheffield, besides their branches there.

The largest of the space-users promised to Sheffield is the Manpower Services Commission, reckoned to need 350,000 square feet (with the possibility of a relocated Health and Safety Commission as well). A smaller Government move, requiring around 50,000 square feet, involves a CIT tax office. Given a fair measure of private sector expansion as well, it looks as if the market for modern offices in Sheffield can support an unusually high rate of development. The quality of relocated businesses suggests that the city could enjoy a general rise in rent levels for modern offices. In short, it looks as if Sheffield, with rent levels rising to give some margin over escalated building costs, and with the prospect of rising demand continuing for some years yet, is one of the few British cities which still offer real incentives to developers.

The other towns and cities of the region have, in the office market, shown most of the familiar symptoms of recession. Demand has dropped sharply: there is plenty of cheap space on the market, even if much

of it is second rate, and with rents still down at around £2 a square foot, there will have to be a heavy premium on this to justify future development. The letting of the Commercial Union Properties' 52,000-square-foot office block at Marsh Way, Wakefield, due for completion this year, will be an interesting test.

In general, the industrial market, like the office market in cities like Hull, Bradford and Wakefield, has also suffered through the recession. The danger which some planners foresee is that, should the economy pick up, even the relatively short period needed to get industrial development schemes completed may catch the region short of good modern space.

### Yields

The investing institutions, particularly in the past three months, have shown that industrial property let to major companies in Yorkshire and Humberside is still highly desirable to them on yields which do not fall much below 11 per cent. But in terms of funding new developments, developers are finding it hard to justify major units.

What pick-up there has been from that of a declining industrial area to one of expanse located for motorways has also

shown a higher trend of (recently) has come very in older properties. This, once that if space is available to justify future development, at 60p per square foot it is still even significantly space at £1 per square appears to be a reasonable test.

Even so, the total am empty space is a dep indication of industrial though it may not yet reached the level of 1 There are, too, several units which dominate figures in Kingston upon for instance, while some Wells estimate there is empty square feet of ind space in the city, half of accounted for by the Imperial Trowers (and the former Silcock near the Victoria Dock.

Some indication of seriousness with which modern industrial space regarded by planners is recent instances of re turning developers: Ruff has taken on a partly com industrial estate from liquidator, completed the ings and is letting the around 80p a square foot Kirklees Council is consid building as many as 100 f units over the next few to alter the tone of K from that of a declining industrial area to one of expanse

Quentin Gird

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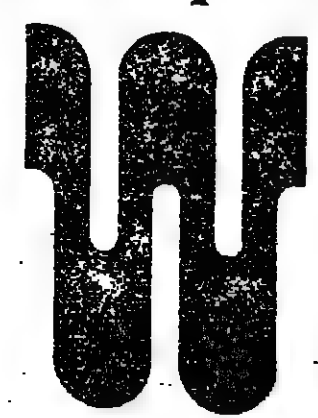
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## OVERSEAS NEWS

### Outcome of cod talks still in the balance

ON H. MAGNUSSON

REYKJAVIK, Feb. 1

Icelandic Prime Minister, Björn Gunnarsson, said today that the outcome of the result of the talks in London last week of a possible solution of the dispute with Britain was still in the balance. He said that the Government was waiting for the outcome of the talks in London, which were expected to be completed by the end of the week. He said that the Government was waiting for the outcome of the talks in London, which were expected to be completed by the end of the week. He said that the Government was waiting for the outcome of the talks in London, which were expected to be completed by the end of the week.

### Mrs. Gandhi dismisses Madras Government

By K. K. Sharma

NEW DELHI, Feb. 1. PRESIDENT'S rule was imposed on the southern state of Tamil Nadu last night and the opposition Dravida Munnetra Kazhagam Government was dismissed.

Under a proclamation by the President, the Tamil Nadu (formerly Madras) state legislature was dissolved. The Legislature was due to end its five-year term on March 21.

The State Government came to power in the 1967 general election when it trounced the ruling Congress party. It won again in the 1971 elections.

A Proclamation issued by the President said that the Government was not satisfied with the situation in the State following receipt of a report from the Governor saying he was satisfied that a situation had arisen in the State in which the Government of the State could no longer be carried out in accordance with the provisions of the constitution.

The Governor's report says that the Ministry had by a series of acts of maladministration, corruption and misuse of power tried to achieve partisan ends.

Reuter reports: Tamil Nadu was one of only two Indian States with provincial governments opposed to Prime Minister Indira Gandhi's ruling Congress party.

The DMK dismissal was the most dramatic action taken by Mrs. Gandhi since she clamped the country under an internal emergency seven months ago.

Although the move had been widely expected since the emergency, most people here were surprised by the timing since the DMK Government had only about seven weeks left before the end of its second five-year term of office.

### UNCTAD split over trade with Common Market

BY OUR OWN CORRESPONDENT

MANILA, Feb. 1

THE United Nations Conference on Trade and Development (UNCTAD) Group of 77 begins its preparatory ministerial meeting here Monday with signs of a major split between the major blocs over preferential access to the European Economic Community's markets.

The African bloc has so far refused to give up its position which gives its members preferential access under an agreement negotiated last March between the 44-nation African-Caribbean and Pacific bloc and the EEC countries.

Officials working on the agenda for the talks which are aimed at hammering out a common stand in preparation for the fourth UNCTAD conference in Nairobi, Kenya in May have so far failed to bridge the gap.

On the final day of the preparatory session officials met on Saturday, UNCTAD Secretary-General Gamani Corea said that discussion at the ministerial meeting will centre round the group's problems in the areas of trade, commodities and debt.

Mr. Corea added that both the ministerial meeting and the Nairobi agenda have been trimmed down to eight development issues: trading of manufactured goods; transfer of technology from developed to developing nations; money and finance; cooperation among developing countries; the issue of least developed and landlocked island nations; trade with socialist countries; and the wider question of the future role of UNCTAD in a restructured United Nations.

An integrated programme for commodities has been drawn up by senior officials and will be discussed by the ministers which includes the establishment of a buffer stock scheme, and of a common fund for financing a scheme. Corea said the \$3bn commodities fund will include commodities ranging from cocoa, jute and vegetable oil to tin, phosphates, cotton and cereals.

The aim of the scheme is to prevent wild fluctuations in the prices of vital raw materials that constitute the group's chief exports and money earners, which lead to financial losses or heavy foreign borrowings.

The Ministers are also expected to seriously consider the Asian and African blocs' proposal for the establishment of the International Bank for Debt Redemption (IBDR). The new international financing institution is hoped to ease difficulties of the third world in paying their debts to developed nations. According to developed nations. According

### Argentine guerillas in battle

URBAN guerillas attacked a police academy in La Plata, south-east of here, early today but were beaten off with heavy casualties, police sources said. Reuter reports from Buenos Aires.

Navy marines and Army infantry were called in to help police hunt down fleeing guerillas and shooting was still going on six hours after the start of the attack, the sources added.

The official news agency Telam quoted informed sources as saying many guerillas were believed killed.

About 50 members of the disident Peronist Montoneros group took part in the initial attack on the academy. The guerillas managed to take over some guard posts, but were not able to penetrate the central area of the complex. Troops with helicopter support were called in to cut off their retreat, Telam said.

Nkomo reaches London for Callaghan talks

The leader of the Black African National Council (ANC), Mr. Joshua Nkomo flew in to London, from Nairobi yesterday for talks with Mr. James Callaghan, the British Foreign Secretary, on the latest situation in Rhodesia.

Mr. Nkomo's daughter, Mrs. Judith Acton, daughter of Mr. Garfield Todd, the former Rhodesian Prime Minister who is being temporarily let out of detention by the Smith regime to visit Britain, said her father will definitely return to Rhodesia.

Zambian price rises

The Zambian Government has announced massive price increases on maize meal, fertilizer, milk and rice, totalling more than 100 per cent, effective from yesterday, our Lusaka correspondent writes.

The new prices, which are expected to bring strong reaction from members of the public, come immediately after President Kaunda declared a State of Emergency throughout the country. On Friday the Minister of Finance, Mr. Luke Mwanashiku, announced price increases on petrol, beer, spirits

### Greece rejects EEC 'conditions'

OUR OWN CORRESPONDENT

ATHENS, Feb. 1

It has informed the EEC that it is not prepared to become a member of the Community. The announcement said that the Government had rejected the EEC's conditions for full membership, which it said were "unacceptable".

There are those in Greece who say that the Government is now paying for its effort to make domestic political capital from taking Greece into the Common Market. They agree that the Government should guard the Greek Government against its own haste, which could damage Greece's economic interests.

Mr. Costas Thanos, an economist who recently made an appraisal of Greece's full membership in a report for one of the EEC Governments, believes that if the EEC is willing to grant Greece special loans of up to \$3 bn in the next five years to help make the necessary readjustments in its industry, agriculture and administration, full membership could be accepted without reservation.

Although the Commission said that the EEC did not wish to become a party in Greece's disputes with Turkey (Cyprus and the Aegean), an official announcement denied Premier Karamanlis' demand that the Commission consider the Commission's stand to be the result of pressure by NATO and the U.S. to twist

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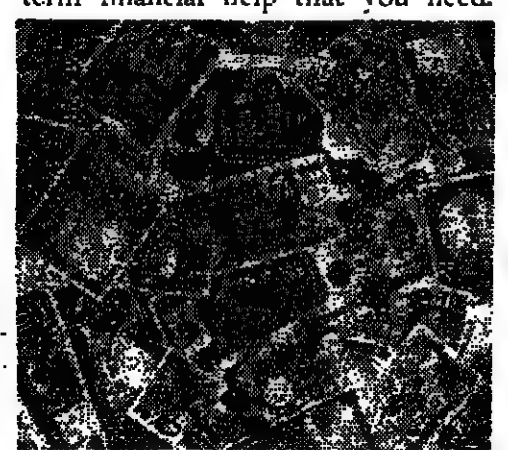
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## COMMUNICATIONS

## Holds down the cost of telephone calls

ANY businessman or industrialist whose telephone bills do not exceed the £500,000 a year mark should take time off to consider using equipment which will tell him which departments or branches are particularly heavy on communications, which need to be cut back, and the time being wasted in getting to and from—say important overseas clients.

TIGER is the acronym for equipment which has had Post Office approval for 18 months and which has been found to fit into the PAXES' of a number of very well known names across the country.

Line capacities could run from 120 to a maximum of 1600 lines, and the equipment is being at P O headquarters.

For Motor Company is another major user which has experienced savings of 10 to 15 per cent. in traffic since installation.

But the company which made the most dramatic statement stresses that the purpose of the equipment is not just as a watchdog or "Big Brother" to prevent people from calling their home numbers when it is time for them to get to work. Management just what each sector of a company's activities is costing in communications and whether the company is being properly served by the installation it has.

A further question the equipment can answer is whether or not a private line to a branch or branches can save the company money.

Its main asset could well be in the improvement it brings on answering foreign calls so that extremely expensive connection time is not wasted while the original call is traced.

Telephone information for Evaluation and Review (TIGER) is based on a small DEC computer and collects phone data including extension, number dialled and duration of call on magnetic tape.

Analysis of the tape data can be carried out on IBM, ICL, Honeywell and Univac equipment or a bureau with overnight turnaround if desired.

STARTUP is the name of the software package which handles the analysis and its cost together with that of the equipment connected to the PAXES would normally be recovered in something under two years, frequently less.

Mr. J. W. Wimbome, Automation, ICL (L20, Wimbome, Minister, Dorset 120-125 2333).

## Atlantic charges a problem

**CURRENTLY,** the Western Union approach to the European PTTs for permission to operate a transatlantic data transmission service is in limbo. All the European PTTs concerned have agreed, with the exception of the British PO.

It is unlikely that the cause of the delay is the PO's lack of willingness to countenance such a service, at least in principle. The cause may well have more commercial reasons. There are indications that the PO is thrashing out what its international data transmission policy should be. It is not agreed that the Western Union proposals are likely till a policy has been settled.

Transatlantic data transmission business is cutthroat—a business in which the published rates often bear little relation to reality. Though no official figures are available, it is believed that the majority of the business comes from special deals done with substantial users.

It is this which leads to the secrecy. Rate publication or the details of the costs of data trans-

mision to a major user has been known to lead to poaching. It has been known for a user to be offered a substantial price reduction to the point where he will move the transmission point from one country to another. The losers in this struggle so far are generally believed to be the West Germans.

Hence the PO's unwillingness to discuss actual rates, even for its new service to Canada. The service is priced at from \$50 to 1,300 bits synchronously and 2,400 bits asynchronously, and is provided by multiplexing between two gateways, Montreal and London. The circuits used are in CANTANT and 2, with the Intelstat satellite system, under the PO's claim savings for British customers of up to 10 per cent on existing rates.

There is no equivalent service between the U.K. and the U.S. An unofficial set of reasons put forward by close observers are that first, the U.S. has no discussion on rates and facilities between the PO and the Americans, which has led over the last three to four years to much close observation between the U.K. and Canada.

It is also believed that some of the traffic would otherwise go directly to the U.S. now goes through Canada, rate differences making this economic.

Close observers have pointed out that while there are a complete set of links between the American and Canadian telecommunications operators which stop

# Messages from the top pocket

VOICE paging has been introduced into the Greater London area by Selective Audio Messages (SAM) based on eye pocket receivers.

From five transmitter sites the service covers an area bounded roughly by Amersham, Luton, Brentwood, Farnham, Gatwick, Guildford and Windsor.

Each of the receiver units which measure only  $3\frac{1}{2} \times 2\frac{1}{2} \times 1$  inch and weigh eight ounces, has a button for its own call code and switches it on with an alarm beep alerting the subscriber that a message is about to be transmitted. When this happens the unit automatically rings itself. The message itself is repeated twice during the transmission.

Towards the outer areas of the service zone tone signals only are received and the user then goes to the nearest telephone and contacts the office.

All the messages sent from control are recorded for easy retrieval within 24 hours and

## ● HANDLING

### Delivering powders and granules

AS AN AID towards reducing the high handling costs of delivering powdered or granulated materials previously transported in sacks or small units, Millers Engineering (Liverpool), in conjunction with an associated company, Edward Billington (Sugar), and with Bells, has introduced a range of bulk containers, for storage equipment and services.

Bulk materials are fed into a large plastic bag housed inside a standard container, which is transported to site on the back of a tipping vehicle. At the destination, a discharge chute is connected, supported by the timber battens which position the plastic bag in the container.

Mobile rotary air seal and blower units, with an independent power supply, are coupled to the intake line, and the bulk material flows through the chute and air seal into the pneumatic conveying system.

Normal discharge rates of up to 15 tons/hr. are achieved, it is claimed, depending on the materials handled. Details from Millers Engineering, 2/4, Church Road, Bebbington, Wirral, Merseyside L63 7PH. (051-645 0812.)

● **SERVICES**  
Five firms  
in strain  
gauge deal

Very often companies need detailed measurement and instrumentation knowledge to select the right measurement strategy. The components of their product are often faced with the prospect of dealing jointly with several companies at once — from the gauge itself through to data analysis.

Now, five companies have signed a marketing agreement to provide a new service embracing design, development, manufacturing and commissioning in all the relevant areas.

The team is led by Transducers (CEB) of Reading, who will tackle the gauge problems in conjunction with Tinsley-Telemet, the latter also contributing its digital strain indicator ability. Telemetry will be covered by Asch Electronics, dynamic strain measurement by S and H Aldridge Electronics, and data logging by Solatron-Schubert.

The kinds of expertise that can be called on for strain-sensitive development, specialised transducer design for unusual environments and complete electronics system back-up. Further details from Transducers (CEB) of Trafalgar Road, Reading RG1 5JH. (0734 580186.)

● WELDING  
Automatic  
spot weld  
gun

[illegible]

## ● TELEVISION

**Takes the cameras anywhere**

AMPEX is to introduce a high-speed, compact camera and recording mobile unit—the "Newswriter." The currier is designed to be easily dismounted from a Range Rover, and the body can accommodate one or more portable cameras and quadriplex video recorders, with audio and video mixing and monitoring facilities.

Newswriter meets the demand for a fast, rugged TV unit that would be practical to run both in congested city traffic and out in remote areas. The unit is also expected to serve for location sequences in feature and documentary programmes, as well as for news and sports coverage.

At the standard, the equipment of the Newswriter is one or two Ampex BCC-3 portable colour cameras, a VR-3000B portable quadriplex video recorder and a BCC-3000 portable time-lapse camera. Video and audio mixing equipment and full monitoring facilities are built in.

There is space for a second video recorder. Optionally, the video recorder can be replaced by an Ampex AVR-2 modular video recorder, or it can be augmented by an on-board microwave link to relay the video transmission to a video recorder at another location. If a studio-type camera is desired, the Ampex BCC-3 can also be supplied in addition to or instead of the BCC-2.

Circle 12 on Reader Service Card

22. Berkeley Avenue, Reading, Berks. (0734) 959341.

● **SAFETY**  
Sniffs for  
gas at  
many poi

**ANALYTICAL.** Equipment multi-purpose alarm for the detection of explosives. Using a control console, possible to protect a location from the detection of explosives.

Sensors can be located 300 feet away from the monitor, the design is flexible to extend to an array of sensors. Each sensor of a semiconductor which varies conductance to explosive or toxic vapors. The alarm is powered by a 12-volt battery. "Gasguard" is cost \$230-\$340 with mains; buzzer with meter shows which sensor is leak area. The sensor is at approximately 10 per cent lower explosive level.

The company is at Gr House, Winchot Hill, Kent. (Marple 425).

# Don't Replace it, Rebuild it!

New machinery is now frighteningly expensive and intolerable for financing are almost prohibitive. But the cost of a complete guaranteed rebuild is often less than 50% of new! For "one-off" machinery the time required for a rebuild is typically only one third of the lead time for new plant. Provided that a machine is not technically obsolete a rebuild makes economic sense because it restores the original quality and output.

Whether you are in Engineering, Fabricating, Steel or Aluminium Rolling, Printing, Paper making or converting, or any other business using large plant/equipment, we will c you for a guaranteed rebuild with pleasure.

Please contact: L T D Taylor, Director, Strachan & Henshaw Limited, Printing Press Division, Deep Pit B1, Bristol BS5 7UZ. Telephone: 0272 558281/2 Telex: 4326.

**strachan henshaw**  
 (DRG) A Dickinson Robinson Group Company

## PLANT & MACHINERY SALES

| Description   | Price   | Tel.             |
|---|---------|------------------|
| 974 Ten Stand roll forming line by Hunter-Douglas. Virtually unused. Capacity 200 mm x 2 mm U.S. machines—flattening with automatic cut-to-length equipment.                    | P.O.A.  | 021-55<br>Telex  |
| Stand Rolling Mill for flattening wire and rolling narrow strip. Complete with edging rolls and recoiler.   | P.O.A.  | 021-55<br>Telex  |
| Reconditioned Modern Used Rolling Mills, wire, rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc. | P.O.A.  | 021-55<br>Telex  |
| 970 Herdickerhoff 100 KW double vacuum annealing plant—usable charge area 625 mm dia x 2000 mm loading height—output 6000 lb per 24 hours.                                      | P.O.A.  | 021-556<br>Telex |
| 974 Duplex Slitting Line to Process Sheet into a wide range of Accurately Slit Blanks. Fully Automatic Installation.  | P.O.A.  | 021-556<br>Telex |
| New Leibherr 130 L.H.L. static tower crang H.U.H. 60m jib length 40m. Lying Ireland. Full warranty.   | P.O.A.  | Can<br>7         |
| Leibherr 130 L.H.L. static tower crang H.U.H. 40m jib length 40m. New 1974. One contract only of 40 wks. Lying Manchester.  | P.O.A.  | Can<br>7         |
| Oil Fired Air Heaters 1,000,000 btu   | £725.00 | Can<br>C. R.     |
| Oil Fire Air Heaters 300,000 btu  | £277.00 | Burnham          |

IF YOU HAVE PLANT AND MACHINERY SURPLUS TO YOUR REQUIREMENTS AND WOULD LIKE TO ADVERTISE IN THIS COLUMN PLEASE TELEPHONE 01-252 2222

## CONTRACTS AND TENDERS



**-MINISTRY OF MUNICIPALITIES**

**MUNICIPALITY OF BENGHAZI**

**INVITATION TO TENDER**

**BENGHAZI MAIN DRAINAGE PHASE 2**

**TENDER NUMBER 15/75 (Project No. 103A) & 16/75 (Project No. 107A)**  
The Municipality of Benghazi invites suitably experienced international contracting companies to submit tenders for the following:—

**1. TENDER NUMBER 15/75 (Project No. 103A)**  
This concerns the construction of the first stage extensions to the Guarchia Sewage Treatment Works to serve part of the City of Benghazi. The existing treatment works is designed to treat a dry weather flow of 37,284m<sup>3</sup>/day.  
The first stage extension to the treatment works is to provide additional capacity of 54,532m<sup>3</sup>/day dry weather flow. The work will involve primary, secondary and tertiary treatment units, irrigation pumping and reservoir facilities and sludge treatment together with service buildings, roads, etc., and the supply and erection of all necessary mechanical and electrical equipment.

**2. TENDER NUMBER 16/75 (Project No. 107A)**  
This tender concerns the construction of the first stage of the Qunafa Sewage Treatment Works to serve part of the City of Benghazi. The works will be situated some 10 km. to the North-East of Benghazi and the first stage is to treat a dry weather flow of 85,000m<sup>3</sup>/day. The work will involve primary, secondary and tertiary treatment units, irrigation pumping and reservoir facilities and sludge treatment together with service buildings, roads, etc., and the supply and erection of all necessary mechanical and electrical equipment.

Tender documents may be purchased after the 1st January 1976 from the Secretary of the Tender Board, Department of Financial Affairs, Benghazi Municipality, on payment of the sum of 200 Libyan Dinars per tender during normal working hours. This sum is non-refundable. Offers shall be submitted in sealed envelopes giving the reference of the tender, bearing no mark of the tenderer, and addressed to the Secretary of the Tender Board. They should be put into the Tender Box situated in the main hall at the Municipality Buildings, Municipality Square, Benghazi, not later than noon on Saturday 1st May 1976.

The Municipal Authority will reject any tender that is not accompanied by the preliminary guarantee deposit or which is delivered after the time stated above. The preliminary guarantee deposit will be returned to all unsuccessful tenderers after a recommendation from the Tender Board has been made to the Municipal Authority responsible for acceptance of tenders.

The tenders shall remain valid for acceptance for a period of six months from the date of submission.  
The preliminary guarantee deposit of 10,000 Libyan Dinars may be paid in one of the following ways:—

- Direct payment and the submission of a receipt from the Municipality Treasury in that sum.
- Certified cheque made payable to the Municipality of Benghazi and issued by a bank operating in Libya.
- Letter of guarantee issued by a bank operating in Libya and valid for six months from the date of return of tender.

All taxes on the letter of guarantee must be paid in advance.

Contractors are required to submit with their tenders details of experience on similar works together with details of staff, plant and equipment proposed for the works. A representative of the contractor submitting a tender may attend the meeting of the Tender Board for opening of tenders at the date and time stated above on production of a letter from the contractor. After acceptance of the tender, the contractor will be required to provide a Guarantee Bond valid for the full contract period in the sum equal to 5% of the accepted tender sum.

The Municipal Authority does not bind itself to accept the lowest or any tender. This advertisement forms a part of the conditions of tender.

## SAUDI ARABIA

Enquiries are requested from UK and European contractors interested in large building contracts in Saudi Arabia, value from £6 million to £150 million sterling. Interested contractors to state if they are already represented in Saudi Arabia. All replies will be treated in the utmost confidence.

Reply to Box T.4256, Financial Times,  
10 Cannon Street, EC4A 4RY

REPUBLIQUE ALGERIENNE  
DEMOCRATIQUE ET POPULAIRE  
MINISTRE DE L'INDUSTRIE ET DE  
L'ENERGIE  
SOCIETE ALGERIENNE DE  
REALISATION D'INFRASTRUCTURE  
DE DISTRIBUTION  
SOCIETE ALRID  
A SONATRACH SUBSIDIARY

**International Invitation to Tender No. 1/76**

Within the framework of its programme for the construction of 23 plants for the distribution of oil products (motor-fuel, lubricants, etc.), Société ALRID is launching a call for tenders for the first part which includes six units. It necessitates the supply of the following items in separate lots:

- Lot 1—motor-fuel tanks entailing 2,500 tons of steel
- Lot 2—66 centrifugal motor-fuel pumps
- Lot 3—150 volumetric motor-fuel meters

Specialised companies interested in the above may obtain the necessary documents for each lot from:

**Société ALRID, 31 rue Abou Nonas, Hydra, Algiers**  
Telex 52 240 DZ

or from **SONATRACH offices in:**

France: 105 avenue Raymond Poincaré, 75116 — Paris  
W. Germany: Maria Theresia Strasse, 6 — Munchen 80  
Italy: Via Venezia Pisani, 18 — Milano 30124  
Switzerland: 31 boulevard Helvétique — Genève 1207  
Spain: Gro Via Carlos 3 sur Edificio Torre "B" 84, Torre  
Barcelona 14  
Belgium: 2 place de l'Alberdine — Bruxelles 1000  
U.S.A.: 3419 "R" Street N.W. — Washington DC 20008  
Japan: Ambassade d'Algérie, Sibusawa Building 1 Ban 21  
Catharine Higashino Minato 3 Tokyo  
Great Britain: Ambassade d'Algérie, 6 Hyde Park Gate,  
London, S.W.7

as from the date of this present announcement.

Tenders, together with the usual required documents, should be sent in two sealed envelopes clearly marked, and according to lot:

"A ne pas ouvrir — soumission  
Not to be opened — tender"

A.O.I. No. 1/76 Lot No. 1: réservoirs carburants (motor fuel tanks) / A.O.I. No. 1/76 Lot No. 2: pompes centrifuges (centrifugal pumps) / A.O.I. No. 1/76 Lot No. 3: compteurs volumétriques (volumetric meters)

to Société ALRID in Algiers before March 30, 1976.

Companies remain bound by their tenders for a period of 120 days. Any tender not complying with the above requirements will not be considered.

REPUBLIQUE ALGERIENNE  
DEMOCRATIQUE ET POPULAIRE  
MINISTRE DU COMMERCE  
SOCIETE NATIONALE DE  
COMMERCIALISATION DES TEXTILES ET  
DES CUIRS  
"S.N. COTEC"

**International Invitation to Tender**

An international invitation to tender has been launched for the supply of:

- Velvet for clothing
- Thermo-adhesive buckram
- Lining and mignonette lace
- Mixed linen and cotton cloth
- Damask ticking
- Tubular reinforced lining for belt supports
- Nylon cloth for umbrella manufacture
- Band lace for trimming ladies underwear
- Waterproof material
- Hard ends and stiffening
- Velvet for furnishing
- Rough leather cloth
- Coloured leather-cloth
- Cloth for ties and scarves
- Targaulin
- Plush for trimming slippers
- Latex cloth
- Reinforced lining for ties
- Furnishing shag
- Reinforced lining for shirt collars
- Net curtain material
- Handkerchief material
- Household linen
- Clothing material
- Felt for slippers
- Polypropylene cloth
- Material for car upholstery
- Woolen cheese-cloth
- Latest style material
- Sewing thread

Companies interested may obtain the necessary documents from the Direction Générale, S.N. COTEC, 3 boulevard Anatole France, Algiers, against payment of 100 Dinars. Suppliers already trading with S.N. COTEC will receive the necessary documents against a postal order payment for the exchange value of 100 Dinars.

Tenders, together with usual supporting documents, should be sent in double sealed envelopes clearly marked "Ne pas ouvrir —soumission Appel d'Offres No. 01/76," "Not to be opened—S.N. COTEC, 01/76," to the address given above before the forty fifth (45th) day, inclusive of the first appearance of this invitation to tender.

Any tender which does not comply with the above regulations will not be considered.

## Transport of solids in pipelines

**THE FOURTH** international conference on the Hydraulic Transport of Solids in Pipelines organised by BHRA Fluid Engineering will be held at Banff, Alberta, from May 18 to 20, 1975, sponsored by BHRA in conjunction with the Alberta Research Council, the meeting will be presented with a series of papers dealing with mining and bulk conveying, plus contributions giving details of new work on friction, wear, pumping, and the economics of slurry systems.

Pilot plants have been working for several years in the German Democratic Republic which covered two aspects of BHRA's work, jet cutting and the hydraulic transport of solids. At Ruhrkollekt, Essen, it was with the aid of water jets and carried out hydraulically in pipes; the combined operation showing a 15 per cent improvement in output compared with conventional mechanised working. At the U.S. full-scale test programme at the Fort Belvoir power station, New Jersey, it has shown that a highly concentrated coal slurry can be injected into existing boilers. Papers describing these systems will be presented.

Other practical subjects include the operational problems experienced in a 69-mile pipeline carrying a copper ore slurry, and its applications.

An introductory course in solids pipelining will be run prior to the conference on May 16 and 17 at Banff.

Details from BHRA Fluid Engineering, Cranfield, Bedford MK43 0AJ (0234 750422).

● By agreement between the Financial Press and the BBC, information from *The Technical Page* is available for use by the Corporation's External Services as source material for its services.

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فكان اسم الأصل



# Building and Civil Engineering

## Om. port project started

contracts have been let for the £40m. Mina Sulman port project, which is being designed and supervised by Rendel, Palmer and Tritton.

The first contract for the steel sheet piling and coffer dams has gone to Peineter AG for BD4.5m; the second, for the access road, has gone to Consolidated Construction Company for BD1.3m. The remaining contracts are for dredging and construction of six new and small craft harbours.

Mr. Rendel, Palmer and Tritton are also consultants for the Saitra Causeway, the long embankment for the new bridge over the Saitra River.

The contract for the new bridge is now out to tender.

Oil Jetty No. 1 at Sullom Voe, Shetland, is the first of three jetty capable of berthing tankers of 300,000 tonnes and over.

The company is also manufacturing and coating with bitumen the River Derwent Scheme, for the Yorkshire Water Authority Eastern Division, 850 tonnes of 36 in. outside diameter pipe bitumen lined and sheathed is being supplied.

Since the load that any anchor bolt will carry is usually determined by the strength of the bond between the anchor bolt and the parent structure (whether this is natural rock or concrete), this bond strength is consequently a function of the surface area as well as its surface texture, and of course, the depth of the anchor bolt fixing hole. Therefore, if the surface texture of this hole can be improved, then the load per unit depth can be increased, thereby reducing the depth of hole required for a given load. This will result in reduced hole drilling time and consequently considerable savings in anchor bolt costs.

Applicable either to improve the surface texture of a drilled hole over its complete area, to widen the hole, to cut annular grooves inside a hole, or to provide a tapered bore, such that the hole diameter increases in proportion to the depth (that is underreaming), it has the advantage of increasing all round safety on site.

Hole diameters from 77 mm. (3 inches diameter) can be treated using a standard compressed air supply for the entire operation. By providing a special head unit, the undercutter may be fitted to a conventional (independent rotation) drilling rig in place of a standard diamond drill rod or rock drill bit.

John Macdonald Air Tools is on East Kilbride 21215.

Mr. D. T. Allan, the designer, also managing director of John Macdonald Air Tools, Glasgow, which will manufacture the new machine, is to make an all-out sales drive in the U.S., because of its high export potential for offshore oil engineering.

British and American patents are pending on the equipment which reduces the cost of proper piles and 730 tonnes of vitid anchor bolts or rods in and 36 in. piles for Crude

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## Anchor bolt problem solver

THE NEED for a major contractor to solve a North Sea oil problem, and the ingenuity of a Glasgow firm, has resulted in a new machine, which will provide an answer to one of the most important site problems surrounding major civil engineering projects—the need for low cost and safety in grouting anchor bolts in rock and concrete.

The new portable machine is called a pneumatic undercutter and can make annular grooves internally or taper existing holes, reducing the depth of hole necessary or overcoming weak rock surface limitations.

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## Redesigning Lewis's Liverpool

APPOINTED by Lewis's to design a major redevelopment work at the company's Liverpool store, the Howard Sant Partnership will soon start work on the £1.8m. (estimated) project.

The alterations include improvement to customer circulation by installation of new escalators and construction of new entrances. Replanning of the store will include complete refitting of the ground and second floors.

The executive architects for the building, work will be the Gearey, Blair, Weed, Dickinson Partnership of Liverpool.

Howard Sant Partnership over the past eight years has designed more than 2m. square feet of retail selling space. Recently it completed another project for Lewis's—the 27,652 square foot fashion floor of the Glasgow store, handed over on September 29 only 23 weeks after the brief had been received from the clients. The shopfitters were Benbow Shoppingfitting.

The factory, to be built behind the existing buildings, will be 125 metres long, 43 metres wide and with a maximum height of 10 metres. A test hall in the new building will consist of 35 individually soundproofed bays.

An energy saving scheme has also been included in the test hall using electricity generated during testing to heat water for general space heating. This will supplement the normal boiler heating system.

Energy conservation will be part of further plans for the factory's power house where some of the company's largest generating sets manufactured will be installed. These plants will not only supply the whole of the factory's electricity but will also act as a proving ground for the equipment to show that the plant

is capable of satisfactory operation for long periods under varying load conditions.

For Milton Keynes Development Corporation, the company has won a contract worth £743,767 for the Greenleys Local Centre, comprising ground floor shop units and a community centre, while the Oxford Regional Health Authority has awarded the company a £541,742 contract for a health centre in the grounds of Corby Maternity Unit and Diagnostic Centre.

Other contracts are for housing for Newport Borough Council, Gwent (£797,510); for a police station and law courts complex for the County Council of Hereford and Worcester; at Droitwich (£579,221); for the Property Services Agency storage facilities at Upper Heyford, Oxford (£351,961); and for Kraft Foods, Bristol, a £332,282 brick built steel-framed factory building at Station Road, Kingswood, Bristol.

For the Welsh Industrial Estates Corporation the company is to construct a £190,269 brick built steel framed advance factory, while for the Training Services Agency, two buildings are to be erected, one at Whitehouse Road, Ipswich, and the other at Saville Road, Peterborough at a respective cost of £689,874, and £620,074.

Work has begun on the two-year project, which consists of a 16-storey block of 63 flats and five blocks of four storeys, providing 62 maisonettes. A four-storey car park, in reinforced concrete, together with access and service roads, completes the scheme. Architects are R. Seifert and Partners.

KIER, of French Kier, has won a £2m. contract to build a residential complex adjacent to Sunbury shopping centre at the London end of the M3 for the Metropolitan Housing Trust.

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## Expanding overseas

Mears Bros. Holdings has formed a new company, Mears International. As a wholly owned subsidiary of Mears Construction, it will undertake construction contracts overseas and the first branch has been established at PO Box 5156, Mina Sulman, Bahrain, in the Arabian Gulf.

The factory, to be built behind the existing buildings, will be 125 metres long, 43 metres wide and with a maximum height of 10 metres. A test hall in the new building will consist of 35 individually soundproofed bays.

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For the Welsh Industrial Estates Corporation the company is to construct a £190,269 brick built steel framed advance factory, while for the Training Services Agency, two buildings are to be erected, one at Whitehouse Road, Ipswich, and the other at Saville Road, Peterborough at a respective cost of £689,874, and £620,074.

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## Factory to be expanded

OVER £6m. worth of contracts have been won by Shepherd Construction.

The largest, worth £1.3m, is for a factory for R. A. Lister Power Plant for the production of diesel generating sets at Thrupp near Stroud, Glos.

The factory, to be built behind the existing buildings, will be 125 metres long, 43 metres wide and with a maximum height of 10 metres. A test hall in the new building will consist of 35 individually soundproofed bays.

An energy saving scheme has also been included in the test hall using electricity generated during testing to heat water for general space heating. This will supplement the normal boiler heating system.

Energy conservation will be part of further plans for the factory's power house where some of the company's largest generating sets manufactured will be installed. These plants will not only supply the whole of the factory's electricity but will also act as a proving ground for the equipment to show that the plant

is capable of satisfactory operation for long periods under varying load conditions.

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## Lightweight panels

INDUSTRIALISED modular buildings developed by a Belgian company rely on an ingenious lightweight panelling arrangement which provides load-bearing, fire-resistance and sound reduction in one and the same structure.

The basic skeleton of each panel is a four-leafed clover section continuous tube which can be reinforced by the injection under pressure of polyurethane foam to give the sound and heat-loss resistance required. It is also possible to provide extra strength with a tensioned steel cable running around the frame.

The frames, which come in varying sizes to meet different building layouts, are linked by inserts and fillers and are faced with the appropriate internal and external cladding materials to permit extremely rapid assembly of structures once the footings and flooring are laid out. The panels themselves are filled with an insulant.

Many possible layouts for dwellings and other buildings have been worked out and a series of roof structures of varying patterns are possible.

Marchot Constructions, Ave des Haute Tailles 5, 1330 Rixensart, Belgium.

One of the main reasons now being put forward for this kind of system is that it can produce an overall cut in energy requirements through the proper control of heating, air conditioning and lighting. Extended plant operating life should also result.

The second project is for a development at Park Side Avenue, Bickley, Kent for Colebrook Housing Group. This is

The largest, valued at £602,742, is at Huddersfield, Kent for Solar Housing Group, for 10 blocks of two-storey houses. Work is due to be completed at the end of March 1977.

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## Ice cleared at lower costs

SNOW AND ICE are a major problem on the sloping entrances to car parks and pedestrian subways. Manual clearing is labour-intensive and expensive. Moreover, a clearing gang's efforts can be undone in a matter of minutes. Buried electrical heating is the obvious answer to the problem, but if left on continuously, is very costly to run. To reduce the running cost, most road and pavement heating is thermostatically controlled to turn-on the heating at a predetermined temperature. This method is adequate under low-temperature high-humidity conditions, but is wasteful of electricity when the weather is cold and dry and ice does not form.

Siemens has overcome this problem and produced a new ice detector that turns on the heat-

ing only when ice begins to form or snow starts to fall. When to turn on the heating is determined by a sensor working in conjunction with a ground thermometer. Both devices are built into a unit that is embedded into the heated surface. All that can be seen on the surface is a saucer-like disc about the size of a traffic sign.

The ice detector's principle of operation is quite simple. If the ground temperature drops to near freezing point, say 2°C, the sensor is warmed by a built-in miniature heater, which in turn melts the snow or ice that has collected around the sensor. When this happens the sensor becomes damp and its electrical conductivity changes, causing the heating to be turned on. The heating remains on until all the water around the sensor has evaporated; indicating that snow has stopped falling and the snow or ice on the ground has thawed. To continue heating the road or pavement after this is wasteful and therefore the detector automatically turns off the electricity.

Siemens, Great West House, Great West Road, Brentford, Middlesex TW8 9DG. (01-568 9135.)

The guide opens with a survey of the market and of the professionals who design and carry out the work and subsequently covers standards, testing, research, reports on construction and planning, legislation and building regulations.

Also very useful is a directory of organisations which could supply information or services to architects and planners and there is a list of all local authorities in the U.K. with addresses and names of key officials.

Copies of the guide are available at £5 (plus 75p postage) from the publisher at 1, Grosvenor Place, Blackheath, London, SE3 8RG.

This is achieved by using the Weeco-Seal system—which can also be used to seal water mains. This system, for which Avon Lippitt Hobbs holds the sole U.K. licence, has been progressively developed in this country in conjunction with the British Gas Corporation and in particular North Thames Gas and the Avon Rubber Company, to form part of a total internal pipe reconditioning system.








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# Scandinavian Bank Limited



Extract from Audited Accounts 31st December 1975

|   | 1975<br>£000   | 1974<br>£000   |
|---|----------------|----------------|
| Authorised Capital                                    | 25,000         | 25,000         |
| Issued Capital  | 20,250         | 14,250         |
| Retained Profits                                      | 5,615          | 3,972          |
| <u>Total Shareholders Funds</u>                       | <u>25,865</u>  | <u>18,222</u>  |
| <br><u>Current and Deposit Accounts</u>               | <br>441,497    | <br>304,945    |
| Cash at Bankers, Money at<br>Call and Short Notice    | 124,601        | 81,932         |
| Deposits with Banks                                   | 101,207        | 63,358         |
| Loans and Advances:-                                  |                |                |
| (a) under one year                                    | 116,048        | 91,269         |
| (b) over one year                                     | 124,469        | 91,398         |
| <u>Total Assets</u>                                   | <u>486,822</u> | <u>341,933</u> |
| <br>Profit before Taxation<br>and extraordinary items | 4,753          | 3,176          |
| Profit after Taxation<br>and extraordinary items      | 2,213          | 1,351          |
| Proposed Dividend                                     | <u>570</u>     | <u>400</u>     |

**36 Leadenhall Street, London EC3A 1BH**  
**Telephone: 01-709 0565. Telex: 883221 Scanbank**  
**Registered Number: 949047 London**

**Shareholders**  
 Skandinaviska Enskilda Banken (Sweden) Bergen Bank (Norway)  
 Den Danske Landmandsbank (Denmark) Den Danske Provinsbank  
 (Denmark) Landsbanki Islands (Iceland) Union Bank of Finland  
 (Finland) Skånska Banken (Sweden)



White Child profit better than expected

DESPITE much worse conditions in the second half, White Child and Boney, the plastics and container manufacturing group, has achieved pre-tax profit of £947,035 for the year to September 28, 1973, compared with the forecast of at least £850,000, and with £1.1m. for the previous year. At half-way, the profit fall was from £525,000 to £310,000.

The net dividend total is lifted from 2.75p to a maximum permitted 2.834p per 25p share, with a final of 1.734p and, in addition, a 1-for-10 scrip issue is proposed for holders registered March 1, but the recent increase in the State earnings per share were 7.00p against 6.00p.

And chairman Mr. R. W. O. Boney reports that current trading shows signs of better demand — he expects to forecast 1973 results at the AGM on March 31. The balance sheet has been considerably strengthened and liquidity improved, he adds.

Foreign currency loans have been fully repaid and an exchange loss of £223,194 absorbed.

**DIVIDENDS ANNOUNCED**

|             | Current payment | Date of payment | Corro- year | Total last year |
|-------------|-----------------|-----------------|-------------|-----------------|
| White Child | 1.73            | April 8         | 1.35        | 2.93            |
|             |                 |                 |             | 2.75            |

31, 1973, was nearly £300,000, or about 25 per cent. less than the comparable previous year period.

Profit from rubber has been less than the previous year, reports chairman Sir John Barlow, but the recent increase in the price should enable a higher rate of profit in the remaining four months, he adds.

Rubber crop for the nine months to December was 3,197,305 (3,207,538) kilos and net realised price for the eight months to November 22.90p (23.88p) per kilo.

Burco Dean long term confidence

PRESENT TRADING conditions are difficult for Burco Dean, and first half results may be disappointing, but longer term directors are "strongly confident" about the company's future.

Stating this in his annual report, the chairman, Lord Hewlett, reports that progress in the selected fields continues, and heavy investment will be made this year to take advantage of the expected improvement in the economic climate during 1977 and thereafter.

By the end of the current year, it is hoped that a European mainland base will have been established. Lord Hewlett stresses, however, that the company is being adversely affected by severe distortions, caused by its market, by Government intervention.

For these and other reasons he says he is bound to counsel caution against too much optimism short term.

As reported on December 12, group pre-tax profit increased from £1,030m. to £1,350m. in the year to September 30, 1973, and the dividend is 3.025452p (2.835972p) net. The company manufactures domestic and industrial appliances.

The dividend increased by 23.90p (24.61p) to £1,350,000 (£1,030,000).

Charterhouse Ship Company beneficially owns 20.08 per cent. of the Ordinary.

MUAR RIVER DOWNTURN

Estimated pre-tax profit of Muar River Rubber for the first eight months of the year ending March at 41p.

associated services contributed £211,000 (£163,000) and metal merchandising, £26,000 (£31,000).

Metal prices are expected to rise significantly in the first quarter of 1976 and this, with other factors including the financing of the group's capital investment programme and settlement of tax liabilities, will result in a cash outflow during the current year.

The group has currently open overdraft facilities in excess of £500,000 which are more than adequate and the cash position is sound, the chairman stresses.

Direct exports again rose strongly from 27.2 per cent. to 32.9 per cent. of total sales and it is intended to develop further the group's business in overseas markets this year.

Glanvill Enthoven advance

PROFITS BEFORE tax of international insurance brokers Glanvill Enthoven rose from £12m. to £15.5m. in the year ended September 30, 1973. After tax, etc., the available balance came out at £10.78m. against £10.53m.

Of the total brokerage income — £12.2m. to £15.5m. — some 47 per cent. was earned overseas. Chairman Mr. G. B. Allardice says foreign currency earnings of the London based and overseas subsidiaries represented a valuable and stabilising feature in the group's operation.

It is intended that a growing proportion of group income should emanate from overseas.

The purchase by Corron and Black of 35 per cent. of the Glanvill capital presents the group with an opportunity to increase overseas earnings and international activity, the chairman points out. Corron is the sixth largest insurance broker in the U.S. The balance of Glanvill's capital is owned by Charterhouse Investment Trust.

Glanvill also plans to move into suitable overseas markets where it is not yet represented and to increase its share of insurance business in areas where it already operates.

Group freehold properties have been realised professionally and show a surplus of £193,000 which has been taken into the balance sheet.

At September 30, there was an increase of £1.5m. in funds (decrease 20.5m.).

Meeting, 14, Leadenhall Street, EC, on January 26 at noon.

Difficult year for Cronite

THE chairman of The Cronite Group, Mr. K. F. Ward warns that the current year will be far from easy and says it seems inevitable that earnings will be reduced.

The severity of the world-wide recession has reduced orders, production levels and margins. There are signs of recovery but the chairman feels it is too early to say whether this will be a "good position" to benefit from a revival in world trade.

As reported on December 8, taxable profits before exceptional items for the year ended September 30, 1973 rose 23 per cent. from £245,987 to £299,734 and the net dividend is lifted from 2.5625p to 2.41875p per 25p share.

An analysis of pre-tax profit shows castings, fabrication and

ISSUE NEWS

North Sea oil £75m. financing offer

The prospectus is published today in connection with a net £75m. fund-raising exercise to finance development of the North Sea oil reserves.

London and Scottish Marine Oil Company (LASMO) and Scottish Canadian Oil and Transportation Company (SCOT) will be issuing £75m. and £17.5m. respectively of 14 per cent. Unsecured Loan Stock (OPS) at 100p per unit, payable on full application. Also, LASMO and SCOT will be issuing £37.5m. and £17.5m. respectively of 14 per cent. Unsecured Loan Stock (OPS) at 100p per unit, payable on full application.

The directors of LASMO and SCOT will give preference to successful applicants for the Loan Stock when allocating units of OPS up to a maximum of 10 units for every £100 of Loan Stock allotted.

The issue has been underwritten by Morgan Grenfell and under the arrangements certain sub-underwriters have undertaken to make firm applications for a total of 4,900 units of OPS and £490m. of Loan Stock.

Discussions have taken place with a view of merging LASMO and SCOT, but because SCOT is currently participating in an exploration well in Block 23-27 in the North Sea, the merger has been deferred with the intention of effecting the link-up in 1974.

Both groups are advised by Ranger Oil (U.K.), a subsidiary of Ranger Oil (Canada), which itself has around a 6 per cent. stake in the field. Ranger has advised LASMO and SCOT on the basis of information from Chevron and BP the total estimated cost for the project will be £138.5m. The share of the two companies in this is estimated at £138m. of which they have already spent some £12m.

Proceeds of the issues amount to £75m. after expenses and are earmarked to cover this future capital investment before the cash inflow from production. In addition the combined groups have outstanding Floating Rate Unsecured Loan Stocks amounting to £15.7m. which are repayable before the end of March. These loans were issued to existing shareholders of LASMO and SCOT who met the costs of the project until 1974.

From the illustration in the prospectus it looks as if the present issues are not likely to be sufficient to enable the groups to meet the full costs of their shares in developing the project. However, the funds raised should cover a substantial proportion of the costs, most of which is expected to be expended by the fourth quarter of 1977. The illustration shows that in 1978 the combined groups are expected to have a net cash deficit of £18.6m.

The Oil Production Stocks are a new kind of loan stock. They are technically loan stocks, but instead of fixed interest payments the holders will be entitled to receive half-yearly payments relating to the value of production of the field after operating costs and the Government Royalty.

These payments are not dividends but for tax purposes will be treated as such. The payments to be made in each half-year will amount to 8.75 per cent. of the value of the petroleum.

Half-yearly payment will continue on OPS until: (a) production reaches 52m. barrels for LASMO or 35m. for SCOT; (b) the date when the field is abandoned; (c) December 31, 2010. All OPS outstanding when the half-yearly payments cease will be repaid at par.

Prospectus Pages 29-37.

See Lex.

OTHER ISSUE NEWS

White Child and Boney, this Page.

Interim loss from Alex. Stephen

Draft accounts of ship-repairers and engineers Alexander Stephen and Sons show a loss of £102,000 for the eight months ended November 30, 1973, and the directors stress that future outcome will be dependent on an upturn in the current recession.

The engineering company eliminated its losses and had achieved break-even by November 30. The ship-repair company, however, could obtain practically no work in October and November and ran into heavy losses. It has found orders much harder to come by but has enjoyed better trading along the turn of the year.

The engineering company had orders of over £2m. on hand at November, but these will not take time to work through, and the intake continues low.

In the year ended March 31, 1973, there was an overall group loss of £112,000. Before adjustments, however, the group had a profit of £183,000 and ship-repairing made a profit of £93,000. The Preference was postponed and is in arrears from November 1, 1974.

Trust Houses sale in Hong Kong

Hong Kong Land has bought Trust Houses Forte's 17 per cent. stake in East Point Hotel.

No financial details have been given. The move raises Hong Kong Land's stake in East Point to 43 per cent. from 26 per cent. with the remainder owned by Jardine Matheson (28 per cent.), City Hotels (10 per cent.), Bank of East Asia (8 per cent.), British Airways (8 per cent.) and Wardley (3 per cent.).

East Point's major interest is the Szeclor Hotel in Hong Kong.

Associated Sprayers

In the first four months of its current year, excessive losses of Associated Sprayers have been stopped, although trading conditions "remain difficult and uncertain," the chairman, Mr. H. Newton-Mason, tells members.

The group's weaknesses are being eradicated, restructuring is well advanced, and better control of group affairs is now being exercised, he says.

As reported on January 14, the group incurred a pre-tax loss of £141,630 for the year ended August 31, 1973 (£158,990 profit previously), and the dividend is being paid (2.57p net).

The Financial Times Monday Feb 26

Seafield Gentel warning

IN HIS annual report, the chairman of Seafield Gentel, Mr. R. W. O. Boney, has warned members to the current AGM that the company's share price is an indication of the company's performance in the market.

Each subsidiary has produced a budget in almost every case, which on a sales level below potential production and of lower cost, do not reflect the fact that the company's share price is an indication of the company's performance in the market.

The chairman, Mr. R. W. O. Boney, has warned members to the current AGM that the company's share price is an indication of the company's performance in the market.

Jaycee sales an profits

JAYCEE FURNITURE company, which exports a range of modern-style furniture, has a record of £1,274,434 and a profit of £172,343 for the year to September 27, 1973.

Chairman, Mr. C. C. Co. reports that the company's turnover for the year was £1,274,434, a 22 per cent. increase on the previous year, but exports fell by 20 per cent. largely due to the depressed state of the U.K. market.

Mr. Co. says the company could scarcely try to expand its exports to countries outside of Britain. Nevertheless, he is continuing, and intends to continue its efforts to penetrate other markets.

The chairman points out that it is group policy to write off losses on disposal of subsidiaries in 1974, and that the company's share price is an indication of the company's performance in the market.

Atlantic Assets repays SWS loan

Slater Walker Securities has now received repayment of the remaining £32m. of Atlantic Assets Trust 31 per cent. secured loan 1978. The stock, originally £32m., was issued in connection with the acquisition from SW in 1974 of 12.5 per cent. of the Singapore-based Haw Par Brothers International by the Edinburgh investment group Ivory and Sime.

Which Atlantic is a major part. The stock was issued at £80 per cent. and was repayable at par, at any time at Atlantic's option, or not later than June 30, 1978. Because repayment was made early, there was a modest discount in the repayment price.

For SWS, where Mr. Jimmy Goldsmith succeeded Mr. Jim Slater as chairman in October, this transaction adds to the substantial cash receipts recently from disposal of the bulk of its investment holdings on its own account, for some £20m. £25m., and from loan repayments.

For its part, Atlantic, which fixed up a five-year, \$31m. (£15m.) portfolio loan with the Royal Bank of Scotland.

Pepperell denies allegations

Mr. A. T. Pepperell has issued a strong denial of all allegations that he was involved in the Department of Trade inspectors on the collapse of London and County Securities.

In a statement, through his solicitors, Charles James James, Mr. Pepperell, a business associate of Mr. Gerald Caplan, the former chairman of L. and C., said: "I absolutely deny all allegations of involvement made against me by the inspectors in their report."

Mr. Pepperell added: "Particularly I deny that in connection with any of the borrowings mentioned, I would ever have acted, regardless of ability eventually to repay, whenever exercise of judgment (on behalf of any of the company borrowers) in this respect could reasonably be said to be my responsibility."

Mr. Pepperell claimed that the inspectors' inquiry which gave rise to compilation of the report was conducted in such a way that it would be impossible for the report to reflect the situation truly, accurately and fairly. "The inspectors, he alleged, showed throughout 'the most unabashed bias against me.'"

Solicitors for Mr. Caplan have also issued a strongly worded statement denying allegations of fraud against him in the inspectors' report.

FT Share Information Service

The following have been added to the Information Service in the Financial Times:

Amsterdam-Rotterdam Bank N.V.

Banque Internationale à Luxembourg S.A.

Credit Suisse White Weld Limited.

Deutsche Bank Aktiengesellschaft.

First Boston (Europe) Limited.

Kuhn, Loeb & Co.

Société Générale de Banque S.A.

Swiss Bank Corporation (Overseas) Limited.

Warburg Paribas Becker Inc.

European Coal and Steel Community

U.S. \$125,000,000 comprising

U.S. \$65,000,000 8 1/2 per cent. Notes 1976-1981

ISSUE PRICE 100;

and

U.S. \$60,000,000 9 1/2 per cent. Bonds 1976-1986

ISSUE PRICE 100;

S. G. Warburg & Co. Ltd. Amsterdam-Rotterdam Bank N.V. Credit Suisse White Weld Limited First Boston (Europe) Limited Société Générale de Banque S.A.

Banca Commerciale Italiana Banque de Paris et des Pays-Bas Banque Internationale à Luxembourg S.A. Deutsche Bank Aktiengesellschaft Kuhn, Loeb & Co. Lazard Frères & Co. Erlm Bank Corporation (Overseas) Limited

Warburg Paribas Becker Inc.

ABD Securities Corporation Algemeine Bank Nederland N.V. A. E. Ames & Co. Ltd. Andelsbanken A/S Danabank Arnold and S. Hildebrand, Ints. Julius Bay International Banco Nacional del Lavoro Banco di Roma Bank of America International The Bank of Bermuda Ltd. Bank Nys Freder C.V.V. Bank Curvillier, Kurz, Buegenor Bank Vireo & Hope NY The Bank of Tokyo (Holland) N.V. Bank Winter & Co. EG Bankers Trust International Banker Bratelles Lambert S.A. Banque Française du Commerce Extérieur Banque Française de Dépôts et de Vires Banque Générale du Luxembourg S.A. Banque de Gestion Financière Banque de l'Indochine et de l'Extrême Banque Lambert-Luxembourg S.A. Banque Nationale de Paris Banque de Neufchâtel, Schläpfer, Mallet Banque de Paris et des Pays-Bas Belgique Banque de Paris et des Pays-Bas Banque Populaire du Sud S.A. Banque Rothschild Banque de l'Union Européenne Banque Worms Baring Brothers & Co. H. Albert de Bary & Co. NV. Basle Securities Corporation Bayerische Hypothek- und Wechselbank Bayerische Landesbank Bayerische Vereinsbank Borgan Bank Northern Handels- und Frankfurter Bank Brown Harriman & International Banks Ltd. Caixa Central de los Bancos Populares Caixa de Depósitos y Compañías Carenova & Co. Christiana Bank og Kreditkasse Citicorp International Bank Commerzbank Compagnia Finanziaria Internazionale S.p.A. Compagnie de Banque et d'Investissements Colpatrie Centrale Raffinerie-Bonellbank G.A. Crédit Commercial de France Crédit Industriel et Commercial Crédit Lyonnais Crédit du Nord et Union Paribas Creditanstalt Danubien Credit Italiano Diana Europe N.V. DBS-Delva Securities International The Deltec Banking Corporation Dan Danabank Landbankbank Des Danabank Privatbank A/S Dan Danabank Creditbank Deutsche Girozentrale Danabank & Associated International S.C.S. DG BANK Deutsche Genossenschaftsbank Difesa, Road Overseas Corporation Dominion Securities Corporation Effectbank-Warburg Extramerica Finanziaria Internazionale S.p.A. European Banking Company Factbank for Denmark Sparbanker A/S Fianco Fleet Chicago Robert Fleming & Co. Fuji Kienwor Benson Gellin International Ltd. Genossenschaftliche Zentralbank AG Antony Gibbs Holdings Ltd. Girocentrale und Bank der Österreichischen Sparkassen Goldbank Nichte International Corp. Greenbank Handelsbank R. H. H. Samuel & Co. HBI International International Marine Bank Ltd. Istituto Bancario San Paolo di Torino Kasmali-Oakle-Pankki Kijder, Penbody International Kijderbank Handelsbank Kleinwort, Benson Kreditbank S.A. Luxembourgische Lazard Brothers & Co. Lazard Frères et Cie. Lazard Brothers Lock, Rhodes & Co. Lombardini S.p.A. London & Continental Bankers Ltd. McLeod, Young, Weir & Company Manufacturers Hanover Mercus-Bank S.A. Merrill Lynch International & Co. Samuel Montagu & Co. Morgan Grenfell & Co. Morgan Stanley International Nederlandse Nijderlandbank N.V. Nesbitt, Thomson The Nilsa Securities Co. (Europe) Ltd. Nourma Europe N.V. Norddeutsche Landesbank Norddeutsche Bank Sal. Oppenheim Jr. & Co. Orion Bank Österreichische Länderbank Paier Wolfer Jackson & Carrs Pierson, Holding & Pierson N.V. Pilsbake Privatbanken N. M. Rothschild & Sons Salomon Brothers Scandinavian Bank J. Henry Schroder Wagg & Co. Shidlo, Model Rolant Skandinaviska Enskilda Banken Smith, Barney & Co. Société Générale Société Générale Alsacienne de Banque Société Séguraud de Banque SoGen-Swiss International Corporation Sparbanker Bank Struww, Tarnell & Co. Samitono White Weld Svenska Handelsbanken Trade Development Bank Tradition Securities UBS-DB Corporation Union Bank of Finland Ltd. Union Bank of Switzerland (Securities) United Overseas Bank S.A. Veritas and Westbank J. Vostel & Co. M. J. L. Warburg-Briehmann, Witz & Co. Westdeutsche Landesbank White, Wolf & Co. Wood Gundy Yamuchi International (Europe) Limited

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IF it's costing you a packet on depreciation and operating costs.

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Car and truck leasing

European Coal and Steel Community

Private Placement of

U.S. \$50,000,000

9 per cent. Notes 1976-1983

S. G. Warburg & Co. Ltd. Banca Commerciale Italiana Banque de Paris et des Pays-Bas Amsterdam-Rotterdam Bank N.V. Banque Internationale à Luxembourg S.A. Credit Suisse White Weld Limited. Deutsche Bank Aktiengesellschaft. First Boston (Europe) Limited. Kuhn, Loeb & Co. Lazard Frères & Co. Société Générale de Banque S.A. Swiss Bank Corporation (Overseas) Limited. Warburg Paribas Becker Inc.







# INTERNATIONAL COMPANY NEWS EUROPEAN MARKET

## EUROBONDS

### New issues reach pricing stage

By Mary Campbell

THE SECONDARY sector of the Eurobond market has proved remarkably resilient to the state of new issues launched two weeks ago, which reached the pricing and allocation stage last week. True, the pricing of a number of them clearly indicated that Eurobond investors now feel able to pick and choose much more than earlier in the month. True, a number of them have been marked down sharply in the secondary market. But by and large the market held remarkably stable, and the new issue flow has been able to continue apace, while some increases in amounts have proved possible.

The only U.S. dollar issue to

be increased was Seagram, raised from \$80m. to \$90m. on a par pricing. Those which did particularly well were Sundstrand, priced at 99 and quoted at 98 1/2 on Friday, the Industrial and Mining Development Bank of Iran, also priced at 99 and quoted at 98 1/2, and South Africa, for which no quotation is yet available but which was priced at 98.

New issues announced last week included the following: \$75m. for seven years for Banque Paribas du Commerce Extérieur under Government guarantee, indicated coupon 9 1/2; \$50m. for Montreal for seven years via Union Bank of Switzerland, indicated coupon 9 1/2; \$30m. for Svenska Handelsbanken for

ten years via Westdeutsche Landesbank, indicated coupon 9 1/2; \$25m. for Société Financière Européenne for seven years via Bruxelles Lambert, indicated coupon 9 1/2; \$20m. for Compagnie Financière d'Europe, indicated coupon 9 1/2; \$15m. for Société Générale de Banque, indicated coupon 9 1/2; \$10m. for Provincial Bank of Canada for six years via McLeod Young Weir, indicated coupon 9 1/2; and an equity issue of about \$10m. by the Japanese company Ito-Yokado in the form of 250,000 depositary shares, which is being managed by Nomura, Schroder's and Flemings.

Other sectors continue to flourish. Enzo Gutzi's U/A 20m. issue was increased to U/A 25m. and priced at par.

### More losses from Abbey Capital

By James Forth

SYDNEY, Feb. 1. ABBEY CAPITAL, one of Australia's largest property groups, sank further into the red in the half-year to September 1975. The group produced an overall loss on trading of \$1.5m., compared with a \$362,000 profit in the first half of 1974-75 and a loss for the full year of \$3.25m.

However, the group incurred additional substantial losses after taking into consideration all unrealised losses on currency realignments and deficiencies on property valuations.

The U.K. controlled group sank into a deficit of \$240,000, into development projects during the height of a property boom. It was funded by the Crown Agents which guaranteed to provide Abbey Capital's requirements either from its own or outside sources.

The Crown Agents hold an equity interest of about 40 per cent in the Abbey Capital group. Faced with their own cash difficulties the Agents "entered into discussions with other shareholders in the group with a view to reconstruction of the group to ensure the flow of long-term funds necessary for the Australian group's operations."

### Amatil lifts earnings

BY JAMES FORTH STOK. OLM, Feb. 1

ALLIED Manufacturing, and Trading Industries (Amatil), the large tobacco, food and clothing group, lifted earnings by 7.8 per cent, from \$414.5m. to \$443.4m. in the year to October 31.

The results fulfil the directors' forecast of higher profits for the full year, despite a 52 per cent slump in earnings for the first half from \$247.7m. to \$374.1m. in the second half from \$166.8m. to \$69.3m.

The first half downturn was largely due to a sharp decline in livestock values. The group still incurred a loss on the sale of houses for the full year, as a result of reduced overseas demand and a sharp drop in selling prices, together with a continued fall in the market values of beef cattle.

These factors necessitated a substantial write down in book value of livestock.

Four results in this area were more than offset by the effect of approvals for price increases granted during the year by the prices Justification Tribunal and lower tax payments through utilisation of tax losses.

Despite the improvement, the latest results fall well short of the record profit of \$424.12m. earned in 1973-74.

Amatil is about 36 per cent owned by British American Tobacco, and was formerly known as British Tobacco (Australia) Ltd. Earlier this year the company sought to raise \$15m. through an issue of unsecured notes, but attracted subscriptions of only \$1.5m. It has since raised \$15m. through a syndicated revolving credit loan.

## Indices

### NEW YORK

#### DOW JONES AVERAGES

Close: 1100.00

Change: +1.00

High: 1100.00

Low: 1099.00

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## STANDARD AND POORS U.S. STOCK INDICES

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## Oil cuts postponed further month

By THE TIMES REPORTER

Oil services due to look. The reasons why some effect to-day have thing cannot be done have been for another assumed a greater priority than use of the continuing "reasons" why they should be British Rail and the unions to reach a national agreement on the programme. He added: "For the sake of the industry, irrespective of the pressures imposed by financial restrictions on investment or grant support, 1976 must become the year of replacement by thoroughbred railwaymen—those who have presided and lost the post-ponement of their opportunities."

His union is the second largest railway union, with 75,000 members. The reasons why some effect to-day have thing cannot be done have been for another assumed a greater priority than use of the continuing "reasons" why they should be British Rail and the unions to reach a national agreement on the programme. He added: "For the sake of the industry, irrespective of the pressures imposed by financial restrictions on investment or grant support, 1976 must become the year of replacement by thoroughbred railwaymen—those who have presided and lost the post-ponement of their opportunities."

## 'Busways could save £2bn.'

By James McDonald

CONVERTING the British Railways network to "busways" by taking up the tracks, surfacing the right-of-way, and giving priority to express buses could save Britain between £700m and £1.5bn a year at 1973 prices, according to a study published today. The authors of the study, Professor Peter Hall and Mr. Edward Smith, in the University of Cambridge, claim that if applied generally to all U.K. railway lines, the project could save over 1200 lives a year.

The study, financed by the Department of the Environment, looks in detail at the possible conversion of six Eastern Region railway lines: the main lines from Liverpool Street to Chelmsford, Colchester and Norwich, with the branch to Southend (Victoria); the cross-town line from North Woolwich to Tottenham; Romford to Upminster; Witham to Braintree; Colchester to Sudbury; and the Great Valley line from Wickford to Southminster. "Better Use of Rail Ways" is the title of the report, published by the Department of the Environment. It is available for £1.50.

## Originally reflationary get forecast

ECONOMICS STAFF

VALUALLY reflationary balance of payments forecast is setting some £500m. an assumption that the terms of trade will deteriorate from 1975, now on and that the growth of the economy will revive as economic activity in the U.K. picks up. Export volume will rise, the firm says. Phillips and Drew believe the British economy will turn round from now on, with a 2 per cent growth this year and 4 per cent in 1977. But unemployment will rise to a peak of 11m. (excluding students) and only start declining in 1977. Also published this morning is the latest Institute of Economic Affairs study of the "British economy". The paper contains the views of 14 economists on the problems confronting the British economy this year. "Catch 76—14 Escape from Economic Derangement. I.E.A. 2, Lord North Street, London, S.W.1; £1.50.

## B.I. Base Rate

Lloyds Bank International Limited announces that, with effect from 2nd February, 1976, its base rate, applicable to all its U.K. branches, is reduced from 10½% to 10% rate of interest allowed on seven-day notice deposits will be 6%

## LLOYDS BANK INTERNATIONAL

40/42 Queen Victoria St., London EC4P 6EL. Tel 01-248 8822

## LLOYDS BANK BASE RATE

Lloyds Bank announces that with effect from 2nd February, 1976, its Base Rate for lending is reduced from 10½% to 10%.

The rate of interest allowed on seven-day notice accounts and Savings Bank accounts will be 6½%.

## Lloyds Bank

## Coutts & Co

Coutts & Co. announce that, for balances books on and after the 2nd February until further notice their Base Rate is 10% per annum. The Deposit all monies subject to seven days withdrawal is 6% per annum.

With Chrysler's future in doubt again, Chris Baur examines the Scottish strike

# What has gone wrong at Linwood

IT MUST OFTEN seem as though Chrysler's Linwood workers in the West of Scotland have some kind of collective death wish. The ultimate irony of the current strike there by more than 5,000 production workers is that it is threatening to wreck the Government's £162m. rescue deal, the main political aim of which was to preserve maximum employment in the Scottish plant rather than in the company's Midlands factories.

At least one Cabinet Minister, Mr. William Ross, the Secretary for Scotland, put his career on the line during the Cabinet debate over the future of Chrysler by insisting that Linwood should be maintained almost wholly intact, because of the consequences for employment in the West of Scotland which some Scottish Labour MPs believed would follow the plant's closure.

Threatened as Labour is by the Scottish Nationalists' advance, too, a great deal has therefore been done to sweeten the medicine at Linwood. Under the reorganisation agreed between the company and the Government, about 3,000 immediate redundancies were planned at the Scottish plant. This was quickly reduced to less than half (1,350 employees were paid off on Friday) when the company and the local unions agreed to continue until August, the three-day week that has been in operation for more than a year.

In addition, Linwood is to have transferred to it from the Midlands the full production of the Avenger model after the factory's staple Imp and Hunter ranges are phased out this summer. The Scottish plant, at present sends south the body panels, gear boxes, rear axles, front suspension units and steering arms for the Avenger. The first sign of Linwood's gratitude for all this came early in the New Year when the number of men volunteering for company has cried "wolf".

about three years, there is a very clear presumption by most shop stewards that the company is calculating using its critical position as an excuse for cutting corners on established disputes procedures. The stewards claim that the issue is vital, because it could affect the conduct of the complex reorganisation of work planned this Summer between the Midlands and Scottish factories.

Mr. Carty goes further and cites the reasonably peaceful industrial relations record at Linwood while forecasting "anarchy" if established means of resolving disputes are ignored. In addition, senior officials of the Scottish TUC, who have been closely involved in the week-end conciliation efforts, are convinced the company wants to "ride rough-shod over established procedures at the plant" and thus create precedents which will be applied at its other factories.

The dispute itself was sparked off by the company's decision to close a small 100-employee packaging plant at Johnstone and transfer 50 of its workers to the main plant at Linwood. These men agreed to continue their packing work at Linwood for the Johnstone wage rate, which is £1-a-week less than the Linwood rate for similar work. The company also got the agreement of 17 Linwood men to do packing work at the Johnstone rate.

These arrangements were negotiated successfully over five meetings with the Johnstone employees, but a similar set of meetings with the Linwood shop stewards failed to get their

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endorsement of the deal. The company claims that since no precisely comparable work has previously undertaken within Linwood, the relevant pay grade for the job should be the one established at Johnstone.

The stewards argue that the pay grade for the nearest comparable work at Linwood had already been established (it was equivalent to a production worker's basic rate) and that therefore the company is arbitrarily altering an agreement. Both sides have dug in their heels on the principle, because they feel this kind of situation is bound to arise during the more complex transfers of work between the Midlands and Scotland this summer.

However, the immediate pay issue has been further complicated by the company's statement that it is prepared to concede the higher rate to the 17 Linwood men while the Advisory Conciliation and Arbitration Service continues its quest for a permanent solution.

This does not satisfy the stewards because they have now taken hold of a wider issue—namely the company's freedom to institute "changes" without first negotiating them through established disputes procedures. On this issue, both sides agree that the disputes procedure is not being complied with.

## Agreement

The company, however, says 1—it has the agreement of the individual men concerned about paying the lower rate and that this "harmony" has been wrecked by the shop stewards; 2—that it has stated throughout the course of ten meetings that it is willing to invoke the agreed procedure in order to establish what pay rate should apply to the job, but that because of the Government's pay restrictions, any regrading of the job would have to await the annual

## Morass

Dropping into this morass is the national agreement concluded by Chrysler and the Government which makes the Government's financial aid to the company conditional upon improved industrial relations and the workers' acceptance of redundancies and work-transfers.

Oddly enough, the Linwood stewards claim to have received a copy of this agreement only three days ago. They say a "quick perusal" of it shows there is no intention of replacing existing plant level disputes procedures which the men claim the company is not operating in the current dispute.

At one time last week it appeared that the company's use of procedure had been eliminated as a major issue, but it has now re-emerged as the main bone of contention between it and the Linwood stewards.

The question which this dispute prompts is whether Linwood regards itself as having a future. The answer to that ultimately lies in its success in selling the car models it makes.

Much of the factory's early uncertainty stemmed from the Imp's failure to emulate the cult of Leyland's competing Mini. The resultant over-capacity at Linwood was largely taken up by transferring Hunter-range production to it, but the Avenger—production of which is to be fully transferred to Scotland—is itself to be withdrawn from production in 1979.

If Chrysler survives, its Scottish plant seems destined to continue leading the hand-to-mouth existence to which it has become accustomed.

## Bank jobs 'assurance'

BY OUR LABOUR STAFF

THE MIDLAND Bank staff month. section of the Association of ASTMS made this point in a statement to counter claims by the rival unions at the Midland Bank, the National Union of Bank Employees, that it had the initial stage of the bank's relocation programme this autumn and branch closures.



**National Westminster Bank**

**Rate Changes**

National Westminster Bank announces that for balances in its books as from and including Monday, 2nd February, 1976 its Base Rate for lending is reduced from 10½% to 10% per annum and its Deposit Rate on all amounts lodged, subject to seven days' notice of withdrawal, is 6% per annum.


Savings Accounts will now attract interest at 6% per annum.

All other rates remain unchanged.

**Midland Bank Base Rate**

Midland Bank Limited announces that with effect from February 2nd 1976, its Base Rate will be 10%, and that its Deposit Rate on amounts lodged at its branches subject to 7 days notice of withdrawal will be 6% on balances of all amounts.

Savings Accounts will earn 6% on balances of all amounts.



**Midland Bank**

OVERSEAS BRANCH TO HEAD OFFICE, U.K.

REGULAR SOURCE OF BUSINESS INFORMATION REQUIRED URGENTLY

# Are they receiving us?

Make sure your overseas offices are receiving daily reports on the British and world-wide business scene.

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# London & Scottish Marine Oil Company Limited

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5,750,000 UNITS of 10p each of  
OIL PRODUCTION STOCK ("OPS") at a price of  
10p per Unit, payable in full on application;  
and  
7,500,000 14 per cent. UNSECURED LOAN STOCK  
1981/83 ("Loan Stock") at a price of £100 per cent.,  
payable as to £50 per cent. on application and as to  
£50 per cent. on 16th July, 1976.



# Scottish Canadian Oil & Transportation Company Limited

**Issues of**  
1,750,000 UNITS of 10p each of  
OIL PRODUCTION STOCK ("OPS") at a price of  
10p per Unit, payable in full on application;  
and  
£17,500,000 14 per cent. UNSECURED LOAN STOCK  
1981/83 ("Loan Stock") at a price of £100 per cent.,  
payable as to £50 per cent. on application and as to  
£50 per cent. on 16th July, 1976.

Applications for the Loan Stocks and OPS, which must be made on the separate Application Forms provided marked "A" and "B" for LSMO and "C" and "D" for SCOT, can be made only on the terms and conditions set out below. The Directors of LSMO and the Directors of SCOT will give preference to successful applicants for Loan Stock in allotting Units of OPS of the same company up to a maximum of 10 Units for every £100 of Loan Stock allotted. Any allotment of Units above this level will be entirely at the discretion of the Directors of the relevant company.

These issues have been underwritten by Morgan Grenfell & Co. Limited. Under the underwriting arrangements, certain sub-underwriters between them have undertaken to make firm applications for a total of 3,830,000 Units of OPS and a total of £38,300,000 Loan Stock of LSMO, and for a total of 1,160,000 Units of OPS and a total of £11,600,000 Loan Stock of SCOT, and the Directors of LSMO and SCOT respectively have agreed to allot these applications in full.

Brokerage of 25p per £100 nominal of the Loan Stocks will be allowed to recognised bankers and stockbrokers on allotments made in respect of applications bearing their stamp and VAT registration number if applicable. This brokerage will not, however, be paid in respect of an application (including a firm application) which arises out of a sub-underwriting commitment, or where the banker or stockbroker would be entitled to receive in brokerage a total of less than £1.

Application lists for the OPS and the Loan Stocks will open at 10 a.m. on Thursday, 5th February, 1976, and may be closed at any time thereafter. Brief descriptions of the OPS and the Loan Stocks are set out in Part 3 of this document, and particulars appear in Appendices VI and VII respectively.

30th January, 1976.

## Introduction

The purpose of the issues is to provide London & Scottish Marine Oil Company Limited ("LSMO") and Scottish Canadian Oil & Transportation Company Limited ("SCOT") with the funds necessary to develop the Ninian Field ("the Field") and associated facilities. LSMO and SCOT have a number of shareholders and directors in common. It is intended that the two companies should be merged in due course, and that a listing for the shares of the merged company should be sought. Two securities are being issued by each company, and application has been made to the Council of The Stock Exchange for their admission to the Official List.

Each company is issuing a number of Units of Oil Production Stock ("OPS"), which is a new type of security, entitling the holders to receive payments (which, although not dividends, will for tax purposes be treated as distributions) related to the value of petroleum production from an interest in the Field equivalent to each company's present interest, and thus to participate in changes in both the volume and the value, expressed in sterling terms, of such production. Each company is also issuing a 14 per cent. Unsecured Loan Stock 1981/83 ("Loan Stock"). Brief descriptions of the OPS and the Loan Stocks are given in Part 3 of this document, and particulars thereof in Appendices VI and VII. Although the Ninian Project is proceeding as described in detail in Part 4, and companies with substantial interests and experience in the oil industry are committing large sums to the Project, the Directors of LSMO and SCOT stress that LSMO and SCOT can, with their present combined 9 per cent. interest, exercise only limited voting power on decisions relating to the

Project, including the rate of production. Furthermore, investment in oil exploration and development carries a high degree of risk, and factors such as economic and weather conditions, which are beyond the control of LSMO and SCOT and of the participants as a whole, can have a major effect on the timing, progress and outcome of the Project. The Directors of LSMO and SCOT also wish to stress that the figures in paragraphs 8 and 16, and in paragraph 18, are set out for illustrative purposes only and on no account should be taken as forecasts. They must be read in conjunction with the assumptions and notes set out in those paragraphs. Furthermore, the figures in paragraphs 7 and 18, which are the latest estimates of capital expenditure available to the Directors and which, it should be noted, include substantial escalation and contingency provisions, may alter as the Project progresses. Parts 1 and 2 of this document set out details concerning LSMO and SCOT respectively. Part 3 sets out details of the securities now being issued, and Part 4 contains details of the Ninian Project.

## London & Scottish Marine Oil Company Limited

(Incorporated in England under the Companies Act 1948 to 1967; Registered Number 1008986.)

The Directors of LSMO collectively and individually accept full responsibility for the accuracy of the information given in this document so far as it is relevant to the issues by LSMO, and confirm, having made all reasonable enquiries, that, to the best of their knowledge and belief, there are no other facts the omission of which would make any statement herein relevant to such issues misleading.

**Chairman:**  
FREDERICK BEAUMONT GRANT (Chairman),  
1 House, Washington, Pulborough, Sussex RH20 4AA.  
**Managing Director:**  
WILLIAM SEARLE, C.B.E., D.S.C., F.C.A. (Managing Director),  
Juniory House, Barbican, London EC2Y 8BP.  
**Alternates:**  
JEREMY KINDERSLEY BELMONT,  
House, Standlake, Oxfordshire OX8 7DA.  
ROD BINKS,  
Edge, Adal Lane, Leeds LS18 8BP.  
M. GRANT COCHRANE,  
100 Bank Road, Edinburgh EH5 3JH.  
AM PAUL LEDEBOER, D.F.C.,  
100 Fulmer, Buckinghamshire SL3 6JR.  
H. HARLING MUIR, Bart., T.D., D.L.,  
Drummond, Perthshire, by Stirling.

**Alternates:**  
JOHN MICHAEL PIERCE (Canadian),  
716 Elbow Drive S.W., Calgary, Alberta T2S 2J1, Canada.  
DENNIS FENICK GEORGE STROUD,  
Newstead Abbey Park, Liny, Nottinghamshire NG15 8GE.  
HUGH DAVID HAMILTON WILLS, C.B.E., T.D., D.L.,  
Sandford Park, Sandford St. Martin, Oxfordshire OX5 4AJ.  
**Secretaries:**  
James Finlay & Co. Limited,  
Hellenic House, 87/87 Bath Street, Glasgow G2 2EZ.  
**Registered Office:**  
12 Tokenhouse Yard, London EC2R 7AN.

**Share Capital**  
Authorized £7,500,000 in shares of £1 each  
Issued and fully paid £7,415,340

**Loan Capital**  
Now being issued £575,000 in 5,750,000 Oil Production Stock Units of 10p each  
£57,500,000 in 14 per cent. Unsecured Loan Stock 1981/83

LSMO has outstanding £12,068,200 Floating Rate Unsecured Loan Stock 1976, which it is intended will be repaid out of the proceeds of the LSMO issues, disclosed above and for intra-group transactions, neither LSMO nor any of its subsidiaries has outstanding any borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances or acceptance credits, mortgages, charges or hire-purchase commitments. Commitments arising from LSMO's participation in the Ninian Project are mentioned below; LSMO and its subsidiaries have no material contingent liabilities outstanding.

## Scottish Canadian Oil & Transportation Company Limited

(Incorporated in England under the Companies Act 1948 to 1967; Registered Number 870280.)

The Directors of SCOT collectively and individually accept full responsibility for the accuracy of the information given in this document so far as it is relevant to the issues by SCOT, and confirm, having made all reasonable enquiries, that, to the best of their knowledge and belief, there are no other facts the omission of which would make any statement herein relevant to such issues misleading.

**Chairman:**  
FREDERICK BEAUMONT GRANT (Chairman),  
1 House, Washington, Pulborough, Sussex RH20 4AA.  
**Managing Director:**  
WILLIAM SEARLE, C.B.E., D.S.C., F.C.A. (Managing Director),  
Juniory House, Barbican, London EC2Y 8BP.  
**Alternates:**  
JEREMY KINDERSLEY BELMONT,  
House, Standlake, Oxfordshire OX8 7DA.  
ROD BINKS,  
Edge, Adal Lane, Leeds LS18 8BP.  
M. GRANT COCHRANE,  
100 Bank Road, Edinburgh EH5 3JH.  
AM PAUL LEDEBOER, D.F.C.,  
100 Fulmer, Buckinghamshire SL3 6JR.  
H. HARLING MUIR, Bart., T.D., D.L.,  
Drummond, Perthshire, by Stirling.

**Alternates:**  
EDMUND HOYLE VESTLEY,  
Watsons, Ashdon, Saffron Walden, Essex CB10 2JD.  
**Secretaries:**  
James Finlay & Co. Limited,  
Hellenic House, 87/87 Bath Street, Glasgow G2 2EZ.  
**Registered Office:**  
12 Tokenhouse Yard, London EC2R 7AN.

**Share Capital**  
Authorized £17,500,000 in shares of £1 each  
Issued and fully paid £17,400,000

**Loan Capital**  
Now being issued £1,750,000 in 1,750,000 Oil Production Stock Units of 10p each  
£175,000,000 in 14 per cent. Unsecured Loan Stock 1981/83

SCOT has outstanding £3,700,000 Floating Rate Unsecured Loan Stock 1976, which it is intended will be repaid out of the proceeds of the SCOT issues, disclosed above. SCOT has outstanding no borrowings or indebtedness in the nature of borrowing, including bank overdrafts, liabilities under acceptances or acceptance credits, mortgages, charges or hire-purchase commitments. Commitments arising from SCOT's participation in the Ninian Project are mentioned below; SCOT has no material contingent liabilities outstanding.

## LSMO and SCOT

**Directors:**  
Morgan Grenfell & Co. Limited, 23 Great Winchester Street, London EC2P 2AX.

**Legal & Co., 12 Tokenhouse Yard, London EC2R 7AN, and The Stock Exchange, 15, 17, 19, 21, 23, 25, 27, 29, 31, 33, 35, 37, 39, 41, 43, 45, 47, 49, 51, 53, 55, 57, 59, 61, 63, 65, 67, 69, 71, 73, 75, 77, 79, 81, 83, 85, 87, 89, 91, 93, 95, 97, 99, 101, 103, 105, 107, 109, 111, 113, 115, 117, 119, 121, 123, 125, 127, 129, 131, 133, 135, 137, 139, 141, 143, 145, 147, 149, 151, 153, 155, 157, 159, 161, 163, 165, 167, 169, 171, 173, 175, 177, 179, 181, 183, 185, 187, 189, 191, 193, 195, 197, 199, 201, 203, 205, 207, 209, 211, 213, 215, 217, 219, 221, 223, 225, 227, 229, 231, 233, 235, 237, 239, 241, 243, 245, 247, 249, 251, 253, 255, 257, 259, 261, 263, 265, 267, 269, 271, 273, 275, 277, 279, 281, 283, 285, 287, 289, 291, 293, 295, 297, 299, 301, 303, 305, 307, 309, 311, 313, 315, 317, 319, 321, 323, 325, 327, 329, 331, 333, 335, 337, 339, 341, 343, 345, 347, 349, 351, 353, 355, 357, 359, 361, 363, 365, 367, 369, 371, 373, 375, 377, 379, 381, 383, 385, 387, 389, 391, 393, 395, 397, 399, 401, 403, 405, 407, 409, 411, 413, 415, 417, 419, 421, 423, 425, 427, 429, 431, 433, 435, 437, 439, 441, 443, 445, 447, 449, 451, 453, 455, 457, 459, 461, 463, 465, 467, 469, 471, 473, 475, 477, 479, 481, 483, 485, 487, 489, 491, 493, 495, 497, 499, 501, 503, 505, 507, 509, 511, 513, 515, 517, 519, 521, 523, 525, 527, 529, 531, 533, 535, 537, 539, 541, 543, 545, 547, 549, 551, 553, 555, 557, 559, 561, 563, 565, 567, 569, 571, 573, 575, 577, 579, 581, 583, 585, 587, 589, 591, 593, 595, 597, 599, 601, 603, 605, 607, 609, 611, 613, 615, 617, 619, 621, 623, 625, 627, 629, 631, 633, 635, 637, 639, 641, 643, 645, 647, 649, 651, 653, 655, 657, 659, 661, 663, 665, 667, 669, 671, 673, 675, 677, 679, 681, 683, 685, 687, 689, 691, 693, 695, 697, 699, 701, 703, 705, 707, 709, 711, 713, 715, 717, 719, 721, 723, 725, 727, 729, 731, 733, 735, 737, 739, 741, 743, 745, 747, 749, 751, 753, 755, 757, 759, 761, 763, 765, 767, 769, 771, 773, 775, 777, 779, 781, 783, 785, 787, 789, 791, 793, 795, 797, 799, 801, 803, 805, 807, 809, 811, 813, 815, 817, 819, 821, 823, 825, 827, 829, 831, 833, 835, 837, 839, 841, 843, 845, 847, 849, 851, 853, 855, 857, 859, 861, 863, 865, 867, 869, 871, 873, 875, 877, 879, 881, 883, 885, 887, 889, 891, 893, 895, 897, 899, 901, 903, 905, 907, 909, 911, 913, 915, 917, 919, 921, 923, 925, 927, 929, 931, 933, 935, 937, 939, 941, 943, 945, 947, 949, 951, 953, 955, 957, 959, 961, 963, 965, 967, 969, 971, 973, 975, 977, 979, 981, 983, 985, 987, 989, 991, 993, 995, 997, 999, 1001, 1003, 1005, 1007, 1009, 1011, 1013, 1015, 1017, 1019, 1021, 1023, 1025, 1027, 1029, 1031, 1033, 1035, 1037, 1039, 1041, 1043, 1045, 1047, 1049, 1051, 1053, 1055, 1057, 1059, 1061, 1063, 1065, 1067, 1069, 1071, 1073, 1075, 1077, 1079, 1081, 1083, 1085, 1087, 1089, 1091, 1093, 1095, 1097, 1099, 1101, 1103, 1105, 1107, 1109, 1111, 1113, 1115, 1117, 1119, 1121, 1123, 1125, 1127, 1129, 1131, 1133, 1135, 1137, 1139, 1141, 1143, 1145, 1147, 1149, 1151, 1153, 1155, 1157, 1159, 1161, 1163, 1165, 1167, 1169, 1171, 1173, 1175, 1177, 1179, 1181, 1183, 1185, 1187, 1189, 1191, 1193, 1195, 1197, 1199, 1201, 1203, 1205, 1207, 1209, 1211, 1213, 1215, 1217, 1219, 1221, 1223, 1225, 1227, 1229, 1231, 1233, 1235, 1237, 1239, 1241, 1243, 1245, 1247, 1249, 1251, 1253, 1255, 1257, 1259, 1261, 1263, 1265, 1267, 1269, 1271, 1273, 1275, 1277, 1279, 1281, 1283, 1285, 1287, 1289, 1291, 1293, 1295, 1297, 1299, 1301, 1303, 1305, 1307, 1309, 1311, 1313, 1315, 1317, 1319, 1321, 1323, 1325, 1327, 1329, 1331, 1333, 1335, 1337, 1339, 1341, 1343, 1345, 1347, 1349, 1351, 1353, 1355, 1357, 1359, 1361, 1363, 1365, 1367, 1369, 1371, 1373, 1375, 1377, 1379, 1381, 1383, 1385, 1387, 1389, 1391, 1393, 1395, 1397, 1399, 1401, 1403, 1405, 1407, 1409, 1411, 1413, 1415, 1417, 1419, 1421, 1423, 1425, 1427, 1429, 1431, 1433, 1435, 1437, 1439, 1441, 1443, 1445, 1447, 1449, 1451, 1453, 1455, 1457, 1459, 1461, 1463, 1465, 1467, 1469, 1471, 1473, 1475, 1477, 1479, 1481, 1483, 1485, 1487, 1489, 1491, 1493, 1495, 1497, 1499, 1501, 1503, 1505, 1507, 1509, 1511, 1513, 1515, 1517, 1519, 1521, 1523, 1525, 1527, 1529, 1531, 1533, 1535, 1537, 1539, 1541, 1543, 1545, 1547, 1549, 1551, 1553, 1555, 1557, 1559, 1561, 1563, 1565, 1567, 1569, 1571, 1573, 1575, 1577, 1579, 1581, 1583, 1585, 1587, 1589, 1591, 1593, 1595, 1597, 1599, 1601, 1603, 1605, 1607, 1609, 1611, 1613, 1615, 1617, 1619, 1621, 1623, 1625, 1627, 1629, 1631, 1633, 1635, 1637, 1639, 1641, 1643, 1645, 1647, 1649, 1651, 1653, 1655, 1657, 1659, 1661, 1663, 1665, 1667, 1669, 1671, 1673, 1675, 1677, 1679, 1681, 1683, 1685, 1687, 1689, 1691, 1693, 1695, 1697, 1699, 1701, 1703, 1705, 1707, 1709, 1711, 1713, 1715, 1717, 1719, 1721, 1723, 1725, 1727, 1729, 1731, 1733, 1735, 1737, 1739, 1741, 1743, 1745, 1747, 1749, 1751, 1753, 1755, 1757, 1759, 1761, 1763, 1765, 1767, 1769, 1771, 1773, 1775, 1777, 1779, 1781, 1783, 1785, 1787, 1789, 1791, 1793, 1795, 1797, 1799, 1801, 1803, 1805, 1807, 1809, 1811, 1813, 1815, 1817, 1819, 1821, 1823, 1825, 1827, 1829, 1831, 1833, 1835, 1837, 1839, 1841, 1843, 1845, 1847, 1849, 1851, 1853, 1855, 1857, 1859, 1861, 1863, 1865, 1867, 1869, 1871, 1873, 1875, 1877, 1879, 1881, 1883, 1885, 1887, 1889, 1891, 1893, 1895, 1897, 1899, 1901, 1903, 1905, 1907, 1909, 1911, 1913, 1915, 1917, 1919, 1921, 1923, 1925, 1927, 1929, 1931, 1933, 1935, 1937, 1939, 1941, 1943, 1945, 1947, 1949, 1951, 1953, 1955, 1957, 1959, 1961, 1963, 1965, 1967, 1969, 1971, 1973, 1975, 1977, 1979, 1981, 1983, 1985, 1987, 1989, 1991, 1993, 1995, 1997, 1999, 2001, 2003, 2005, 2007, 2009, 2011, 2013, 2015, 2017, 2019, 2021, 2023, 2025, 2027, 2029, 2031, 2033, 2035, 2037, 2039, 2041, 2043, 2045, 2047, 2049, 2051, 2053, 2055, 2057, 2059, 2061, 2063, 2065, 2067, 2069, 2071, 2073, 2075, 2077, 2079, 2081, 2083, 2085, 2087, 2089, 2091, 2093, 2095, 2097, 2099, 2101, 2103, 2105, 2107, 2109, 2111, 2113, 2115, 2117, 2119, 2121, 2123, 2125, 2127, 2129, 2131, 2133, 2135, 2137, 2139, 2141, 2143, 2145, 2147, 2149, 2151, 2153, 2155, 2157, 2159, 2161, 2163, 2165, 2167, 2169, 2171, 2173, 2175, 2177, 2179, 2181, 2183, 2185, 2187, 2189, 2191, 2193, 2195, 2197, 2199, 2201, 2203, 2205, 2207, 2209, 2211, 2213, 2215, 2217, 2219, 2221, 2223, 2225, 2227, 2229, 2231, 2233, 2235, 2237, 2239, 2241, 2243, 2245, 2247, 2249, 2251, 2253, 2255, 2257, 2259, 2261, 2263, 2265, 2267, 2269, 2271, 2273, 2275, 2277, 2279, 2281, 2283, 2285, 2287, 2289, 2291, 2293, 2295, 2297, 2299, 2301, 2303, 2305, 2307, 2309, 2311, 2313, 2315, 2317, 2319, 2321, 2323, 2325, 2327, 2329, 2331, 2333, 2335, 2337, 2339, 2341, 2343, 2345, 2347, 2349, 2351, 2353, 2355, 2357, 2359, 2361, 2363, 2365, 2367, 2369, 2371, 2373, 2375, 2377, 2379, 2381, 2383, 2385, 2387, 2389, 2391, 2393, 2395, 2397, 2399, 2401, 2403, 2405, 2407, 2409, 2411, 2413, 2415, 2417, 2419, 2421, 2423, 2425, 2427, 2429, 2431, 2433, 2435, 2437, 2439, 2441, 2443, 2445, 2447, 2449, 2451, 2453, 2455, 2457, 2459, 2461, 2463, 2465, 2467, 2469, 2471, 2473, 2475, 2477, 2479, 2481, 2483, 2485, 2487, 2489, 2491, 2493, 2495, 2497, 2499, 2501, 2503, 2505, 2507, 2509, 2511, 2513, 2515, 2517, 2519, 2521, 2523, 2525, 2527, 2529, 2531, 2533, 2535, 2537, 2539, 2541, 2543, 2545, 2547, 2549, 2551, 2553, 2555, 2557, 2559, 2561, 2563, 2565, 2567, 2569, 2571, 2573, 2575, 2577, 2579, 2581, 2583, 2585, 2587, 2589, 2591, 2593, 2595, 2597, 2599, 2601, 2603, 2605, 2607, 2609, 2611, 2613, 2615, 2617, 2619, 2621, 2623, 2625, 2627, 2629, 2631, 2633, 2635, 2637, 2639, 2641, 2643, 2645, 2647, 2649, 2651, 2653, 2655, 2657, 2659, 2661, 2663, 2665, 2667, 2669, 2671, 2673, 2675, 2677, 2679, 2681, 2683, 2685, 2687, 2689, 2691, 2693, 2695, 2697, 2699, 2701, 2703, 2705, 2707, 2709, 2711, 2713, 2715, 2717, 2719, 2721, 2723, 2725, 2727, 2729, 2731, 2733, 2735, 2737, 2739, 2741, 2743, 2745, 2747, 2749, 2751, 2753, 2755, 2757, 2759, 2761, 2763, 2765, 2767, 2769, 2771, 2773, 2775, 2777, 2779, 2781, 2783, 2785, 2787, 2789, 2791, 2793, 2795, 2797, 2799, 2801, 2803, 2805, 2807, 2809, 2811, 2813, 2815, 2817, 2819, 2821, 2823, 2825, 2827, 2829, 2831, 2833, 2835, 2837, 2839, 2841, 2843, 2845, 2847, 2849, 2851, 2853, 2855, 2857, 2859, 2861, 2863, 2865, 2867, 2869, 2871, 2873, 2875, 2877, 2879, 2881, 28**





## Part 1: London & Scottish Marine Oil Company Limited

### 1. THE COMPANY

#### (a) History and Business

LSMO was incorporated in England on 23rd April, 1971 for the purpose of exploring for and producing oil and gas, principally in the United Kingdom sector of the North Sea. Its shareholders are predominantly English and Scottish insurance companies and investment trusts.

In 1972, LSMO, in association with others, was granted three licences to explore for and produce oil and gas in the United Kingdom sector of the North Sea. During 1975, LSMO extended its interests in these licences by acquisitions from Cawoods Holdings Limited ("Cawoods") and National Carbonising Company, Limited ("NCC"). Details of these licences and LSMO's interests therein are set out in paragraph 3 below and in Appendix II.

In January 1974, oil was discovered in Block 3/8, in which LSMO has a 23 per cent. interest and the existence of a major oil field in that Block and in the adjacent Block 3/3 was subsequently confirmed as a result of further exploratory drilling. The field, which has been named the Ninian Field ("the Field"), and in which LSMO's interest (on the basis of its 23 per cent. interest in Block 3/8) is currently estimated at 6.9 per cent., is one of the largest yet discovered in the United Kingdom sector of the North Sea. Work is at present under way to develop the Field commercially.

Since its formation, LSMO has been advised by Ranger Oil (U.K.) Limited ("Ranger") in relation to applications for licences, exploration of areas awarded, development of the Field and other technical matters. Ranger, which is a participant in all the Licences in which LSMO has an interest, is a wholly owned subsidiary of Ranger Oil (Canada) Limited ("Ranger Canada"); Ranger Canada's business is the exploration for, development and production of, oil and gas in several areas of the world. Further information about Ranger and Ranger Canada is set out in paragraph 5 below.

#### (b) The Future

The prosperity of LSMO in the next few years is largely dependent on the successful exploitation of its interest in the Field. LSMO may apply for further licences in the United Kingdom sector of the North Sea and elsewhere, should suitable opportunities arise, but such applications and any exploration costs arising therefrom, or from any further exploration on LSMO's existing licences, will be financed independently and not from the moneys being raised by the present issues.

Discussions have taken place in the past with a view to a merger between LSMO and SCOT. However, SCOT is currently participating in the drilling of an exploration well in Block 23/27, in which LSMO is not a participant. Accordingly, the merger discussions have been suspended but will be resumed as soon as possible with the intention of effecting the merger during 1978. As shown in Appendix II, SCOT is a participant in two of the licences in which LSMO is interested, including that relating to Block 3/8, and it has an interest in one other North Sea licence. LSMO and SCOT have a number of shareholders and Directors in common. It is the intention that a merger would involve the consolidation into single issues of the two OPS and the two Loan Stock issues now being made by the two companies, and that a listing on The Stock Exchange would be sought for the share capital of the combined company.

### 2. BRIEF DESCRIPTION OF THE NINIAN PROJECT

The principal asset of LSMO is its interest, currently estimated to be 6.9 per cent., in the Ninian Project ("the Project"), described in greater detail in Part 4 below. The Project comprises the development of the Field, the construction of the Ninian pipeline ("the Pipeline") and a share in the terminal facilities now being built at Sullom Voe in the Shetland Islands. LSMO's full enjoyment of its interest in the Project is contingent upon its meeting its share of all the costs related to the Project, and an estimate of LSMO's share of the capital cost is given in paragraph 7 below. Production is scheduled to commence in the second quarter of 1978.

The Field is located some 95 miles east of the Shetland Islands in water approximately 450 feet deep. The oil reservoir lies some 10,000 feet below sea level in Middle Jurassic sandstone, which has been proved productive elsewhere in the North Sea. The locations of the Field and other Blocks in which LSMO is interested are shown in Map 1.

The Field is being developed as a joint enterprise between the participants in Blocks 3/3 and 3/8. The Project is managed by the Ninian Management Committee ("NMC") and other committees, on which the participants in the Field are represented. Chevron Petroleum

(U.K.) Limited ("Chevron") has been appointed Operator for the Field by NMC; BP Petroleum Development Limited ("BP") has been appointed Constructor and Operator for the Pipeline, and Constructor for the terminal facilities. With certain exceptions which require unanimous agreement, all decisions of NMC require an affirmative vote of not less than 75 per cent., and are binding upon all participants in the Project. LSMO, with its present interest, can therefore only exercise limited voting power on decisions relating to the Project.

NMC has decided on an 84-well, two platform development, on which work has already commenced and on which heavy capital expenditure is now being incurred. However, it is likely that additional production facilities will be incorporated into the development in due course. Various alternatives are being considered as to how best to provide these facilities and when to install them, but a decision is not expected before the middle of 1978 at the earliest.

Independent petroleum consultants, DeGolyer and MacNaughton, were instructed to report on the reserves in the Field and to produce certain production forecasts. Their report is set out in Appendix I. It will be seen from that report that DeGolyer and MacNaughton estimate, on the basis of the information provided to them by holders of the licences, that the recoverable oil from the Field is 863,318,000 barrels of proved oil reserves and 146,065,000 barrels of probable oil reserves. DeGolyer and MacNaughton also estimate that primary natural gas liquids available amount to some 20,000,000 additional barrels.

On the basis of information on the planned development programme provided by Ranger, which includes an assumption that production will commence in the second half of 1978, DeGolyer and MacNaughton have predicted that, by the end of the year 2000, the Field will have produced 772,123,000 barrels of proved oil and 117,420,000 barrels of probable oil (889,543,000 in total). DeGolyer and MacNaughton have also made an alternative prediction, based on the addition of certain further production facilities, which shows oil produced to the middle of the year 1998 at 890,215,000 barrels of proved oil and 135,378,000 barrels of probable oil (1,025,593,000 in total).

Either of the plans could result in greater or lesser volumes of oil being recovered than those shown above if the Field characteristics, or if the location of the wells or the oil production plan which NMC finally adopts, differ from those assumed. If future technological advances in methods of recovery can be applied to the Field, or if conditions, and in particular the oil price, at the time make it economic to prolong the productive period, a greater volume of oil might be recovered.

### 3. LICENCE AND OTHER INTERESTS OF LSMO

LSMO is a participant in the three Licences referred to below. The minimum work obligation imposed by each of them has been completed and, as far as the Directors are aware, all other provisions of the Licences have been complied with. LSMO also has an investment in European Marine Oil N.V. Details of the Licence interests of LSMO and a summary of the principal terms governing such Licences are given in Appendix II, where it is explained that, six years after the issue of a licence, the licensee must surrender half the acreage of the area covered by the licence. Since the licensee may choose which sections of the licence are to be surrendered (within specified limits), the Directors consider that the consequent reduction in the licensed areas will not require LSMO to surrender any interest in the Field or any other area presently considered to be of potential commercial value.

#### Licence P.189

LSMO has a 23 per cent. interest in Licence P.189, which relates to Block 3/8. Block 3/8 includes part of the Field, which was first discovered with Well 3/8-1, and subsequently confirmed as a major field by drilling in Block 3/3 and by a second Well, 3/8-2.

Outside the limits of the Field, but still within Block 3/8, two other geological structures have been explored by drilling two further wells. Well 3/8-3 encountered oil-bearing sands; however it cannot be ascertained from the results of this well whether the accumulation is commercial. Well 3/8-4 was drilled as a joint well with the licensee of Block 3/13 near the mutual boundary in the south-east corner of Block 3/8. This well tested small quantities of hydrocarbons in what is believed to be a north-westerly extension of the Alwyn Field.

#### Licence P.123

LSMO has a 22.5 per cent. interest in Licence P.123, which covers Blocks 49/15b and 49/15b. The work obligation to drill one exploration well has been completed; the well has resulted in a gas discovery, which is not considered to be commercial at this time.

#### Licence P.229

LSMO has a 50 per cent. interest in Licence P.229, which covers Blocks 3/30, 4/21, 4/26 and 21/18. The work obligation to carry out a seismic survey and to drill two exploration wells has been completed and the wells plugged and abandoned.

#### European Marine Oil N.V.

LSMO owns 250,000 shares of U.S. \$1 par value, 60c paid, of European Marine Oil N.V. ("EMO"), which represents 12.5 per cent. of its issued equity capital. EMO, which is incorporated in the Netherlands Antilles, is a member of a drilling partnership exploring in North America. It is also participating in an exploration licence to drill off the Atlantic Coast of Spain and has applied with other companies for an exclusive exploration licence offshore the Irish Republic. For each of these projects, the Operator is Ranger Canada or one of its subsidiaries.

### 4. DIRECTORS AND MANAGEMENT OF LSMO

Mr. G. F. B. Grant, the Chairman, is Deputy Chairman of Commercial Union Assurance Company Limited and a Director of Witan Investment Company Limited, both of which companies are shareholders in LSMO.

Mr. G. W. Searle has been Managing Director since August 1974. Mr. Searle joined the Anglo-Iranian Oil Company Limited (now The British Petroleum Company Limited) in 1946 and, prior to his retirement in March 1974, was Director of Finance and Planning and Chairman of the Executive Committee of BP Trading Limited, the principal trading subsidiary of The British Petroleum Company Limited. Mr. Searle, who is 61, is also Managing Director of SCOT and is Chairman of Star Offshore Services Limited, a company formed in 1974 to provide services for the oil industry in offshore operations.

Mr. M. J. K. Belmont and Mr. P. J. Smith, his Alternate, are partners in Cazenove & Co., Members of The Stock Exchange. Mr. Belmont is also a Director of EMO.

Mr. E. Binks is Chairman and Managing Director of Cawoods Holdings Limited, a shareholder in LSMO.

Mr. W. G. Cochran is the Investment Manager of The Edinburgh Investment Trust Limited, a shareholder in LSMO.

Mr. G. P. Ledeboer is a Director of The Mercantile Investment Trust Limited, a shareholder in LSMO.

Sir John Muir, Bart. is a Director of James Finlay & Co. Limited, Secretaries to and a shareholder in LSMO. He is also a Director of Scottish United Investors Limited, a shareholder in LSMO.

Mr. J. M. Pierce is President of, and a substantial shareholder in, Ranger Canada, the parent company of Ranger. He is also Chairman of Ranger and a Director of EMO. Mr. W. W. Greentree, his Alternate, is a Vice President of Ranger.

Mr. D. F. G. Stroud is Chief Executive of National Carbonising Company, Limited, a shareholder in LSMO.

Mr. H. D. H. Willis is a Director of Malton Investment Trust Limited, a shareholder in LSMO.

Mr. Searle is the only executive director of LSMO and is assisted by a small staff, which is shared with SCOT. Secretarial and accounting services are provided by James Finlay & Co. Limited, and technical and other services are provided by Ranger, as mentioned in paragraph 5 below.

### 5. SERVICES PROVIDED BY RANGER

Under an agreement dated 21st January, 1976 (but deemed to have been operative since 1st July, 1974), Ranger provides LSMO with administrative and supervisory services and general advice on relevant technical aspects in relation to the Project.

Ranger represents LSMO on NMC and other committees relating to the Project on which LSMO is entitled to be represented and, except to the extent that LSMO otherwise instructs it, is entitled to vote and commit LSMO as Ranger deems appropriate.

The consideration payable to Ranger by LSMO under the agreement consists of LSMO's proportionate share of the expenses incurred by Ranger in relation to the Project on behalf of members of the Ranger Group (which consists of Ranger, LSMO and SCOT), and a sum in respect of services in relation to the Project provided by Ranger Canada outside the United Kingdom.



## Part 2: Scottish Canadian Oil & Transportation Company Limited

### 9. THE COMPANY

#### (a) History and Business

SCOT was incorporated in England on 15th January, 1970 for the purpose of exploring for and producing oil and gas, principally in the United Kingdom sector of the North Sea. Its shareholders are predominantly Scottish and English insurance companies and investment trusts.

SCOT, in association with others, has been granted three licences, one in 1970 and two in 1972, to explore for and produce oil and gas in the United Kingdom sector of the North Sea. Details of these licences and SCOT's interests therein are set out in paragraph 11 below and in Appendix II.

In January 1974, oil was discovered in Block 3/8, in which SCOT has a 7 per cent. interest, and the existence of a major oil field in that Block and in the adjacent Block 3/3 was subsequently confirmed as a result of further exploratory drilling. The field, which has been named the Ninian Field ("the Field"), and in which SCOT's interest (on the basis of its 7 per cent. interest in Block 3/8) is currently estimated at 2.1 per cent., is one of the largest yet discovered in the United Kingdom sector of the North Sea. Work is at present under way to develop the Field commercially.

Since its formation, SCOT has been advised by Ranger Oil (U.K.) Limited ("Ranger") in relation to applications for licences, exploration of areas awarded, development of the Field and other technical matters. Ranger, which is a participant in all the Licences in which SCOT has an interest, is a wholly owned subsidiary of Ranger Oil (Canada) Limited ("Ranger Canada"); Ranger Canada's business is the exploration for, development and production of, oil and gas in several areas of the world. Further information about Ranger and Ranger Canada is set out in paragraph 13 below.

#### (b) The Future

The prosperity of SCOT in the next few years is largely dependent on the successful exploitation of its interest in the Field. SCOT may apply for further licences in the United Kingdom sector of the North Sea and elsewhere, should suitable opportunities arise, but such applications and any exploration costs arising therefrom, or from any current or further exploration on SCOT's existing licences, will be financed independently and not from the moneys being raised by the present issues.

Discussions have taken place in the past with a view to a merger between SCOT and LSMO. However, SCOT is currently participating in the drilling of an exploration well in Block 23/27, in which LSMO is not a participant. Accordingly, the merger discussions have been suspended but will be resumed as soon as possible with the intention of effecting the merger during 1978. As shown in Appendix II, LSMO is a participant in two of the licences in which SCOT is interested, including that relating to Block 3/8, and it has an interest in one other North Sea licence. SCOT and LSMO have a number of shareholders and Directors in common. It is the intention that a merger would involve the consolidation into single issues of the two OPS and the two Loan Stock issues now being made by the two companies, and that a listing on The Stock Exchange would be sought for the share capital of the combined company.

### 10. BRIEF DESCRIPTION OF THE NINIAN PROJECT

The principal asset of SCOT is its interest, currently estimated to be 2.1 per cent., in the Ninian Project ("the Project"), described in greater detail in Part 4 below. The Project comprises the development of the Field, the construction of the Ninian pipeline ("the Pipeline") and a share in the terminal facilities now being built at Sullom Voe in the Shetland Islands. SCOT's full enjoyment of its interest in the Project is contingent upon its meeting its share of all the costs related to the Project, and an estimate of SCOT's share of the capital cost is given in paragraph 15 below. Production is scheduled to commence in the second quarter of 1978.

The Field is located some 95 miles east of the Shetland Islands in water approximately 450 feet deep. The oil reservoir lies some 10,000 feet below sea level in Middle Jurassic sandstone, which has been proved productive elsewhere in the North Sea. The locations of the Field and other Blocks in which SCOT is interested are shown in Map 1.

The Field is being developed as a joint enterprise between the participants in Blocks 3/3 and 3/8. The Project is managed by the

Ninian Management Committee ("NMC") and other committees, on which the participants in the Field are represented. Chevron Petroleum (U.K.) Limited ("Chevron") has been appointed Operator for the Field by NMC; BP Petroleum Development Limited ("BP") has been appointed Constructor and Operator for the Pipeline, and Constructor for the terminal facilities. With certain exceptions which require unanimous agreement, all decisions of NMC require an affirmative vote of not less than 75 per cent., and are binding upon all participants in the Project. SCOT, with its present interest, can therefore only exercise limited voting power on decisions relating to the Project.

NMC has decided on an 84-well, two platform development, on which work has already commenced and on which heavy capital expenditure is now being incurred. However, it is likely that additional production facilities will be incorporated into the development in due course. Various alternatives are being considered as to how best to provide these facilities and when to install them, but a decision is not expected before the middle of 1978 at the earliest.

Independent petroleum consultants, DeGolyer and MacNaughton, were instructed to report on the reserves in the Field and to produce certain production forecasts. Their report is set out in Appendix I. It will be seen from that report that DeGolyer and MacNaughton estimate, on the basis of the information provided to them by holders of the licences, that the recoverable oil from the Field is 863,318,000 barrels of proved oil reserves and 146,065,000 barrels of probable oil reserves. DeGolyer and MacNaughton also estimate that primary natural gas liquids available amount to some 20,000,000 additional barrels.

On the basis of information on the planned development programme provided by Ranger, which includes an assumption that production will commence in the second half of 1978, DeGolyer and MacNaughton have predicted that, by the end of the year 2000, the Field will have produced 772,123,000 barrels of proved oil and 117,420,000 barrels of probable oil (889,543,000 in total). DeGolyer and MacNaughton have also made an alternative prediction, based on the addition of certain further production facilities, which shows oil produced to the middle of the year 1998 at 890,215,000 barrels of proved oil and 135,378,000 barrels of probable oil (1,025,593,000 in total).

Either of the plans could result in greater or lesser volumes of oil being recovered than those shown above if the Field characteristics, or if the location of the wells or the oil production plan which NMC finally adopts, differ from those assumed. If future technological advances in methods of recovery can be applied to the Field, or if conditions, and in particular the oil price, at the time make it economic to prolong the productive period, a greater volume of oil might be recovered.

### 11. LICENCE AND OTHER INTERESTS OF SCOT

SCOT is a participant in the three Licences referred to below. Except as mentioned under P.114 below, the minimum work obligation imposed by each of them has been completed and, as far as the Directors are aware, all other provisions of the Licences have been complied with. SCOT also has an investment in European Marine Oil N.V. Details of the Licence interests of SCOT and a summary of the principal terms governing such Licences are given in Appendix II, where it is explained that, six years after the issue of a licence, the licensee must surrender half the acreage of the area covered by the licence. Since the licensee may choose which sections of the licence are to be surrendered (within specified limits), the Directors consider that the consequent reduction in the licensed areas will not require SCOT to surrender any interest in the Field or any other area presently considered to be of potential commercial value.

#### Licence P.199

SCOT has a 7 per cent. interest in Licence P.199, which relates to Block 3/8. Block 3/8 includes part of the Field, which was first discovered with Well 3/8-1, and subsequently confirmed as a major field by drilling in Block 3/3 and by a second Well, 3/8-2.

Outside the limits of the Field, but still within Block 3/8, two other geological structures have been explored by drilling two further wells. Well 3/8-3 encountered oil-bearing sands; however it cannot be ascertained from the results of this well whether the accumulation is commercial. Well 3/8-4 was drilled as a joint well with the licensee of Block 3/13 near the mutual boundary in the south-east corner of Block 3/8. This well tested small quantities of hydrocarbons in what is believed to be a north-westerly extension of the Alwyn Field.

#### Licence P.114

SCOT has a 45 per cent. interest in Licence P.114, which covers Blocks 22/19, 22/27, 23/11 and 23/27. The work obligation to carry out a seismic survey and to drill four exploration wells will be completed when Well 23/27-3, which is currently being drilled, reaches its projected total depth. Wells 23/27-1, 23/27-2 and 23/11-1 have been plugged and abandoned.

#### Licence P.229

SCOT has a 1 per cent. interest in Licence P.229, which covers Blocks 3/30, 4/21, 4/26 and 21/18. The work obligation to carry out a seismic survey and to drill two exploration wells has been completed and the wells plugged and abandoned.

#### European Marine Oil N.V.

SCOT owns 50,000 shares of U.S. \$1 par value, 80c paid, of European Marine Oil N.V. ("EMO"), which represents 2.5 per cent. of its issued equity capital. EMO, which is incorporated in the Netherlands Antilles, is a member of a drilling partnership exploring in North America. It is also participating in an exploration licence to drill off the Atlantic Coast of Spain and has applied with other companies for an exclusive exploration licence offshore the Irish Republic. For each of these projects, the Operator is Ranger Canada or one of its subsidiaries.

### 12. DIRECTORS AND MANAGEMENT OF SCOT

Mr. G. F. B. Grant, the Chairman, is Deputy Chairman of Commercial Union Assurance Company Limited and a Director of Witan Investment Company Limited, both of which companies are shareholders in SCOT.

Mr. G. W. Searle has been Managing Director since August 1974. Mr. Searle joined the Anglo-Iranian Oil Company Limited (now The British Petroleum Company Limited) in 1946 and, prior to his retirement in March 1974, was Director of Finance and Planning and Chairman of the Executive Committee of BP Trading Limited, the principal trading subsidiary of The British Petroleum Company Limited. Mr. Searle, who is 61, is also Managing Director of LSMO and is Chairman of Star Offshore Services Limited, a company formed in 1974 to provide services for the oil industry in offshore operations.

Mr. M. J. K. Belmont and Mr. P. J. Smith, his Alternate, are partners in Cazenove & Co., Members of The Stock Exchange. Mr. Belmont is also a Director of EMO.

Mr. G. P. Ledeboer is a Director of The Mercantile Investment Trust Limited, a shareholder in SCOT.

Sir John Muir, Bart. is a Director of James Finlay & Co. Limited, Secretaries to SCOT. He is also a Director of Scottish United Investors Limited, a shareholder in SCOT.

Mr. J. M. Pierce is President of, and a substantial shareholder in, Ranger Canada, the parent company of Ranger. He is also Chairman of Ranger and a Director of EMO. Mr. W. W. Greentree, his Alternate, is a Vice President of Ranger.

Mr. J. W. A. Shaw Stewart is Chairman of Stewart Fund Managers Limited, managers of the Scottish American Investment Company Limited, a shareholder in SCOT.

Mr. E. H. Vestey is Chairman of Blue Star Line Limited, a shareholder in SCOT, and is also a Director of Ranger. Lord Vestey, his Alternate, is a Director of Blue Star Line Limited.

Mr. Searle is the only executive director of SCOT and is assisted by a small staff, which is shared with LSMO. Secretarial and accounting services are provided by James Finlay & Co. Limited, and technical and other services are provided by Ranger, as mentioned in paragraph 13 below.

### 13. SERVICES PROVIDED BY RANGER

Under an agreement dated 21st January, 1976 (but deemed to have been operative since 1st July, 1974), Ranger provides SCOT with administrative and supervisory services and general advice on relevant technical aspects in relation to the Project.

Ranger represents SCOT on NMC and other committees relating to the Project on which SCOT is entitled to be represented and, except to the extent that SCOT otherwise instructs it, is entitled to vote and commit SCOT as Ranger deems appropriate.

The consideration payable to Ranger by SCOT under the agreement consists of SCOT's proportionate share of the expenses incurred by Ranger in relation to the Project on behalf of members of the Ranger Group (which consists of Ranger, SCOT and LSMO) and a sum in respect of services in relation to the Project provided by Ranger Canada outside the United Kingdom.

The agreement continues until 1999 unless previously by either party giving not less than twelve months' notice. Canada has undertaken to ensure that Ranger is at all times in a position to fulfil its obligations under this agreement.

Ranger represents the Ranger Group in dealings with the Government in respect of Licence P.189. Ranger acts as Operator of Licence P.114 and P.229. SCOT has acted in close co-operation with Ranger and has been able to rely upon Ranger's technical and other supporting services in connection with the whole of its programme.

Ranger is a subsidiary of Ranger Canada, which was incorporated in Ontario in 1950, and whose shares are listed on the Toronto American and the London Stock Exchanges. Although Ranger activities were originally concentrated in Canada and the United States, it now has interests in several other areas of the world, in the North Sea where its involvement is substantial.

Ranger first carried out an extensive technical survey of the United Kingdom sector of the North Sea in 1964 when it unsuccessfully, for a production licence in the first round of the 1964-65 licensing round. In 1970, it again applied for a production licence, in the grant of the three Licences referred to in paragraph 3.36. Ranger as Operator has drilled seven wells in the United Kingdom sector of the North Sea and is currently drilling an eighth well also participated with BP or Esso Exploration Norway Inc. in the North Sea.

Over the past five years, Ranger has employed in the Kingdom an experienced team of engineers, geologists, geophysicists and management personnel for work on the North Sea.

### 14. STATE PARTICIPATION

Her Majesty's Government's intention to seek major participation in commercial fields held under existing licences is set out in the White Paper "U.K. Offshore Oil and Gas Policy", published in 1974. Since publication of this White Paper, it has been confirmed in Ministerial statements that participation negotiations are well advanced and that it is intended that participation will leave the companies concerned financially neither better nor worse off than if they entered into participation agreements.

The Directors of SCOT considered that it would be in the interests of SCOT to enter into discussions with the Government in May 1975 agreed to early negotiations regarding the acquisition of the Government of a 51 per cent. participation in SCOT's discoveries in the North Sea, and agreed in principle to such participation subject to satisfactory terms. Initial negotiations were aimed at an agreement under which the British National Oil Corporation ("BNOC") would, when incorporated, obtain 51 per cent. of SCOT's interest in the Project and would, in return for a reward to be agreed, contribute proportionately towards the capital costs of the Project. The letter dated 14th November, 1975 from the Department of Energy outlining possible bases for such an agreement is set out in Appendix III.

Following further discussions with the Department of Energy, the Directors have now decided that the interests of SCOT would be served by SCOT continuing to finance its present full interest in the Project without seeking any contribution from BNOC. The letter dated 20th January, 1976 from the Department of Energy confirming that, in this event, SCOT will continue to enjoy the financial benefit of its present interest in the Project and that it will be financially neither better nor worse off is also set out in Appendix III. The letter indicates that a participation agreement on a new basis could take a form by which BNOC would obtain a 51 per cent. of SCOT's interest in the Field, participating in the operations and enjoying its proportionate voting rights. SCOT would remain responsible for all exploration, development and operating costs (including Government royalties) but would continue to own and operate all relevant assets and all petroleum produced, subject to BNOC having an option (under an option agreement on commercial terms) to purchase 51 per cent. of the production at market price.

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## LSMO continued

less favourable than those on which such transfer or disposal is to be made. Any proposed State participation transfer of title to a part of LSMO's interest would be subject to pre-emptive rights.

LSMO has held extensive detailed negotiations with the Government since July 1975 on other bases, negotiations on the method by which participation is achieved without BNOG contributing towards a share yet taken place. Should it prove impossible to negotiate an agreement which, in LSMO's view, would be off or which would not achieve the desired to the exercise of the pre-emptive rights mentioned, then LSMO would withdraw from the negotiations as stated above, are voluntary.

## RELATED COSTS

## Estimated capital cost of the Ninian Project

LSMO has authorised the development of the field on the basis of the platform, which together will have the capacity to produce 100,000 bbl of oil per day. As described in greater detail in Part 4, work has started on the platform, the pipeline and the terminal, which are the main components of the Project.

Factors of LSMO have been advised by Ranger that a latest information provided by Chevron and BP shows total cost for the Project of £1,138.8 million. The table below is a breakdown of this estimated cost between the main project and also an estimated spread of this expenditure from 1974 to 1982 inclusive.

|                                 | Base Cost<br>£m | Escalation<br>£m | Contingency<br>£m | Total<br>£m |
|---------------------------------|-----------------|------------------|-------------------|-------------|
| Platform and related facilities | 500.2           | 188.0            | 31.6              | 719.8       |
| Platform                        | 158.3           | 45.3             | 27.4              | 231.0       |
| Platform                        | 97.2            | 63.0             | 19.8              | 180.0       |
| Platform                        | 765.7           | 294.3            | 78.8              | 1,138.8     |

## Estimated costs are expected to arise as follows:

|                                 | 1976  | 1977  | 1978  | 1979 | 1980 | 1981 | 1982 | Total   |
|---------------------------------|-------|-------|-------|------|------|------|------|---------|
| Platform and related facilities | 337.3 | 331.7 | 151.2 | 72.9 | 48.4 | 47.1 | 14.8 | 1,138.8 |

Provisions are to cover increases in the general cost of materials and labour due to inflation. The contingency is to cover work and/or costs within the Project development which cannot be foreseen at the time of preparing an estimate. The uncertainties inherent in any estimate.

On the above figures and its present 8.9 per cent. interest, LSMO's share of the total estimated cost amounts to £101.5 million. At 31st December, 1975, LSMO had paid in respect of 8.3 million, leaving £93.2 million to be provided in the 1982 inclusive on the assumption that the escalation and provisions shown above will be those required.

## Cost factors

On its contribution to the capital cost of the Project, LSMO will have the following additional major expenditure with the Project:

Interest on the Loan Stock now being issued, and other financing costs;

Yearly payments on the OPS once the field is in production; and

Payments to Ranger for past and future services under the agreement referred to in paragraph 5 above.

It is related to the Project are expected to be reduced by at least surplus cash balances available from time to time of sale of spare capacity, referred to in paragraph 24(c) and of both the Pipeline and the terminal facilities to other fields in the vicinity of the field. These sales of spare capacity will effectively reduce the capital cost of the Project. A sale of 50 per cent. of the capacity of the Pipeline and of the Ninian share of the terminal, LSMO's share of the cost is estimated at about £10 million.

## SCOT continued

Under which SCOT transfers or disposes of a part of the field would be subject to certain pre-emptive rights would allow the other participants in Licence P.189 an opportunity to acquire that interest on terms and conditions not less favourable than those on which such transfer or disposal is to be made. Any proposed State participation involving transfer of title to a part of SCOT's interest would be subject to pre-emptive rights.

SCOT has held extensive detailed negotiations with the Government since July 1975 on other bases, negotiations on the method by which participation is achieved without BNOG contributing towards a share yet taken place. Should it prove impossible to negotiate an agreement which, in SCOT's view, would be off or which would not achieve the desired to the exercise of the pre-emptive rights mentioned, then SCOT would withdraw from the negotiations as stated above, are voluntary.

## RELATED COSTS

## Estimated capital cost of the Ninian Project

LSMO has authorised the development of the field on the basis of the platform, which together will have the capacity to produce 100,000 bbl of oil per day. As described in greater detail in Part 4, work has started on the platform, the pipeline and the terminal, which are the three main components of the Project.

Factors of SCOT have been advised by Ranger that a latest information provided by Chevron and BP shows total cost for the Project of £1,138.8 million. The table below is a breakdown of this estimated cost between the main project and also an estimated spread of this expenditure from 1974 to 1982 inclusive.

|                                 | Base Cost<br>£m | Escalation<br>£m | Contingency<br>£m | Total<br>£m |
|---------------------------------|-----------------|------------------|-------------------|-------------|
| Platform and related facilities | 500.2           | 188.0            | 31.6              | 719.8       |
| Platform                        | 158.3           | 45.3             | 27.4              | 231.0       |
| Platform                        | 97.2            | 63.0             | 19.8              | 180.0       |
| Platform                        | 765.7           | 294.3            | 78.8              | 1,138.8     |

## Estimated costs are expected to arise as follows:

|                                 | 1976  | 1977  | 1978  | 1979 | 1980 | 1981 | 1982 | Total   |
|---------------------------------|-------|-------|-------|------|------|------|------|---------|
| Platform and related facilities | 337.3 | 331.7 | 151.2 | 72.9 | 48.4 | 47.1 | 14.8 | 1,138.8 |

Provisions are to cover increases in the general cost of materials and labour due to inflation. The contingency is to cover work and/or costs within the Project development which cannot be foreseen at the time of preparing an estimate. The uncertainties inherent in any estimate.

On the above figures and its present 2.1 per cent. interest, SCOT's share of the total estimated cost amounts to £24.1 million. At 31st December, 1975, SCOT had paid in respect of 8 million, leaving £16.1 million to be provided in the 1982 inclusive on the assumption that the escalation and provisions shown above will be those required.

## Cost factors

On its contribution to the capital cost of the Project, SCOT will have the following additional major expenditure with the Project:

Interest on the Loan Stock now being issued, and other financing costs;

Yearly payments on the OPS once the field is in production; and

Payments to Ranger for past and future services under the agreement referred to in paragraph 13 above.

It is related to the Project are expected to be reduced by at least surplus cash balances available from time to time of sale of spare capacity, referred to in paragraph 24(c) and of both the Pipeline and the terminal facilities to other fields in the vicinity of the field. These sales of spare capacity will effectively reduce the capital cost of the Project. A sale of 50 per cent. of the capacity of the Pipeline and of the Ninian share of the terminal, SCOT's share of the cost is estimated at about £3 million.

## REASONS FOR AND PROCEEDS OF THE ISSUES

The costs of fulfilling LSMO's Licence obligations and of meeting its share of the development expenditure on the Project have until now been borne mainly by its original shareholders. £8,667,215 has been subscribed in cash for equity, the remainder of its present equity capital having been issued in connection with the acquisitions from Cawoods and NCC referred to above. In addition, £12,068,200 Floating Rate Unsecured Loan Stock 1976, repayable on or before 31st March, 1976, was issued in 1975 and has been used as an interim measure to meet the costs of LSMO's share of the Project until early in 1976. However, LSMO's share of expenditure still to be incurred in developing the field is substantial, and the Directors of LSMO consider it is now appropriate to seek funds from a larger body of investors on a longer term basis.

The proceeds of the issues (after deducting expenses estimated at £2.0 million) will amount to approximately £66.1 million.

The table set out below demonstrates a possible relationship between the issues and LSMO's cash requirements over the period 1976 to 1982 inclusive, based on the principal assumptions given below. The table is given for illustrative purposes only and should not be taken as a forecast. The principal assumptions and the notes should be read in conjunction with the figures.

It is considered that the illustration below demonstrates the principal features of the financing route chosen by LSMO. Changes in the assumptions on which the illustration is based could materially affect the situation; in particular, the date of commencement of oil production, the capital costs of the Project and the net revenue from oil sales are fundamental.

As appears from the illustration, the present issues are not likely to be sufficient to enable LSMO to meet the full cost of its share of developing the Project, although they should cover a substantial proportion of that cost, most of which is due to be expended by the fourth quarter of 1977. By then, it is expected that the two production platforms will have been towed out and positioned, and that the main elements of the Pipeline and terminal facilities will be nearing completion, and therefore a number of the major risks should have been eliminated.

The Directors of LSMO believe that, in view of the uncertainties inherent in any major project of this kind and, in this instance also, the uncertainties relating to additional production facilities for the Project, it is right to make issues of this size at the present time, leaving decisions as to the amounts of any further moneys required and the methods to be adopted to provide them until the actual needs have become clearer.

## Principal Assumptions

It is assumed:—

(A) that the capital expenditure required will be for an 84-well, two platform development of the field. The participants in the Project have discussed extensively the possibility of ordering additional production facilities in order to drain the reservoir of oil in the field more effectively but, although NMC has decided that additional facilities may be required, no decision has been made on the nature of these additional facilities nor when they will be ordered or commissioned. Accordingly, no provision has been made in the table for the extra cost of any such facilities;

(B) that LSMO will be able to borrow or raise the sums required to meet any cash shortfalls arising during the period;

(C) that production will commence in the second half of 1978 and will take place according to Case 1 of the DeGolyer and MacNaughton report set out in Appendix 1;

(D) that LSMO will sell the whole of its share of production of oil throughout the period at a price of U.S. \$12.50 per barrel, which has been treated as equivalent to £8.20 per barrel (an exchange rate of U.S. \$2.016 to £1);

(E) that any further exploration expenditure incurred by LSMO will not be met from the proceeds of the present issues;

(F) that LSMO finances, and has the benefit of, all its present interest in the Project, and that State participation will not affect this (see paragraph 5 above); and

(G) that the present rates, and system, of taxation (including the Government royalty) will remain unchanged throughout the period, and there will be no change in Government policy materially affecting production or LSMO's interest in the Project.

## REASONS FOR AND PROCEEDS OF THE ISSUES

The costs of fulfilling SCOT's Licence obligations and of meeting its share of the development expenditure on the Project have until now been borne mainly by its original shareholders. £5,400,000 has been subscribed in cash for equity; in addition, £3,700,000 Floating Rate Unsecured Loan Stock 1976, repayable on or before 31st March, 1976, was issued in 1975 and has been used as an interim measure to meet the costs of SCOT's share of the Project until early in 1976. However, SCOT's share of expenditure still to be incurred in developing the field is substantial, and the Directors of SCOT consider it is now appropriate to seek funds from a larger body of investors on a longer term basis.

The proceeds of the issues (after deducting expenses estimated at £0.7 million) will amount to approximately £17.4 million.

The table set out below demonstrates a possible relationship between the issues and SCOT's cash requirements over the period 1976 to 1982 inclusive, based on the principal assumptions given below. The table is given for illustrative purposes only and should not be taken as a forecast. The principal assumptions and the notes should be read in conjunction with the figures.

It is considered that the illustration below demonstrates the principal features of the financing route chosen by SCOT. Changes in the assumptions on which the illustration is based could materially affect the situation; in particular, the date of commencement of oil production, the capital costs of the Project and the net revenue from oil sales are fundamental.

As appears from the illustration, the present issues are not likely to be sufficient to enable SCOT to meet the full cost of its share of developing the Project, although they should cover a substantial proportion of that cost, most of which is due to be expended by the fourth quarter of 1977. By then, it is expected that the two production platforms will have been towed out and positioned, and that the main elements of the Pipeline and terminal facilities will be nearing completion, and therefore a number of the major risks should have been eliminated.

The Directors of SCOT believe that, in view of the uncertainties inherent in any major project of this kind and, in this instance also, the uncertainties relating to additional production facilities for the Project, it is right to make issues of this size at the present time, leaving decisions as to the amounts of any further moneys required and the methods to be adopted to provide them until the actual needs have become clearer.

## Principal Assumptions

It is assumed:—

(A) that the capital expenditure required will be for an 84-well, two platform development of the field. The participants in the Project have discussed extensively the possibility of ordering additional production facilities in order to drain the reservoir of oil in the field more effectively but, although NMC has decided that additional facilities may be required, no decision has been made on the nature of these additional facilities nor when they will be ordered or commissioned. Accordingly, no provision has been made in the table for the extra cost of any such facilities;

(B) that SCOT will be able to borrow or raise the sums required to meet any cash shortfalls arising during the period;

(C) that production will commence in the second half of 1978 and will take place according to Case 1 of the DeGolyer and MacNaughton report set out in Appendix 1;

(D) that SCOT will sell the whole of its share of production of oil throughout the period at a price of U.S. \$12.50 per barrel, which has been treated as equivalent to £8.20 per barrel (an exchange rate of U.S. \$2.016 to £1);

(E) that any further exploration expenditure incurred by SCOT will not be met from the proceeds of the present issues;

(F) that SCOT finances, and has the benefit of, all its present interest in the Project, and that State participation will not affect this (see paragraph 14 above); and

(G) that the present rates, and system, of taxation (including the Government royalty) will remain unchanged throughout the period, and there will be no change in Government policy materially affecting production or SCOT's interest in the Project.

|                                    |          | 1976 | 1977   | 1978   | 1979  | 1980 | 1981 | 1982 | 1983   | 1976-83 |
|------------------------------------|----------|------|--------|--------|-------|------|------|------|--------|---------|
| Opening cash surplus/(deficit)     | Note (1) | £m   | £m     | £m     | £m    | £m   | £m   | £m   | £m     | £m      |
| CASH OUTFLOWS                      |          |      |        |        |       |      |      |      |        |         |
| Capital expenditure on the Project | (2)      | 23.3 | 22.9   | 10.4   | 5.0   | 3.4  | 3.3  | 1.0  | —      | 69.3    |
| Other costs                        | (3)      | 0.8  | 0.6    | 0.5    | 0.5   | 0.6  | 0.5  | 0.5  | 0.5    | 4.6     |
| Interest paid                      | (4)      | 3.0  | 8.0    | 9.1    | 9.7   | 8.0  | 8.1  | 8.0  | 10.7   | 64.6    |
| Gross payments on the OPS          | (5)      | —    | —      | —      | 1.3   | 2.4  | 3.1  | 3.8  | 3.2    | 13.9    |
| Repayment of Loan Stocks           | (6)      | 12.1 | —      | —      | —     | —    | —    | —    | —      | 57.5    |
| Tax paid                           | (7)      | —    | —      | —      | —     | —    | —    | —    | —      | 14.7    |
| Total cash outflows                |          | 39.2 | 31.5   | 20.0   | 15.5  | 14.4 | 15.0 | 13.3 | 88.7   | 236.6   |
| CASH INFLOWS                       |          |      |        |        |       |      |      |      |        |         |
| Net proceeds of the present issues | (8)      | 56.1 | —      | —      | —     | —    | —    | —    | —      | 56.1    |
| Interest received                  | (9)      | 1.2  | 1.0    | —      | —     | 0.1  | 1.9  | 4.3  | 3.4    | 11.9    |
| Sale of spare capacity             | (10)     | 3.2  | —      | 2.0    | 0.4   | 0.1  | —    | —    | —      | 5.9     |
| Net revenue from oil sales         |          | —    | —      | 4.3    | 21.9  | 32.7 | 40.3 | 41.2 | 53.6   | 174.0   |
| Total cash inflows                 |          | 60.5 | 5.2    | 6.3    | 22.3  | 32.9 | 42.2 | 45.5 | 57.0   | 251.9   |
| Net change                         |          | 21.3 | (26.3) | (13.7) | 5.8   | 18.5 | 27.2 | 32.2 | (49.7) | 15.3    |
| Closing cash surplus/(deficit)     |          | 26.1 | (0.2)  | (13.9) | (8.1) | 10.4 | 37.6 | 69.8 | 20.1   | 20.1    |

## NOTES:

(1) The cash surplus at the start of the period includes the proceeds of the final cash sale of 25p per share (on 4,943,550 shares) received on or before 25th January, 1976.

(2) The capital expenditure figures are derived by taking 6.5 per cent. of the estimates of capital expenditure for the Project prepared by BP and Chevron; such expenditure is here assumed to be spread evenly within each year. They include subordinated provisions for escalation and contingencies, LSMO's share of which amounts to £20.3 million and £5.4 million respectively over the period 1976 to 1982 inclusive.

(3) Other costs comprise estimates of the amounts payable to Ranger under the terms of the agreement referred to in paragraph 5 above, including amounts payable in 1976 in respect of prior years, and of the management costs of LSMO.

(4) Interest paid comprises gross payments on the Floating Rate Unsecured Loan Stock 1976 and the Loan Stock at their contractual rates, and on annual cash deficits (where applicable), calculated on the basis of an average of opening and closing balances, at the rate of 15 per cent. per annum.

(5) Gross payments on the OPS comprise payments (including the related advance corporation tax) based on the production forecast in Case 1 shown in the DeGolyer and MacNaughton report in Appendix 1 and a price of oil of £8.20 per barrel. LSMO's share of operating costs, estimated at £1.73 million per annum, and the Government royalty of 12½ per cent. have been deducted from the gross revenue to arrive at the figure upon which the OPS payments are calculated.

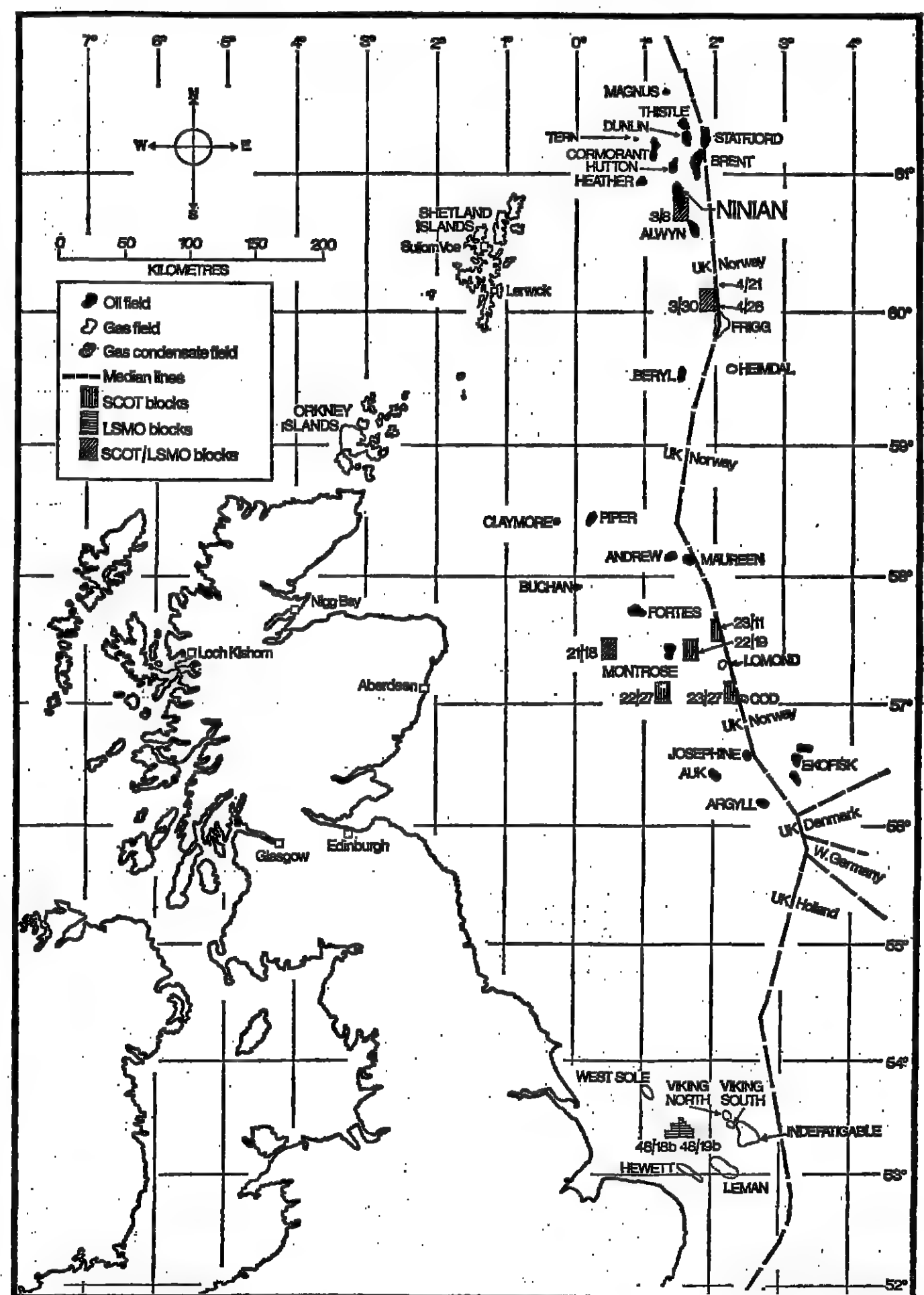
(6) Repayment of Loan Stocks relates to the repayment of the £12.1 million Floating Rate Unsecured Loan Stock 1976 in February 1976 and the £57.5 million Loan Stock on 31st December, 1983.

(7) Tax paid comprises corporation tax and petroleum revenue tax, payable in accordance with present legislation. PRT is computed on the assumption that all capital expenditure (net of spare capacity sold) qualifies for uplift (see paragraph 20 (a) (i)). Tax paid does not include advance corporation tax, which is included in gross payments on the OPS (see Note 5).

(8) Interest received is calculated at the rate of 8 per cent. per annum on annual cash surpluses (where applicable) on the basis of an average of opening and closing balances.

(9) Sale of spare capacity relates to the expected disposal of spare capacity in the Pipeline (approximately 50 per cent.) and the Ninian related terminal facilities at Sullom Voe (approximately 20 per cent.), as referred to in paragraph 7 (b) above. The figures and the timing for the purposes of this illustration have been estimated by Ranger.

(10) Net revenue from oil sales is based on cash receipts from sales less:—  
(i) LSMO's share of operating costs, taken as £1.73 million per annum; and  
(ii) Government royalty, taken at 12½ per cent.



|                                    |          | 1976 | 1977  | 1978  | 1979  | 1980 | 1981 | 1982 | 1983   | 1976-83 |
|------------------------------------|----------|------|-------|-------|-------|------|------|------|--------|---------|
| Opening cash surplus/(deficit)     | Note (1) | £m   | £m    | £m    | £m    | £m   | £m   | £m   | £m     | £m      |
| CASH OUTFLOWS                      |          |      |       |       |       |      |      |      |        |         |
| Capital expenditure on the Project | (2)      | 7.1  | 7.0   | 3.2   | 1.5   | 1.0  | 1.0  | 0.3  | —      | 21.1    |
| Other costs                        | (3)      | 0.2  | 0.2   | 0.2   | 0.2   | 0.3  | 0.3  | 0.3  | 0.3    | 2.0     |
| Interest paid                      | (4)      | 1.0  | 2.5   | 2.8   | 3.0   | 2.5  | 2.5  | 2.5  | 3.3    | 20.1    |
| Gross payments on the OPS          | (5)      | —    | —     | —     | 0.4   | 0.7  | 0.9  | 1.2  | 1.0    | 4.2     |
| Repayment of Loan Stocks           | (6)      | 3.7  | —     | —     | —     | —    | —    | —    | —      | 17.5    |
| Tax paid                           | (7)      | —    | —     | —     | —     | —    | —    | —    | —      | 3.2     |
| Total cash outflows                |          | 12.0 | 9.7   | 6.2   | 5.1   | 4.5  | 4.7  | 4.3  | 25.3   | 71.8    |
| CASH INFLOWS                       |          |      |       |       |       |      |      |      |        |         |
| Net proceeds of the present issues | (8)      | 17.0 | —     | —     | —     | —    | —    | —    | —      | 17.0    |
| Interest received                  | (9)      | 0.4  | 0.3   | —     | —     | —    | 0.5  | 1.2  | 1.0    | 3.4     |
| Sale of spare capacity             | (10)     | 1.0  | 1.3   | 0.6   | 0.1   | —    | —    | —    | —      | 3.0     |
| Net revenue from oil sales         |          | —    | —     | 1.3   | 6.6   | 9.9  | 12.3 | 12.6 | 10.2   | 52.9    |
| Total cash inflows                 |          | 18.4 | 1.6   | 1.9   | 6.7   | 9.9  | 12.8 | 13.8 | 11.2   | 76.3    |
| Net change                         |          | 6.4  | (8.1) | (4.3) | 1.6   | 5.4  | 8.1  | 9.5  | (14.1) | 4.5     |
| Closing cash surplus/(deficit)     |          | 7.7  | (0.4) | (4.7) | (3.1) | 2.3  | 10.4 | 19.9 | 5.8    | 5.8     |

## NOTES:

(1) The cash surplus at the start of the period includes the proceeds of the final cash sale of 25p per share (on 3,500,000 shares) received on or before 25th January, 1976, less amounts held for expenditure in 1976, mainly on Well 22/27-3 referred to in paragraph 11 above.

(2) The capital expenditure figures are derived by taking 2.1 per cent. of the estimates of capital expenditure for the Project prepared by BP and Chevron; such expenditure is here assumed to be spread evenly within each year. They include subordinated provisions for escalation and contingencies, SCOT's share of which amounts to £8.2 million and £1.7 million respectively over the period 1976 to 1982 inclusive.

(3) Other costs comprise estimates of the amounts payable to Ranger under the terms of the agreement referred to in paragraph 13 above, including amounts payable in 1976 in respect of prior years, and of the management costs of SCOT.

(4) Interest paid comprises gross payments on the Floating Rate Unsecured Loan Stock 1976 and the Loan Stock at their contractual rates, and on annual cash deficits (where applicable), calculated on the basis of an average of opening and closing balances, at the rate of 15 per cent. per annum.

(5) Gross payments on the OPS comprise payments (including the related advance corporation tax) based on the production forecast in Case 1 shown in the DeGolyer and MacNaughton report in Appendix 1 and a price of oil of £8.20 per barrel. SCOT's share of operating costs, estimated at £0.53 million per annum, and the Government royalty of 12½ per cent. have been deducted from the gross revenue to arrive at the figure upon which the OPS payments are calculated.

(6) Repayment of Loan Stocks relates to the repayment of the £3.7 million Floating Rate Unsecured Loan Stock 1976 in February 1976 and the £17.5 million Loan Stock on 31st December, 1983.

(7) Tax paid comprises petroleum revenue tax, payable in accordance with present legislation. PRT is computed on the assumption that all capital expenditure (net of spare capacity sold) qualifies for uplift (see paragraph 20 (a) (i)). Tax paid does not include advance corporation tax, which is included in gross payments on the OPS (see Note 5).

(8) Interest received is calculated at the rate of 8 per cent. per annum on annual cash surpluses (where applicable) on the basis of an average of opening and closing balances.

(9) Sale of spare capacity relates to the expected disposal of spare capacity in the Pipeline (approximately 50 per cent.) and the Ninian related terminal facilities at Sullom Voe (approximately 20 per cent.), as referred to in paragraph 15(b) above. The figures and the timing for the purposes of this illustration have been estimated by Ranger.

(10) Net revenue from oil sales is based on cash receipts from sales less:—  
(i) SCOT's share of operating costs, taken as £0.53 million per annum; and  
(ii) Government royalty, taken at 12½ per cent.

continued overleaf



## Part 3: The securities now being issued

### 17. THE OIL PRODUCTION STOCKS

#### (a) Nature of the Oil Production Stocks

The Oil Production Stocks of LSMO and SCOT now being issued are a new kind of security. Each is technically a loan stock, but instead of fixed interest payments the holders will be entitled to receive half-yearly payments related to the value of the production from the field in the relevant half year. These payments are not dividends but will for tax purposes be treated as distributions. The calculation of these payments (described in (b) below) depends primarily on the volume of production from the field and its market value at the time, but the calculation is not related to the profits of the issuing company and is not affected by its outgoings (other than operating costs and the Government royalty). When the half-yearly payments cease (as described in (c) below), the nominal amount of each OPS (that is, 10p per Unit) will be repaid. In certain cases described below, repayment may be accelerated, and in such cases repayment may be at a premium.

The half-yearly payments on the OPS and the repayment of the nominal amount will be unsecured obligations of the issuing company, and as such will rank in the same manner as its other normal unsecured debts, including the Loan Stock and interest payments thereon. Hence, although the calculations of the half-yearly payments will be made as stated above, the ability of the issuing company actually to make any such payments will depend upon it having the necessary cash available at the time the payment falls due.

The issues by LSMO and by SCOT will be separate, and the issuing company will be liable only for payments on the OPS issued by it. The method of calculation of payments on each issue of OPS is designed to make the half-yearly payment due on each Unit of each issue of OPS the same as the corresponding payment due on each Unit of the other issue. The description of the terms and conditions of the OPS which follows, and the particulars which appear in Appendix VI, apply to each of the issues separately.

The Department of Energy has given its consent, insofar as it is required, for the issue of the OPS.

#### (b) Half-yearly payments on the Oil Production Stocks

The holders of OPS are entitled to receive between them, in respect of each half of each calendar year (beginning with the half year in which significant production from the field commences), an aggregate payment which, together with the appropriate tax credit, is 8.75 per cent. of the Value of Petroleum, calculated as described below.

Reflecting the intentions of LSMO and SCOT to finance the full cost of the whole of their present interests in the Project and only to enter into voluntary State participation if they retain the full financial benefit of their present interests in the Field, the percentage of the Value of Petroleum has been expressed by reference to the whole of LSMO's and SCOT's present interests and fixed at 8.75 per cent. If, following 51 per cent. State participation on the above basis, LSMO's or SCOT's interest should for any reason become, or be described as, a 49 per cent. interest, but with each company retaining the full financial benefit of its present interest, then the payments on the OPS would be equivalent to approximately 17.50 per cent. of the Value of Petroleum attributable to such a 49 per cent. interest. The actual payments to be made on each Unit of OPS would of course remain unaltered.

The Value of Petroleum will be calculated by taking, for each month, the volume of petroleum produced which is attributable to each company's present interest in Block 3/8 (that is, attributable to a 23 per cent. and a 7 per cent. interest in Block 3/8 for LSMO and SCOT respectively) multiplied by the market value of such petroleum in the middle of that month, and deducting therefrom the operating costs of producing and treating such petroleum and transporting it as far as Sullom Voe, and the Government royalty attributable to such petroleum.

As indicated above, the two issues of OPS are intended to confer the same entitlement for each Unit. To achieve this, the number of Units being issued (5,750,000 in the case of LSMO and 1,750,000 in the case of SCOT) is in proportion to their respective interests in Block 3/8 namely 23 per cent. and 7 per cent. Accordingly the amount payable on each Unit will be one 5,750,000th part in the case of LSMO and one 1,750,000th part in the case of SCOT of the respective Values of Petroleum.

The calculation of the payments will not be affected in any way by voluntary changes in the issuing company's interest in the Field. The calculation of the payments would be affected, however, if the proportion of the Field attributable to Block 3/8 were to be redetermined (see paragraph 22(b) below), or if the issuing company were to be required to reduce its beneficial interest in the Field involuntarily (see paragraph 11 of Appendix VI).

The respective sums described above as being payable are inclusive of advance corporation tax (and any other tax which may be payable or deductible in making the payments) and therefore, at present tax rates, the actual cash payments to the holders of OPS would normally be 85 per cent. of such sums (see paragraph 20(b) below as to the taxation treatment of such payments).

A table illustrating, by way of example only, possible annual entitlements on the OPS, based on certain assumptions, appears in paragraph 18 below. To allow time for the necessary calculations to be made, each half-yearly payment will be due four months after the end of the calendar half year to which it relates.

#### (c) Termination and repayment

The half-yearly payments described above will continue until the earliest of (i) the date when production on which LSMO has made payments reaches 92 million barrels, or SCOT 28 million barrels (which it is expected should be equivalent to production from the field in Blocks 3/8 and 3/9 of 1,350 million barrels, being approximately 20

per cent. in excess of the figures for proved and probable reserves of crude oil and natural gas liquids as reported by DeGolyer and MacNaughton); (ii) the date when the Field is abandoned; and (iii) 31st December, 2010. All OPS outstanding when the half-yearly payments cease will then be repaid at par.

In the event of a default by the issuing company in relation to the OPS (including failure to make any half-yearly payment when due), or of unilateral abandonment by that company of its interest in the Field, or involuntary relinquishment of that interest (except in any case where the involuntary relinquishment does not reduce the benefit to the company of that interest), the company will be required to repay the OPS by paying to holders the higher of the nominal value of the OPS and its market value at that time; however, in the case of involuntary relinquishment, the total payments will not exceed 20 per cent. of the compensation it receives. In the case of partial involuntary relinquishment, a proportional payment will be made, and the entitlement of holders of OPS to future payments will be reduced accordingly (see paragraph 11 (H) of Appendix VI). Any payment on the OPS described in this paragraph will (insofar as it exceeds the nominal amount of that OPS) (i) be inclusive of advance corporation tax (and any other tax which may be payable or deductible in making the payment), and (ii) be subordinated to payments due on the Loan Stock issued by the same company and be payable only on full repayment of such Loan Stock (unless its due date is postponed beyond 28th April, 1984). Particulars of provisions whereby, on a merger of LSMO and SCOT, such subordination may be extended to other loan stocks appear in paragraph 11 (E) (iii) of Appendix VI.

The OPS may be purchased by the issuing company in the market or by tender or, subject to certain limitations, by private treaty.

#### (d) Protection of the Oil Production Stockholders

The two issues of OPS will be constituted by a single Trust Deed between LSMO, SCOT and Commercial Union Assurance Company Limited as Trustee. The Trust Deed will contain provisions limiting each company's ability to make further issues of securities similar to the OPS, or to dispose of part or all of its interest in the Field. There will also be provisions restricting each company's ability to mortgage or charge any of its interests in the Project without granting corresponding security to the holders of the OPS issued by it, such provisions to operate until approximately seven and a half years of production from the Field have elapsed.

### 18. PAYMENTS ON THE OIL PRODUCTION STOCKS

The table below sets out:—

(a) a calculation of the shares of LSMO and of SCOT of the annual production of oil from the Field on the basis of the 84-well and 104-well development predictions shown in the tables in Appendix I (excluding natural gas liquids, although holders of OPS will participate in their value), on the assumption that production commences on 1st July, 1978 and ceases in the year 2000 and in mid-year 1998 respectively; and

(b) illustrations of the amounts, including the associated tax credit, which would become payable in respect of each year on each Unit of either issue of OPS, on the assumption that there is no change in the interests of LSMO and of SCOT in the Field resulting from any redetermination (see paragraph 22(b) below).

The figures are provided for illustrative purposes only and should on no account be taken to constitute a forecast. The issuing company's obligation to make payments on the OPS will only arise when the Field is in production and no guarantee can be given that any payment on the OPS will be made.

| 84-well development |   |   |  |            |
|---------------------|---|---|--|------------|
| Year                | LSMO's share of oil production<br>million barrels | SCOT's share of oil production<br>million barrels | Amount attributable to each OPS including tax credit | p per Unit |
| 1978                | 0.94 (½ year)                                     | 0.29 (½ year)                                     | 6.5  | 6.5        |
| 1979                | 4.76  | 1.45  | 35.7   | 35.7       |
| 1980                | 7.23  | 2.20  | 57.1   | 57.1       |
| 1981                | 8.31  | 2.53  | 66.0   | 66.0       |
| 1982                | 8.31  | 2.53  | 66.0   | 66.0       |
| 1983                | 8.31  | 2.53  | 66.0   | 66.0       |
| 1984                | 7.88  | 2.39  | 62.3   | 62.3       |
| 1985                | 5.52  | 1.68  | 43.9   | 43.9       |
| 1986                | 4.31  | 1.31  | 33.0   | 33.0       |
| 1987                | 3.12  | 0.95  | 23.2   | 23.2       |
| 1988                | 2.28  | 0.70  | 16.3   | 16.3       |
| 1989                | 1.66  | 0.51  | 11.1   | 11.1       |
| 1990                | 1.41  | 0.43  | 9.1  | 9.1        |
| 1991                | 1.31  | 0.40  | 8.2  | 8.2        |
| 1992                | 1.16  | 0.35  | 7.0  | 7.0        |
| 1993                | 1.03  | 0.31  | 5.9  | 5.9        |
| 1994                | 0.98  | 0.30  | 6.5  | 6.5        |
| 1995                | 0.87  | 0.25  | 4.3  | 4.3        |
| 1996                | 0.65  | 0.20  | 2.8  | 2.8        |
| 1997                | 0.53  | 0.16  | 1.8  | 1.8        |
| 1998                | 0.23 (½ year)                                     | 0.07 (½ year)                                     | 0.6  | 0.6        |

| 104-well development |   |   |  |            |
|----------------------|---|---|--|------------|
| Year                 | LSMO's share of oil production<br>million barrels | SCOT's share of oil production<br>million barrels | Amount attributable to each OPS including tax credit | p per Unit |
| 1978                 | 0.94 (½ year)                                     | 0.29 (½ year)                                     | 6.5  | 6.5        |
| 1979                 | 4.76  | 1.45  | 35.7   | 35.7       |
| 1980                 | 7.23  | 2.20  | 57.1   | 57.1       |
| 1981                 | 8.31  | 2.53  | 66.0   | 66.0       |
| 1982                 | 8.31  | 2.53  | 66.0   | 66.0       |
| 1983                 | 8.31  | 2.53  | 66.0   | 66.0       |
| 1984                 | 7.88  | 2.39  | 62.3   | 62.3       |
| 1985                 | 5.52  | 1.68  | 43.9   | 43.9       |
| 1986                 | 4.31  | 1.31  | 33.0   | 33.0       |
| 1987                 | 3.12  | 0.95  | 23.2   | 23.2       |
| 1988                 | 2.28  | 0.70  | 16.3   | 16.3       |
| 1989                 | 1.66  | 0.51  | 11.1   | 11.1       |
| 1990                 | 1.41  | 0.43  | 9.1  | 9.1        |
| 1991                 | 1.31  | 0.40  | 8.2  | 8.2        |
| 1992                 | 1.16  | 0.35  | 7.0  | 7.0        |
| 1993                 | 1.03  | 0.31  | 5.9  | 5.9        |
| 1994                 | 0.98  | 0.30  | 6.5  | 6.5        |
| 1995                 | 0.87  | 0.25  | 4.3  | 4.3        |
| 1996                 | 0.65  | 0.20  | 2.8  | 2.8        |
| 1997                 | 0.53  | 0.16  | 1.8  | 1.8        |
| 1998                 | 0.23 (½ year)                                     | 0.07 (½ year)                                     | 0.6  | 0.6        |

#### Notes:

(1) Payments in respect of each half year are due to be made four months after its end, but the table shows annual amounts without taking into account this delay.

(2) In calculating the amounts shown, it is assumed that throughout the period the market price of oil will be U.S. \$72.50 per barrel, which has been treated as equivalent to £28.20 per barrel (an exchange rate of U.S. \$2.58 to £1).

(3) The entitlement of the holder of each Unit of OPS is, as stated in paragraph 17, a percentage of the value of the relevant petroleum after deducting:—

(a) the issuing company's share of operating costs taken at annual rates of £1.73 million for LSMO and £0.58 million for SCOT for an 84-well development, and £1.93 million for LSMO and £0.59 million for SCOT for an 104-well development; and

(b) Government royalty, taken at 7.25 per cent.

(4) It is assumed that the Government does not exercise its power to control the rate of production from the Field under the Petroleum and Submarine Pipe-lines Act 1975 (see paragraph 3 of Appendix II).

Costs apart from any other reasons which may vary the payments, the amounts attributable to the OPS must be expected to vary from the figures given above following a change in the sterling value of oil, as a result either of a change in the international price of oil or of changes in currency parities, or if actual production from the Field varies from that predicted by DeGolyer and MacNaughton in Appendix I.

### 19. THE LOAN STOCKS

The £57,500,000 14 per cent. Unsecured Loan Stock 1981/83 now being issued by LSMO and the £17,500,000 14 per cent. Unsecured Loan Stock 1981/83 now being issued by SCOT will each entitle their holders to interest at the rate of 14 per cent. per annum, payable in two equal instalments on 28th February and 31st August in each year, except that the first payment of interest, calculated on the amounts paid up on the Loan Stock, will be made on 31st August, 1976 in respect of the period up to that date at the rate of £4.8712 (less tax) per £100 nominal of Loan Stock.

The issuing company will have the right to redeem the Loan Stock issued by it in whole or (by drawings or pro rata to holdings) in part, on not less than three months' notice, on or at any time after 1st January, 1981 at par together with accrued interest. Each Loan Stock is finally redeemable on 31st December, 1983 at par together with accrued interest. In the event of unilateral abandonment by LSMO or SCOT of its interest in the Field, or involuntary relinquishment of that interest (except in any case where the involuntary relinquishment does not reduce the benefit to the company of that interest), the Loan Stock of that company (or, in the case of partial involuntary relinquishment, a proportionate part) will become repayable at par, with accrued interest.

It will be noted that the repayments of the OPS described in paragraph 17(a) above (insofar as they exceed the nominal amount thereof) will be subordinated to payments due on the Loan Stock issued by the same company and will be payable only on full repayment of such Loan Stock (unless its due date is postponed beyond 28th April, 1984).

The two Loan Stocks will be constituted by a single Trust Deed in favour of General Accident Fire and Life Assurance Corporation Limited as Trustee. Particulars of the Loan Stocks are set out in Appendix VII. Paragraphs 5 to 7 of the particulars set out provisions protecting the holders of the Loan Stocks, which (i) restrict the overall borrowings of the issuing companies and their respective subsidiaries, and the disposal by the issuing company of its interest in the Field; and (ii) include a negative pledge which will prohibit the issuing company creating any charge on any of its assets (except any charge required to be given to any operator or participant in the Project or, in certain circumstances, in any other petroleum exploration or development

activity of the issuing company) unless a similar charge is secured on Loan Stock.

Neither LSMO nor SCOT expects to receive any interest until production commences from the field. The deposit interest on the payments of interest on each Loan Stock required for the payments of interest will therefore have to come from the proceeds of the relevant issue. The gross amount on the LSMO Loan Stock for a full year will amount to £5.75 million, and on the SCOT Loan Stock to £2.456 million.

### 20. UNITED KINGDOM TAXATION

#### (a) The companies

##### (i) Petroleum Revenue Tax ("PRT")

The Oil Taxation Act 1975 imposes PRT on profits from oil and gas in areas licensed by the United Kingdom. PRT is presently imposed at the rate of 45 per cent. on profits in respect of each field separately. The tax is levied on the separate trade, losses arising on activities outside the separate trade being relieved against the profits arising within the separate trade. PRT is levied on the profits arising from the separate trade, but the company does not pay PRT on its profits from the separate trade. PRT is levied on the profits arising from the separate trade, but the company does not pay PRT on its profits from the separate trade. PRT is levied on the profits arising from the separate trade, but the company does not pay PRT on its profits from the separate trade.

##### (ii) Corporation Tax

PRT cannot be used as a credit against corporation tax allowable as a deduction in computing income from the oil activities for corporation tax purposes. The Oil Taxation Act also introduces the concept of a ring fence for corporations under which income from United Kingdom oil activities is treated as a separate trade. Losses arising on activities outside the separate trade are not relieved against the profits arising within the separate trade. PRT is levied on the profits arising from the separate trade, but the company does not pay PRT on its profits from the separate trade. PRT is levied on the profits arising from the separate trade, but the company does not pay PRT on its profits from the separate trade.

##### (iii) Payments on the Oil Production Stocks

The Directors of LSMO and SCOT are advised that, in legislation, payments on the OPS, other than repayment of nominal amount, will be deemed to be distributions of profits for tax purposes and will follow that applying to dividends. The treatment of the payments arising in the event of a default or abandonment or involuntary relinquishment (referred to in paragraph 17(c) above) insofar as they exceed the nominal amount, accordingly, such payments will have attached to them, equivalent, at present rates, to 35/65ths of the payment. The OPS will not be deductible by the issuing company for corporation tax purposes.

##### (iv) Payments on the Loan Stocks

The Directors of LSMO and SCOT are advised that, in legislation, payments of interest on the Loan Stock will be treated for tax purposes and accordingly, under present law, payments will normally be made subject to deduction of the basic rate. Payments of interest on the Loan Stock deductible for PRT purposes, but will be deductible for tax purposes.

##### (v) Holders of the Oil Production Stocks

As stated in (a) (ii) above, all payments on the OPS will be deemed to be distributions of profits for tax purposes, and will follow that applying to dividends. The treatment of the payments arising in the event of a default or abandonment or involuntary relinquishment (referred to in paragraph 17(c) above) insofar as they exceed the nominal amount, accordingly, such payments will have attached to them, equivalent, at present rates, to 35/65ths of the payment. The OPS will not be deductible by the issuing company for corporation tax purposes.

Individuals holding OPS should include the payments plus the tax credits in their total income for tax purposes. They will be able to set off against their liability the tax credit, present equal to tax at the basic rate. Thus, holders pay below the basic rate should have no further tax liability arising from the OPS. Non-resident holders may be a repayment of the tax credit subject to the terms of any relevant agreement.

The Inland Revenue has confirmed that holders of OPS will be deemed to be within the ring fence provisions by reason of holding of OPS.

##### (c) Holders of the Loan Stocks

As stated in (a) (iv) above, payments of interest on the Loan Stocks will be "annual interest" and will be made subject to deduction of income tax at the basic rate. The Inland Revenue has confirmed that holders of the will not be deemed to be within the ring fence provisions of their holding of Loan Stock.

##### (d) Capital Gains Tax

The two issues of OPS and the two issues of Loan Stock are treated as separate securities and the Directors of SCOT are therefore advised that, under present legislation, gains tax position on disposal of each of the four securities will independently.

## Part 4: The Ninian Project

LSMO and SCOT have interests, currently estimated at 6.9 per cent. and 2.1 per cent. respectively, in the Project, which comprises the development of the Field, the Pipeline now being constructed to carry production from the Field to Sullom Voe in the Shetland Islands, and a share in the terminal facilities now being built there.

### 21. RESERVES OF THE FIELD

Independent petroleum consultants, DeGolyer and MacNaughton, were instructed to report on the reserves in the Field and to develop production profiles on certain specified bases. Their report is set out in Appendix I.

It can be seen from their report that DeGolyer and MacNaughton, on the basis of information provided to them by holders of the licences, estimate as follows:—

| Oil in place    |  | million barrels                                |
|-----------------|--|--|
| Proved          |  | 2,576  |
| Probable        |  | 412  |
|                 |  | 2,988  |
| Oil recoverable |  |  |
| Proved          |  | 863  |
| Probable        |  | 146  |
|                 |  | 1,009 (Average recovery factor 37.1 per cent.) |

The oil from the Field is a good quality light crude oil with a very low sulphur content.

The actual volume of oil recovered will depend on a number of factors, including the development and production plans finally adopted. DeGolyer and MacNaughton for the purposes of their report have predicted actual recovery of oil for:—

(i) an 84-well, two platform development plan; and  
(ii) an alternative 104-well, three platform plan, which is one of the possible methods of increasing production being considered by NMC.

The predictions are as follows:—

| To be recovered by |  | 84-well development plan end 2000 | 104-well development plan mid 1998 |
|--------------------|--|-----------------------------------|------------------------------------|
| Proved             |  | 772.1                             | 890.2                              |
| Probable           |  | 117.4                             | 135.3                              |
|                    |  | 889.5                             | 1,025.5                            |

DeGolyer and MacNaughton believe there will be some additional oil available for recovery after the time periods stated. Either of the above could result in greater or lesser volumes of oil being recovered than those shown above if the Field characteristics, or if the location of the wells or the oil production plan which NMC finally adopts, differ from those assumed. If future technological advances in methods of recovery can be applied to the Field, or if conditions at the time, and in particular the oil price, make it economic to prolong the productive period, a greater volume of oil might be recovered.

DeGolyer and MacNaughton also estimate that primary natural gas liquids available amount to some 20 million additional barrels.

### 22. PARTICIPANTS

#### (a) Present situation

Exploration and appraisal drilling has confirmed that the Field lies predominantly in Blocks 3/8 and 3/9 in the United Kingdom sector of the North Sea. On the basis of estimated oil in place, the participants

have accepted, subject to revision as further knowledge of the Field is obtained, that 30 per cent. of the Field is attributable to Block 3/8 and the remaining 70 per cent. to Block 3/9.

The present participants in Blocks 3/8 and 3/9, and their interests in the Field on this basis, are:—

| Block 3/8:                                   |  | Percentage of Block | Percentage of Field |
|--|--|---------------------|---------------------|
| BP   |  | 50                  | 15.0                |
| Ranger                                       |  | 20                  | 6.0                 |
| LSMO   |  | 23                  | 6.9                 |
| SCOT   |  | 7                   | 2.1                 |
|  |  | 100                 | 30.0                |
| Block 3/9:                                   |  | Percentage of Block | Percentage of Field |
| Chevron Petroleum Company Limited            |  | 24                  | 16.8                |
| Burmah Oil (North Sea) Limited ("Burmah")    |  | 30                  | 21.0                |
| Imperial Chemical Industries Limited ("ICI") |  | 28                  | 18.2                |
| Murphy Petroleum Limited                     |  | 16                  | 7.0                 |
| Ocean Exploration Co. Limited                |  | 10                  | 7.0                 |
|  |  | 100                 | 70.0                |

#### (b). Redetermination of interests

As present the participants in each of Blocks 3/8 and 3/9 only have an entitlement to the oil underlying their respective Block. However it is intended to enter into a Unit Agreement which will allow for joint exploitation of the Field.

As further geological and technical information is obtained about the Field, the split of interests between Blocks 3/8 and 3/9, and hence the percentage interests of LSMO and SCOT in the Field, may be redetermined from time to time.

It is expected that the final redetermination, subject to 30 per cent. of the development wells having then been drilled, will take place five years after the commencement of development drilling (expected to commence in November 1977) or when all the development wells have been drilled, if earlier. Any changes of interest in the Field or Project are at present to be determined by unanimous agreement of NMC. On a redetermination, costs to date are reallocated and adjusting payments, with interest from the dates of the relevant expenditure, must be made within two months. In future agreements, a similar provision is likely to be retained for the adjustment of payments, but, after production commences, it is expected that there will also be adjustments to entitlement to production which will be phased so as to limit their impact upon deliveries of production to individual participants.

The interests in the Field of the licensees of Block 3/8 following any redetermination are expected to be based upon the volume of oil which they could reasonably expect to recover from their respective interests in that Block.

It is possible that the Field may extend into Blocks adjacent to 3/8 and 3/9, but no confirmatory drilling has taken place on any of them. If, however, oil is discovered on any adjacent Block and is considered to form part of the Ninian reservoir, the participants in that Block may become participants in the Project. In this event, the interests of LSMO and SCOT in the Field may be adjusted, but this should not alter the volume of oil attributable to each.

#### (c) Provisions in event of default by any participant

Provision has been made in the Cost Sharing Agreement, referred to below, and will be made in any future agreements, for the action to be taken if any participant should fail to meet its proportion of expenditure when called upon to do so. At present, provision is made for the defaulters' interest in the Field to be offered to the non-

defaulters, subject to Government consent. If the default is not remedied within 60 days, if the whole of the defaulters' interest is taken up by the non-defaulters, they will become liable for all the defaulters' future obligations and will become entitled to its share of production (subject to its rights after commencement of production described below). Failing this, the Project will be terminated. If the Project is terminated or abandoned prior to production, the arrangements concerning the defaulters' interest will be cancelled, and the defaulters will again become liable for its full share of development costs up to the date of termination or abandonment.

Any participant which defaults is still governed by the relevant agreements but loses its vote on the various committees. However, when commercial production commences, the defaulting party acquires an interest in the Field equal to 75 per cent. of an interest determined by taking the proportion of its actual contributions to the Project to the actual contributions of all participants up to that time.

### 23. OPERATION AND PROJECT MANAGEMENT

#### (a) The Field and Pipeline

The Project is being developed jointly by the participants in Blocks 3/8 and 3/9 under the terms of a Cost Sharing Agreement, dated 28th April, 1975, which will in due course, and in any event before production from the field commences, be superseded by a Unit Agreement, a Unit Operating Agreement and other agreements which will define the rights and obligations of the participants. By an agreement made on 30th May, 1974, the participants in Blocks 3/8 and 3/9 established NMC with total overall management authority for all aspects of the Field and its operation. Chevron was appointed Operator for the Field on 1st March, 1975, replacing Burmah, the initial Operator.

Each of the participants is represented on NMC and has a vote in proportion to its interest in the Field, as that interest may be determined from time to time. While the Cost Sharing Agreement remains







# Appendices: continued

incorporation, but for purposes of illustration, one method would involve BNOG in return for the assignment to the Corporation of 51% of year interest, making payments (if any should be appropriate) to your company under Section 41 of the Petroleum and Submarine Pipelines Act 1976 to restore your company's net revenue to the level which would have been obtained had participation not taken place. Another method might be for you and BNOG to enter into a long term sale and buy back arrangement whereby you would realise the market price, less agreed expenses, from the sale of the oil to which BNOG had secured title under the participation agreement, separate arrangements being made for the recovery of the Corporation's capital contribution and related costs.

4. Unless you request a form of financing arrangement for BNOG's interest which would have the effect of the participation arrangements will contain no provision which will adversely affect your company's enjoyment of the 49% interest remaining to it. This assistance could not, of course, apply should you seek and be granted export arrangements in respect of your 49% interest.

5. A participation agreement on the above lines would, so far as your interest in the Ninian Field is concerned, fully satisfy the Government's policy regarding participation in existing licences (as outlined in the White Paper "UK Offshore Oil and Gas Policy", 1974, Cmd. 5586).

6. It is our intention to pursue negotiations with a view to concluding an agreement on participation by 1 April 1978. If this has not been achieved by that date, then, if the delay is caused by a change in Government policy or delay in concluding BNOG, or if I can advise the Secretary of State that for some other reason not occasioned by your participation cannot be achieved within the principles set out above, the Department of Energy will, provided it is satisfied that no satisfactory alternative is available to you, use its best endeavours to assist you to finance the 51% share of costs referred to above arising after 1 July 1978. The terms of this assistance will be related to the circumstances in which the delay arises.

Yours faithfully

R.J. PRIDDLE

Assistant Secretary to the  
Department of Energy  
14 November 1975

The following is the text of identical letters from the Department of Energy dated 20th January, 1976 addressed to Mr. G. W. Seale, as the Managing Director of LSMD and SCOT respectively.

20 January 1976

Dear Sir,  
Further to my letter of 14 November, 1975 and following the discussions which we have held since that date you have indicated that you intend to raise the funds necessary to meet the full cost of the development of your company's present interest in the Ninian Field. I am authorised by Ministers to confirm that if, under a Participation Agreement with your company, the National Oil Corporation ("NOC") is not called upon to provide any funds towards the costs of the project, your company will continue to enjoy the full financial benefit of its present interest in the project and accordingly will be financially neither better nor worse off.

2. It is now our joint intention to seek an agreement with BNOG on the above basis in the expectation that an agreement on participation will provide for BNOG to obtain title to 51% of your interest in the Ninian Field, participating in the operating companies and enjoying its proportionate voting rights. In return for your remaining responsible for all exploration, development and operating costs (including Government royalties), however you would continue to own beneficially all relevant assets and all petroleum produced, subject to BNOG obtaining an option (under an option agreement on commercial terms) to purchase 51% of the production at market price.

Yours faithfully

R.J. PRIDDLE

## APPENDIX IV ACCOUNTANTS' REPORT ON LSMD

The following is a copy of a report by Whimsey Murray & Co., Chartered Accountants—  
The Directors,  
London & Scottish Marine Oil Company Limited  
Morgan Grenfell & Co. Limited  
176 West George Street,  
Glasgow G2 2LD  
30 January 1976

Gentlemen:  
1. We have examined the audited accounts of London & Scottish Marine Oil Company Limited ("LSMD") for the period relevant to this report. We have been auditors of LSMD since incorporation and of its subsidiary companies since their acquisition by LSMD. The subsidiaries' undertakings have been transferred to LSMD since 31 August 1975 and they have ceased to trade. Accordingly references to LSMD in the narrative of this report include, where applicable, both LSMD and the subsidiaries.

The summarised profit and loss accounts and balance sheets set out below are based on the audited accounts after making such adjustments as we consider appropriate. In our opinion, subject to LSMD's ability to obtain such additional finance (including that now being raised) as it may require to continue as a going concern, these summaries agree with the notes thereon, give a true and fair view of the results of LSMD for the relevant periods and of the state of affairs of LSMD on the accounting dates.

### 2. ACCOUNTING POLICIES

(1) *Ninian expenditure*  
Exploration expenditure is stated at cost. Development expenditure, including pipeline and terminal costs, is stated on the basis of cash calls made to date by the operators of the project. These calls represent LSMD's proportion of the operators' estimates of approved expenditure to be incurred in each period.

Exploration and development expenditure is being charged by the operators in the shares and on the conditions set out in the relevant cost sharing and operating agreements. This expenditure will be amortised when the Ninian Field becomes productive, on the basis of the proportion that the actual production in the relevant accounting period bears to the total proved reserves of the field planned to be recovered.

(2) *Deferred expenditure*  
Deferred expenditure consists of costs incurred in exploration of licence areas other than Ninian and has been charged by the operators in the shares and on the conditions set out in the relevant operating agreements. These costs are carried forward until particular areas are determined to be commercially viable in which case they will be capitalised and amortised. Costs in areas currently determined not to be commercially viable are written off.

(3) *Taxation*  
Account has not been taken for taxation purposes of allowances in respect of exploration expenditure incurred prior to the commencement of trading or of allowances due on development and exploration expenditure since that date.

(4) *Rate of exchange*  
Foreign currency has been translated into sterling at the rate ruling at the date of each relevant transaction.

### 3. PROFIT AND LOSS ACCOUNTS

The results of LSMD for the periods under review were as follows—

|                                  | 11 months ended 31 March 1975 | 9 months ended 31 December 1975 | Year ended 31 December 1975 | 8 months ended 31 August 1976 |
|----------------------------------|-------------------------------|---------------------------------|-----------------------------|-------------------------------|
| Interest receivable              | —                             | 1,849                           | 11,243                      | 14,194                        |
| Less: Expenses                   | (2,063)                       | 1,827                           | 2,088                       | 11,884                        |
| Interest payable                 | (43)                          | —                               | —                           | 1,261                         |
| Deferred expenditure written off | (7)                           | —                               | —                           | 1,170,608                     |
| Profit/(Loss) before taxation    | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |
| Less: Taxation                   | (63)                          | —                               | —                           | —                             |
| Profit/(Loss) after taxation     | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |
| Profit/(Loss) after taxation     | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |
| Profit/(Loss) after taxation     | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |
| Profit/(Loss) after taxation     | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |
| Profit/(Loss) after taxation     | (2,063)                       | 1,827                           | 2,088                       | 1,884                         |

### 4. BALANCE SHEETS

The balance sheets of LSMD on the various accounting dates in the periods under review, and of LSMD and its subsidiaries at 31 August 1975, adjusted as we consider appropriate, and arrived at in accordance with the notes below, were as follows—

|                | 31 March 1975 | 31 December 1975 | 31 August 1976 |
|----------------|---------------|------------------|----------------|
| Fixed Assets   | —             | —                | —              |
| Current Assets | —             | —                | —              |
| Liabilities    | —             | —                | —              |
| Capital        | —             | —                | —              |
| Reserves       | —             | —                | —              |
| Provisions     | —             | —                | —              |
| Other          | —             | —                | —              |
| Total          | —             | —                | —              |

|                |   |   |   |
|----------------|---|---|---|
| Fixed Assets   | — | — | — |
| Current Assets | — | — | — |
| Liabilities    | — | — | — |
| Capital        | — | — | — |
| Reserves       | — | — | — |
| Provisions     | — | — | — |
| Other          | — | — | — |
| Total          | — | — | — |

### 5. NOTES TO THE ACCOUNTS

(1) *Subsidiary companies*  
LSMD's two subsidiaries, William Reay & Company, Limited and Natural Resources Limited, are wholly owned and were acquired by an exchange of shares during the period ended 31 August 1975. Since acquisition the subsidiaries have received no income and all revenue expenditure has been borne by LSMD; accordingly the subsidiaries have no profits or losses and no consolidated profit and loss account is required.

(2) *Interest receivable*  
LSMD's sole income in the period under review has been interest on short-term deposits.

(3) *Expenses*  
Expenses include—  
(a) the remuneration of a Director for executive services amounting to £2,083 in the year ended 31 December 1975 and £2,333 in the period ended 31 August 1976. In the year ended 31 December 1975, the remuneration of this Director amounted to £2,000, and under the arrangements now in force his remuneration in the year ending 31 December 1976 will amount to £2,000. No remuneration has been paid to any other director prior to 31 December 1975, and no decision has been taken as to future payments of directors' fees; and in the period ended 31 August 1976—  
(i) professional fees and other costs amounting to £102,771 relating principally to the issue of Floating Rate Unsecured Loan Stock 1976 and to the acquisition of subsidiaries;  
(ii) an amount of £31,052 written off the cost of shares in subsidiaries representing the excess of the amount realised on the sale of the shares issued as purchase consideration for the subsidiaries over the book amount of their net assets at the dates of acquisition;  
(iii) preliminary expenses etc. written off, amounting to £36,194.

(4) *Interest payable*  
In the period to 31 August 1975 the interest charge includes an amount of £177,844 in respect of interest payable on the Floating Rate Unsecured Loan Stock 1975 issued during the period.

(5) *Taxation*  
Taxation has been charged on interest receivable in the periods prior to 31 December 1975. Part or all of the taxation provided in 1974 may be recoverable following agreement with the Inland Revenue regarding the date on which trading commenced, and, because of the availability of substantial losses, no taxation has been provided in the period to 31 August 1975.

(6) *Ninian expenditure*  
No formal valuation has been carried out on behalf of LSMD and the value of this expenditure depends *inter alia* on the commercial prospects of the Ninian Field and on the ability of LSMD to continue to finance its share of the development costs. Exploration expenditure includes the cost of seismic surveys and associated work, and the drilling of exploratory wells. Development expenditure consists of cash calls by the operators in respect of SCOT's proportion of the cost of production facilities and an accrual for related administration charges.

(7) *Deferred expenditure*  
No formal valuation of this expenditure has been carried out on behalf of LSMD. Exploration expenditure in areas which are currently considered not to be commercially viable has been written off.

(8) *Unquoted investments*  
The unquoted investment represents SCOT's 24% interest in the issued share capital of European Marine Oil N.V. The investment is stated at cost, including the dollar premium paid, which in the opinion of the Directors is its market value. No income has been received from this investment.

(9) *Fixed Assets*  
During 1975 SCOT raised £3,700,000 Floating Rate Unsecured Loan Stock 1975, 50% paid at 31st August 1975. Since 31st August 1975 further calls have been made and accordingly the stock is now fully subscribed. By a resolution dated 23rd December, 1975 the stockholders agreed to postpone final repayment until 31st March, 1976, and the stock was re-designated Floating Rate Unsecured Loan Stock 1976.

(8) *Floating Rate Unsecured Loan Stock 1976*  
During the period ended 31 August 1975, LSMD raised £12,058,200 Floating Rate Unsecured Loan Stock 1975 of which, at that date, £1,451,265 had been issued fully paid, £3,300,000 issued 50 per cent. paid and £2,316,834 issued 10 per cent. paid. Since 1st September 1975 £3,025,717 has been received in respect of calls made and accordingly the stock is now fully subscribed. By a resolution dated 23rd December 1975 the stockholders agreed to postpone final repayment until 31st March 1976, and the stock was re-designated Floating Rate Unsecured Loan Stock 1976.

### (10) Share capital

The authorised share capital of LSMD is 7,500,000 shares of £1 each, of which, at 31 August 1975, there were in issue—

|  |           |
|--|-----------|
| 2,471,780 shares of £1 each fully paid | 2,471,780 |
| 4,543,550 shares of £1 each 45p paid   | 2,224,552 |
| 7,415,340                              | 4,696,332 |

Since 31 August 1975, a call of 55p per share has been made on the partly paid shares, and all shares are now fully paid.

### (11) Commitments

(a) In terms of the present Cost Sharing Agreement, the interest of LSMD in the Ninian Field at 31 August 1975 amounted to 6.3 per cent. of which 2.25 per cent. related to the subsidiaries. On the basis of these percentages the commitments of LSMD as authorised by the Directors at 31 August 1975 were as follows—

|              | LSMD's share | Subsidiaries' share | Total |
|--------------|--------------|---------------------|-------|
| Ninian Field | 14.3         | 6.3                 | 20.6  |
| Pipeline     | 8.3          | 3.1                 | 11.4  |
| Terminal     | 3.0          | 1.5                 | 4.5   |
|              | 25.6         | 11.5                | 37.1  |

Because of the manner in which contracts are placed by the operators it is possible for LSMD's share of expenditure contracted for to exceed the amounts actually authorised at any one time. Based on the information supplied by the operators, LSMD's share of expenditure contracted for at 31 August 1975 was as follows—

|              | LSMD's share | Subsidiaries' share | Total |
|--------------|--------------|---------------------|-------|
| Ninian Field | 15.0         | 7.3                 | 22.3  |
| Pipeline     | 3.8          | 1.5                 | 5.3   |
| Terminal     | 0.8          | 0.3                 | 1.1   |
|              | 19.2         | 9.4                 | 28.6  |

Participants in default of financing their share of project expenditure, if the default is made good by other participants, forfeit their entitlement to representation on the Ninian Management Committee. When commercial production commences, the defaulting party requiring an interest equal to 75 per cent. of the proportion its actual contributions to the project bears to the actual contributions of all participants up to that time. If the project is abandoned prior to production, these arrangements are cancelled and the defaulter again becomes liable for its full share of development costs up to the date of abandonment.

(b) LSMD has interests in other licence areas in respect of which all the obligations under the licences have been fulfilled. Certain additional exploration expenditure is being incurred for which the commitment at 31 August 1975 amounted to £389,128 (of which £125,589 related to the subsidiaries), and for which contracts had been placed.

### 6. DIVIDENDS

No dividends have been paid by LSMD since incorporation.

### 7. ACCOUNTS

No accounts have been prepared for submission to members since those for the year ended 31 December 1974. Interim accounts for the period ended 31 August 1975 have been prepared and audited for the purposes of this report.

## APPENDIX V ACCOUNTANTS' REPORT ON SCOT

The following is a copy of a report by Arthur Young McClelland Moores & Co., Chartered Accountants—  
The Directors,  
Scottish Canadian Oil & Transportation Company Limited,  
Morgan Grenfell & Co. Limited  
181 West George Street,  
Glasgow, G2 2JF  
30th January 1976

Gentlemen:  
1. We have examined the audited accounts of Scottish Canadian Oil & Transportation Company Limited ("SCOT") from 15th January, 1970, the date of incorporation, to 31 August, 1975, and have acted as auditors throughout this period.

2. As noted in paragraph 6 (b) and (c) the ultimate value of SCOT's licence interests depends on the outcome of further exploration in areas where no determination has been made as to whether they are commercially viable, and its ability to obtain such additional finance (including that now being raised) as it may require to continue as a going concern. In our opinion, subject to the foregoing, the summarised profit and loss accounts and balance sheets set out below, together with the accompanying notes, give a true and fair view of the results of SCOT for the periods reported on and of its state of affairs at each period end.

### 3. ACCOUNTING POLICIES

(1) *Ninian expenditure*  
Exploration expenditure is stated at cost. Development expenditure, including pipeline and terminal costs, is stated on the basis of cash calls made to date by the operators of the project. These calls represent SCOT's proportion of the operators' estimates of approved expenditure to be incurred in each period.

Exploration and development expenditure is being charged by the operators in the shares and on the conditions set out in the relevant cost sharing and operating agreements. This expenditure will be amortised when the Ninian Field becomes productive on the basis of the proportion that the actual production in the relevant accounting period bears to the total proved reserves of the field planned to be recovered.

(2) *Deferred expenditure*  
Deferred expenditure consists of costs incurred in exploration of licence areas other than Ninian and has been charged by the operators in the shares and on the conditions set out in the relevant operating agreements. These costs are carried forward until particular areas are determined to be commercially viable in which case they will be capitalised and amortised. Costs in areas currently determined not to be commercially viable are written off.

(3) *Rate of exchange*  
Foreign currency has been translated into sterling at the rate ruling at the date of each relevant transaction.

(4) *Taxation*  
Account has not been taken for taxation purposes of allowances in respect of exploration expenditure incurred prior to the commencement of trading or of allowances due on development and exploration expenditure since that date.

### 4. PROFIT AND LOSS ACCOUNTS

The profit/(losses) of SCOT for the period from incorporation to 31 August, 1975, arrived at as described in paragraph 3, were as follows—

|                                  | Period from 15.1.70 to 31.12.70 | Year to 31.12.71 | Year to 31.12.72 | Year to 31.12.73 | Year to 31.12.74 | Year to 31.12.75 |
|----------------------------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| Interest receivable              | 144                             | 822              | 591              | 31,282           | 17,238           | 18,394           |
| Less: Expenses                   | (2)                             | 2,188            | 2,347            | 3,891            | 11,847           | 71,578           |
| Interest payable                 | (87)                            | —                | —                | —                | —                | 83,352           |
| Deferred expenditure written off | (9)                             | —                | —                | —                | —                | 803,640          |
| Profit/(Loss) before taxation    | (97)                            | 2,183            | 2,347            | 3,891            | 11,847           | 701,500          |
| Less: Taxation                   | (488)                           | —                | (1,218)          | 27,811           | 5,846            | (748,178)        |
| Profit/(Loss) after taxation     | (585)                           | 2,183            | 1,129            | 11,080           | 5,991            | (46,678)         |
| Profit/(Loss) after taxation     | (585)                           | 2,183            | 1,129            | 11,080           | 5,991            | (46,678)         |

### 5. BALANCE SHEETS

The balance sheets of SCOT at each period end prepared on the basis described in paragraph 3 were as follows—

|                | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 |
|----------------|------|------|------|------|------|------|
| Fixed Assets   | —    | —    | —    | —    | —    | —    |
| Current Assets | —    | —    | —    | —    | —    | —    |
| Liabilities    | —    | —    | —    | —    | —    | —    |
| Capital        | —    | —    | —    | —    | —    | —    |
| Reserves       | —    | —    | —    | —    | —    | —    |
| Provisions     | —    | —    | —    | —    | —    | —    |
| Other          | —    | —    | —    | —    | —    | —    |
| Total          | —    | —    | —    | —    | —    | —    |

### 6. NOTES TO THE ACCOUNTS

(1) *Interest receivable*  
SCOT's sole income has been interest on short-term deposits.

(2) *Interest payable*  
Interest payable on the period ended 31 August, 1975 has been accrued on the Floating Rate Unsecured Loan Stock, and amounts to £58,324.

(3) *Other expenditure*  
This includes—  
(a) preliminary and formation expenses incurred in connection with the formation of SCOT and with the issue of calls on shares amounting to £51,346 written off in the period ended 31 August 1975;  
(b) professional charges in the period ended 31 August, 1975 of £18,654 in connection with the issue of £3,700,000 Floating Rate Unsecured Loan Stock;  
(c) payments of £2,083 in the year ended 31 December, 1974 and £3,333 in the period ended 31 August, 1975, for executive services to the only Director receiving any remuneration. In the year ended 31 December, 1975, the remuneration of the Director amounted to £2,000 and under the arrangements now in force the remuneration for the year ending 31st December, 1976 will amount to £2,000. No remuneration has been paid to any other Director prior to 31st December, 1975, and no decision has been taken as to future payments of directors' fees.

(4) *Taxation*  
Taxation has been charged on interest receivable. No corporation tax has been provided in the period ended 31 August 1975 due to the availability for set-off of substantial losses incurred since SCOT commenced trading. Part or all of the taxation provided in the year ended 31st December, 1974 may be recoverable following agreement with the Inland Revenue on the date of commencement of trading.

(5) *Ninian expenditure*  
No formal valuation has been carried out on behalf of SCOT and the value of this expenditure depends *inter alia* on the commercial prospects of the Ninian Field and on the ability of SCOT to continue to finance its share of the development costs. Exploration expenditure includes the costs of seismic surveys and associated work, and the drilling of exploratory wells. Development expenditure consists of cash calls by the operators in respect of SCOT's proportion of the cost of production facilities and an accrual for related administration charges.

(6) *Deferred expenditure*  
No formal valuation of this expenditure has been carried out on behalf of SCOT. Exploration expenditure in areas which are currently considered not to be commercially viable has been written off.

(7) *Unquoted investments*  
The unquoted investment represents SCOT's 24% interest in the issued share capital of European Marine Oil N.V. The investment is stated at cost, including the dollar premium paid, which in the opinion of the Directors is its market value. No income has been received from this investment.

(8) *Floating Rate Unsecured Loan Stock 1975*  
During 1975 SCOT raised £3,700,000 Floating Rate Unsecured Loan Stock 1975, 50% paid at 31st August 1975. Since 31st August 1975 further calls have been made and accordingly the stock is now fully subscribed. By a resolution dated 23rd December, 1975 the stockholders agreed to postpone final repayment until 31st March, 1976, and the stock was re-designated Floating Rate Unsecured Loan Stock 1976.

### (9) Share Capital

At 31st August, 1975 the Share Capital of SCOT consisted of—

|             |   |
|-------------|---|
| Authorised: | 7,500,000 shares of £1 each             |
| Issued:     | 1,800,000 shares of £1 each, fully paid |
|             | 3,800,000 shares of £1 each, 50p paid   |
|             | 5,400,000                               |

Since 31st August, 1975 further calls have been made and accordingly the stock is now fully subscribed.

### (10) Commitments

(a) In terms of the present Cost Sharing Agreement, the interest of SCOT in the Ninian Field at 31 August 1975 amounted to 6.3 per cent. of which 2.25 per cent. related to the subsidiaries. On the basis of these percentages the commitments of SCOT as authorised by the Directors at 31 August 1975 were as follows—

|              | SCOT's share | Subsidiaries' share | Total |
|--------------|--------------|---------------------|-------|
| Ninian Field | 14.3         | 6.3                 | 20.6  |
| Pipeline     | 8.3          | 3.1                 | 11.4  |
| Terminal     | 3.0          | 1.5                 | 4.5   |
|              | 25.6         | 11.5                | 37.1  |

Because of the manner in which contracts are placed by the operators it is possible for SCOT's share of expenditure contracted for to exceed the amounts actually authorised at any one time. Based on the information supplied by the operators, SCOT's share of expenditure contracted for at 31 August 1975 was as follows—

|              | SCOT's share | Subsidiaries' share | Total |
|--------------|--------------|---------------------|-------|
| Ninian Field | 15.0         | 7.3                 | 22.3  |
| Pipeline     | 3.8          | 1.5                 | 5.3   |
| Terminal     | 0.8          | 0.3                 | 1.1   |
|              | 19.2         | 9.4                 | 28.6  |

Participants in default of financing their share of project expenditure, if the default is made good by other participants, forfeit their entitlement to representation on the Ninian Management Committee. When commercial production commences, the defaulting party requiring an interest equal to 75 per cent. of the proportion its actual contributions to the project bears to the actual contributions of all participants up to that time. If the project is abandoned prior to production, these arrangements are cancelled and the defaulter again becomes liable for its full share of development costs up to the date of abandonment.

(b) SCOT has interests in other licence areas in respect of which all the obligations under the licences have been fulfilled. Certain additional exploration expenditure is being incurred for which the commitment at 31 August 1975 amounted to £389,128 (of which £125,589 related to the subsidiaries), and for which contracts had been placed.

Certain additional exploration expenditure is being incurred for which the commitment at 31 August 1975 amounted to £389,128 (of which £125,589 related to the subsidiaries), and for which contracts had been placed.

### 7. DIVIDENDS

No dividends have been paid by SCOT since incorporation.

### 8. ACCOUNTS

No accounts have been prepared for submission to members since those for the year ended 31 December 1974. Interim accounts for the period ended 31 August 1975 have been prepared and audited for the purposes of this report.

Yours faithfully,  
ARTHUR YOUNG McCLELLAND MOORES & CO.  
Chartered Accountants

## APPENDIX VI PARTICULARS OF THE OIL PRODUCTION STOCKS

This Appendix contains Particulars of the 1975/76 Oil Production Stock, created in 1975 of 10p each, of LSMD ("the OPS of LSMD") and of the 1975/76 Oil Production Stock of 10p each, of SCOT ("the OPS of SCOT"). The OPS of LSMD was a resolution of the Board of Directors of LSMD passed on 25th January, 1975, and the OPS of SCOT was a resolution of the Board of Directors of SCOT passed on the same day.

The OPS to be issued by the two companies will constitute a security which can be used by the companies to secure the payment of their obligations in respect of the OPS created by each case to possible guarantors from associated companies as intended in the Particulars, less, since the terms and conditions of the two issues of OPS will be identical in respect of the intention to merge LSMD and SCOT, the two issues of OPS will be treated as a single issue of OPS ("the OPS") in favour of the Trust Deed which will be entered into between LSMD and SCOT in relation to the OPS of SCOT (except insofar as other company security becomes a guarantor in relation to the OPS issued by the other).

The Trust Deed will contain, *inter alia*, provisions to the effect set out in the following paragraphs. Save where specifically stated, all the provisions referred to below apply equally to the OPS of LSMD and to the OPS of SCOT. In the Particulars, therefore, in relation to the OPS of LSMD, "the Company" means LSMD and "the OPS" means the OPS of LSMD, and in relation to the OPS of SCOT, "the Company" means SCOT and "the OPS" means the OPS of SCOT; other defined words may bear correspondingly different meanings in relation to each issue of OPS.

### 1. DEFINITIONS

In these Particulars, except where the context otherwise requires, the following expressions have the following meanings—

"Associated Facility" means any production platform, pipeline, terminal or other facility (not being a field) for the time being owned or used by the participants in the Field.

"Barrel" means 42 U.S. gallons of oil at 60 degrees Fahrenheit.

"Block 3/8" means the area bounded by lines joining the following co-ordinates:  
Datum: (1) 50° 50' 00" N 1° 24' 00" E (2) 50° 50' 00" N 1° 25' 00" E  
(3) 50° 40' 00" N 1° 36' 00" E (4) 50° 40' 00" N 1° 24' 00" E

"Business Day" means a day on which banks are open for business in London.

"Chargeable period" means the first chargeable period and each subsequent half-year.

"The Company" means LSMD in relation to the OPS of LSMD, and SCOT in relation to the OPS of SCOT.

"The critical half-year" means the first half-year of the first chargeable period and each subsequent half-year.

"Extraordinary Resolution" means an Extraordinary Resolution (as defined in the Trust Deed) of the Special Resolution of the Field.

"The Field" means the Field in the United Kingdom sector of the North Sea known as the containing a reservoir, in Middle Jurassic sandstone, of petroleum underlying 3/8 and part of the adjacent Block 3/8 and including any reservoir connected to such







## Appendices: continued

### 6. NEGATIVE PLEDGE

(A) So long as any of the Loan Stock remains outstanding, no Qualifying Company shall create or permit to arise or subsist any mortgage or charge upon the whole or any part of its undertaking or assets, present or future, unless the same shall be approved by an Extraordinary Resolution or unless the same security, or such other security as the Trustee in its absolute discretion shall on each occasion deem reasonably equivalent thereto or as shall be approved by an Extraordinary Resolution, shall previously have been or shall forthwith be extended equally and rateably to the Loan Stock; provided that the foregoing restriction shall not apply to any mortgage or charge insofar as the same applies to the whole or any part of the interest from time to time of any Qualifying Company in the field and/or the Licence and/or any Associated Facility and is in favour of any Operator, or participant in the field or any Associated Facility, as security for any sums which may become due to such Operator in its capacity as such or to such participant by virtue of the Project Agreements, nor to any corresponding mortgage or charge arising in the course of any other petroleum development or exploration activity of any Qualifying Company where the Trustee is satisfied that such mortgage or charge is one that could be expected to be given, under general practice then current in respect of activities of that nature, in the normal course of the activity in question.

(B) If (i) a mortgage or charge of a Qualifying Company which caused security to be extended to the Loan Stock pursuant to sub-paragraph (A) above is released; or (ii) a Qualifying Company whose mortgage or charge caused security to be extended as aforesaid ceases to be a Qualifying Company,

then, unless a breach of sub-paragraph (A) above would be caused thereby, the Trustee shall (at the request and expense of the Company) release the relevant security which was extended as aforesaid.

(C) No Qualifying Company shall, without the consent of the Trustee, sell, transfer or otherwise dispose of the whole or part (such whole or part being substantial) of its undertaking or of the ordinary course of trading of its assets to a Non-Qualifying Company or effect a substantial investment in a Non-Qualifying Company. For the purposes of this sub-paragraph:

- a company shall be regarded as a Non-Qualifying Company if it is not a Qualifying Company but is a subsidiary or a holding company of any Qualifying Company or a subsidiary of any such holding company;
- any sale, transfer or other disposal of the whole or part of the undertaking or assets of a Qualifying Company to a Non-Qualifying Company and any investment by a Qualifying Company in a Non-Qualifying Company shall be regarded as substantial if, by itself or when aggregated with all other such sales, transfers, other disposals and investments by all the Qualifying Companies, it is substantial in relation to the Qualifying Companies taken as a whole;
- the payment of a dividend and the repayment of a loan shall not be deemed to be a disposal of assets;
- a Qualifying Company shall be regarded as effecting an investment when it lends to, subscribes or otherwise acquires shares or loan capital of, or guarantees moneys borrowed (as defined in the Trust Deed) by, a Non-Qualifying Company; and
- the Trustee (if it is satisfied that its doing so is not materially prejudicial to the interests of the Stockholders) may determine that any transfer, sale, other disposal or investment shall be disregarded.

### 7. RESTRICTIONS ON TRANSFERS OF INTERESTS IN THE FIELD

(A) So long as any Loan Stock remains outstanding, no Qualifying Company shall, without the sanction of an Extraordinary Resolution, sell, transfer or otherwise dispose of any part or parts of its interest for the time being in the field (nor shall any Qualifying Company cease to be a Qualifying Company) if, following such disposal or cessation, the Aggregate Interest (as defined in sub-paragraph (B) below) would be less than 90 per cent. of the interest, provided that the foregoing prohibition shall not apply to Unilateral Abandonment or Involuntary Relinquishment (as defined in paragraph 4(A) above).

(B) For the purposes of sub-paragraph (A) above, "the Aggregate Interest" means the aggregate of the interests of each Qualifying Company in the field, and for this purpose:

- such interest shall be expressed as a percentage of the field;
  - an interest in the field shall be deemed to include any continuing right to production from the field, or the proceeds of sale of such production or other financial benefits related to its value;
  - in determining the percentage of the field represented by any interest, regard shall be had to the nature of the interest and the terms under which it is held; and
  - any such percentage shall be determined as described in the Trust Deed.
- (C) If so requested by the Company, the Trustee will (provided that a breach of sub-paragraph (A) of this paragraph would not be caused thereby) at the expense of the Company release a Qualifying Company from the guarantee of the Loan Stock it has given, whereupon such company shall cease to be a Qualifying Company.

### 8. OTHER COVENANTS

(A) The Company will covenant, so long as any of the Loan Stock remains outstanding:

- to take all reasonable steps to maintain the listing of the Loan Stock on the Stock Exchange;
- to comply with all its obligations under the Licence and the Project Agreements and to use its reasonable endeavours to do such further things and carry out such further actions as may be required to maintain the Licence in full force and effect; and
- that, except with the written consent of the Trustee, there will not be any substantial change in the nature of the business carried on by the Group taken as a whole from that carried on by the Company at 30th January, 1976, provided that any extension of the businesses of the Group to cover matters allied or ancillary thereto shall not be treated as a substantial change.

(B) Each Qualifying Company will become bound to observe certain of the obligations of the Company under the Trust Deed. However, no act or omission of a Qualifying Company (other than the Company) will be deemed an event of default giving rise to accelerated repayment of the Loan Stock if, immediately prior to such act or omission, the Company could have required the Trustee to release such Qualifying Company from its guarantee pursuant to paragraph 7(C) above, but such company shall thereafter cease to be a Qualifying Company.

### 9. FURTHER UNSECURED LOAN STOCK

(A) The Company will reserve the power (subject to paragraph 5 above) to issue further unsecured loan stock of such terms and conditions as it shall think fit, provided that the Trustee consents thereto, as constituted by a Deed or Deeds supplemental to the Trust Deed.

(B) If such further loan stock shall be issued upon terms that it is or is to be identical with the Loan Stock, the Company shall be entitled so to constitute the further loan stock and to consolidate the same with the Loan Stock so as to form a single issue therewith.

### 10. MODIFICATION

(A) The provisions of the Trust Deed and the rights of the Stockholders will be subject to modification by Extraordinary Resolution. In addition, the Trustee may, without any consent of the Stockholders, to concur with the Company in making any modification to the Trust Deed which, in the opinion of the Trustee, will not be materially prejudicial to the interests of the Stockholders.

(B) The Company may, from time to time, require the Trustee, without any consent of the Stockholders, to concur with the Company in modifying the Trust Deed by substituting a higher percentage figure in the definition of "interest" set out in paragraph 1 above than the figure set out therein prior to the substitution, provided that such modification shall not be effected if, immediately thereafter, the interest would exceed the Aggregate Interest (as defined in paragraph 7(B) above).

### 11. MEETINGS OF STOCKHOLDERS

On a poll every Stockholder who is present in person or by proxy shall have one vote for each integral multiple of £1 nominal amount of Loan Stock held by him. At any meeting of Stockholders the quorum shall be at least two persons holding or representing by proxy not less than one-third in nominal amount of the Loan Stock for the time being outstanding so long as the nominal amount of the Loan Stock outstanding exceeds £5,000,000, and otherwise a clear majority in nominal amount of the Loan Stock for the time being outstanding. If at a meeting such a quorum is not present and the meeting is adjourned the quorum for the adjourned meeting will be two Stockholders present in person or by proxy whatever the nominal amount of Loan Stock held by them.

### 12. INDEMNIFICATION AND CONSENT OF TRUSTEE

The Trust Deed will contain provisions for the indemnification of the Trustee and its relief from responsibility. Any consent given by the Trustee may be on such terms and conditions, if any, as the Trustee may think fit.

### 13. TRANSFERS

The Loan Stock will be registered and transferable in integral multiples of £1 (or such other amounts as the Trustee may direct following any partial repayment of the Loan Stock).

### APPENDIX VIII

#### STATUTORY AND GENERAL INFORMATION

##### 1. Share and Loan Capital and Subsidiaries

###### (a) LSMO

The Company was incorporated in England as a private company on 23rd April, 1971 pursuant to the Companies Act 1948 to 1967. On incorporation, LSMO had an authorised share capital of £5,000 divided into 5,000 shares of £1 each, which was increased on 29th July, 1971 to £10,000 by the creation of further shares of £1 each. Prior to 21st November, 1974, the whole of the authorised share capital had been issued and was fully paid.

On 21st November, 1974, the authorised share capital was further increased to £7,500,000 by the creation of further shares of £1 each. In December 1974 and January 1975, a total of 3,400,000 shares of £1 each was issued to existing shareholders for cash at par on which 150 per cent. share premium was paid. These shares are now fully paid. Cazenove & Co. were paid a fee (exclusive of VAT) of 1/2 per cent. of the nominal amount of such shares in respect of their services in connection with this issue.

On 8th May, 1975, LSMO issued £8,500,000 Floating Rate Unsecured Loan Stock 1976 at par, on which 230 per cent. was then paid in cash and which is now fully paid. A fee of £10,000 (exclusive of VAT) was paid to Cazenove & Co. in connection with the placing of the Stock. The final repayment date of the Stock and of the Stock mentioned in paragraph (b) below was originally 31st December, 1976, but, by an Extraordinary Resolution of Stockholders passed on 23rd December, 1975, the final repayment date was postponed to 31st March, 1976 and all the Stock was re-denominated Floating Rate Unsecured Loan Stock 1976. Notice has been given to Stockholders that LSMO intends to repay the Floating Rate Unsecured Loan Stock in February 1976.

On 30th January, 1976, LSMO was converted into a public company and adopted new Articles of Association.

###### (ii) Acquisition of Subsidiaries

During 1975, LSMO acquired certain North Sea interests of Cawoods and NCC; these interests (together with the total holding of 100,000 shares of £1 par value of LSMO) were held in wholly-owned subsidiaries and the acquisitions thereof took the form of share transfers to the subsidiary companies of Cawoods and NCC, being William Reay & Company, Limited ("Reay") and Natural Resources Limited ("Resources") respectively. At the time of the acquisitions, the only assets of the subsidiaries were the relevant interests and the above-mentioned shareholding and neither of them carried on any business other than North Sea oil development and production. The North Sea interests of Reay and Resources have now been transferred to LSMO, and LSMO's two subsidiaries are not trading.

In connection with the acquisitions:-

- on 31st July, 1975, LSMO issued to Cawoods for cash at par 304,202 shares, fully paid, and 608,403 shares, 30p paid and on the same day also issued to Cawoods or its nominee 61,698 shares, credited as fully paid, and 163,377 shares, credited as 30p paid. On that day, Cawoods also subscribed in cash at par for £725,760 Floating Rate Unsecured Loan Stock 1976, fully paid, and £1,168,540 Floating Rate Unsecured Loan Stock 1976, 19p per cent. paid;
- on 4th August, 1975, LSMO issued to NCC or its nominee 335,830 shares, credited as fully paid, and 771,780 shares, credited as 30p paid, and on the same day NCC subscribed in cash at par for £725,760 Floating Rate Unsecured Loan Stock 1976, fully paid;
- on 4th August, 1975, LSMO issued for cash at par £1,158,594 Floating Rate Unsecured Loan Stock 1976, 19p per cent. paid. Cazenove & Co. were paid a fee of £2,886 (exclusive of VAT) in connection with the placing of the Stock, and a commission fee of 5 per cent. of the nominal amount of the Stock was also paid to the subscribers thereof.

The partly paid shares and the partly paid Loan Stock mentioned in paragraphs (1), (2) and (3) above are now fully paid.

###### (iii) Subsidiaries of LSMO

Reay is a private company which was incorporated in England on 13th November, 1974 pursuant to the Companies Act 1948 to 1967. On 29th July, 1975, the authorised share capital of Reay was increased to £100,000 by the creation of 100,000 Ordinary Shares of £1 each. Reay issued 80,067 Ordinary Shares of £1 each for cash at par on 31st July, 1975, and the whole of the issued share capital of Reay, being 80,067 Ordinary Shares of £1 each, is beneficially owned by LSMO.

Resources is a private company which was incorporated in England on 29th January, 1975 pursuant to the Companies Act 1948 to 1967. On 29th July, 1975, the authorised share capital of Resources was increased to £1,500,000 by the creation of 1,499,900 Ordinary Shares of £1 each. On 4th August, 1975, Resources issued 476,765 Ordinary Shares of £1 each for a total cash consideration of £486,848 and 80,038 Ordinary Shares of £1 each for cash at par. The whole of the issued share capital of Resources, being 556,803 Ordinary Shares of £1 each, is beneficially owned by LSMO.

###### (b) SCOT

SCOT was incorporated in England as a private company on 16th January, 1970 pursuant to the Companies Act 1948 to 1967. On incorporation, SCOT had an authorised share capital of £5,000 divided into 5,000 shares of £1 each, which was increased on 29th July, 1970 to £500,000 by the creation of further shares of £1 each, and again on 22nd December, 1970 to £1,800,000 by the creation of further shares of £1 each. Prior to 21st November, 1974, the whole of the authorised share capital had been issued and was fully paid.

On 21st November, 1974, the authorised share capital was further increased to £7,500,000 by the creation of further shares of £1 each. In December 1974, a total of 3,600,000 shares of £1 each was issued to existing shareholders for cash at par on which 20p per share was paid on acceptance. These shares are now fully paid. Cazenove & Co. were paid a fee (exclusive of VAT) of 1/2 per cent. of the nominal amount of such shares in respect of their services in connection with this issue.

On 8th May, 1975, SCOT issued £3,700,000 Floating Rate Unsecured Loan Stock 1976 at par, on which 230 per cent. was then paid in cash and which is now fully paid. A fee of £5,000 (exclusive of VAT) was paid to Cazenove & Co. in connection with the placing of this Stock. The final repayment date of the Stock was originally 31st December, 1975 but, by an Extraordinary Resolution of Stockholders passed on 23rd December, 1975, the final repayment date was postponed to 31st March, 1976 and all the Stock was re-denominated Floating Rate Unsecured Loan Stock 1976. Notice has been given to Stockholders that SCOT intends to repay the Floating Rate Unsecured Loan Stock in February 1976.

On 30th January, 1976, SCOT was converted into a public company and adopted new Articles of Association. SCOT has no subsidiaries.

### 2. Dispositions of Interests

#### (a) LSMO

The following are the interests of the Directors, Alternate Directors and their families in the issued share and loan capital of LSMO:-

| Name   | Shares of £1 each |
|--|-------------------|
| M. J. K. Belmont   | 7,250             |
| P. J. Smith  | 7,250             |
| Mr. M. J. K. Belmont and Mr. P. J. Smith are partners of Cazenove & Co., brokers to LSMO, who have received fees in respect of general financial advice and who are receiving a fee in connection with the present LSMO issues. Other partners of Cazenove & Co. and some partners of R. C. Greig & Co., who are also brokers to LSMO, own shares in LSMO. |                   |

Mr. E. Binks and Mr. D. F. G. Stroud are directors and shareholders of Cawoods and NCC respectively. LSMO's Cawoods and NCC each own 1,167,870 shares of LSMO each holding representing 15.61 per cent. of LSMO's issued share capital. In addition, Cawoods owns £1,884,100 Floating Rate Unsecured Loan Stock 1976 of LSMO. General Accident Fire and Life Assurance Corporation Limited owns £1,248,925 Floating Rate Unsecured Loan Stock 1976 of LSMO. The Directors are not aware of any other holdings of 10 per cent. or more of LSMO's issued share or loan capital.

Commercial Union Assurance Company Limited owns 272,876 shares of LSMO and £767,000 Floating Rate Unsecured Loan Stock 1976 of LSMO. General Accident Fire and Life Assurance Corporation Limited owns 500,000 shares of LSMO.

Neither DeGolyer and MacNaughton nor Ranger has any interest in the share or loan capital of LSMO.

#### (b) SCOT

The following are the interests of the Directors, Alternate Directors and their families in the issued share and loan capital of SCOT:-

| Name   | Shares of £1 each |
|--|-------------------|
| M. J. K. Belmont   | 6,703             |
| P. J. Smith  | 1,317             |
| Mr. M. J. K. Belmont and Mr. P. J. Smith are partners of Cazenove & Co., brokers to SCOT, who have received fees in respect of general financial advice and who are receiving a fee in connection with the present SCOT issues. Other partners of Cazenove & Co. and some partners of R. C. Greig & Co., who are also brokers to SCOT, own shares in SCOT. |                   |

General Accident Fire and Life Assurance Corporation Limited owns £539,300 Floating Rate Unsecured Loan Stock 1976 of SCOT. The Directors are not aware of any holdings of 10 per cent. or more of SCOT's issued share capital or any other holdings of 10 per cent. or more of SCOT's issued loan capital. General Accident Fire and Life Assurance Corporation Limited owns 478,127 shares of SCOT.

Neither DeGolyer and MacNaughton nor Ranger has any interest in the share or loan capital of SCOT.

### 3. Articles of Association

The Articles of Association of LSMO and SCOT contain provisions (inter alia) to the following effect:-

(i) The Board of Directors shall exercise the powers of the Company and exercise all voting and other rights or powers of control exercisable by the Company in relation to its subsidiaries with a view to securing (but as regards subsidiaries only in so far as by the exercise of such rights or powers of control the Board can secure) that the aggregate amount from time to time outstanding of all borrowings (as such expression is defined for the purposes in the Articles) by the Company and its subsidiaries (including of borrowings owing by the Company to any such subsidiary or by any subsidiary to another such subsidiary or to the Company) shall not at any time without the previous sanction of an ordinary resolution of the Company exceed £150,000,000 in the case of LSMO and £50,000,000 in the case of SCOT.

(ii) Where arrangements are under consideration concerning the appointment (including the arrangement or variation of the terms thereof, or the termination thereof) of two or more Directors to offices or places of profit with the Company or any other company in which the Company is interested, a separate resolution shall be put in relation to each Director and in such case each of the Directors concerned shall be entitled to vote (and be counted in the quorum) in respect of each resolution except that concerning his own appointment and except (in the case of an office or place of profit with any other company as aforesaid) if he is the other company or a company in which the Director owns 1 per cent. or more (or such expression is defined for the purposes in the Articles).

(iii) Save as otherwise provided in the Articles, a Director shall not vote (nor be counted in the quorum) on any resolution of the Board in respect of any contract or arrangement in which he is to his knowledge materially interested, and if he shall so vote his vote shall not be counted, but this prohibition shall not apply to any of the following matters namely:-

- any contract or arrangement for giving to such Director any security or indemnity in respect of money lent by him or obligations undertaken by him for the benefit of the Company or any of its subsidiaries;
  - any contract or arrangement for giving to such Director any security or indemnity in respect of a debt or obligation of the Company or any of its subsidiaries which the Director has himself guaranteed or secured in whole or in part;
  - any contract or arrangement by a Director to subscribe for shares, debentures or other securities of the Company issued or to be issued pursuant to any offer or invitation to Members or debenture holders of the Company or any class thereof or to the public or any section thereof, or to underwrite any shares, debentures or other securities of the Company;
  - any contract or arrangement by which a Director is or may be interested in shares or debentures or other securities of the Company or by reason of any other interest in or through the Company;
  - any contract or arrangement concerning any other company (not being a company in which the Director owns 1 per cent. or more (or such expression is defined as aforesaid)) in which he is interested directly or indirectly whether as an officer, shareholder, creditor or otherwise;
  - any proposal concerning the adoption, modification or operation of a superannuation fund or retirement, death or disability benefits scheme which relates both to Directors and employees and does not accord to any Director any such privilege or advantage not generally accorded to the employees to which such scheme or fund relates;
  - any arrangement for the benefit of employees under which the Director benefits in a similar manner as the employees;
  - where a company in which a Director holds 1 per cent. or more (or such expression is defined as aforesaid) is materially interested in a transaction, then that Director shall not be deemed materially interested in such transaction.
  - The Company may by ordinary resolution suspend or relax the provisions of paragraphs (ii), (iii) and (iv) above to any extent and on any terms and conditions not authorised by reason of a contravention of such paragraphs.
- The provisions of Section 185 of the Companies Act 1948 apply to the Directors of the Company.

#### 4. Premises

LSMO, SCOT and Sir Offshore Services Limited, of which Mr. G. W. Barrie is the Chairman, jointly occupy office premises at 18 Hanover Square, London W.1. The present annual cost to LSMO and SCOT is £7,000 each. Neither LSMO nor SCOT has a lease.

#### 5. Material contracts

The following contracts, which are or may be material, have been entered into by LSMO or SCOT otherwise than in the ordinary course of business within the period of two years immediately preceding the date of this document:-

- Agreement dated 10th July, 1976, between Cawoods Holdings Limited and LSMO, relating to the acquisition by LSMO of the whole of the issued share capital of William Reay & Company, Limited.
- Agreement dated 15th July, 1976, between Natural Resources Company, Limited and LSMO, relating to the acquisition by LSMO of the whole of the issued share capital of Natural Resources Limited.
- Agreement dated 28th January, 1976, between LSMO and Morgan Grenfell & Co., Limited ("Morgan Grenfell"), under which (subject to the OPS and the Loan Stock of LSMO being admitted to the Official List not later than 10th February, 1976) Morgan Grenfell has agreed to underwrite the issue of 3,750,000 Units of 10p each of OPS and of the £7,500,000 14 per cent. Unsecured Loan Stock 1981/83 of LSMO, for which Morgan Grenfell has agreed (i) to procure firm applications from sub-underwriters for 3,800,000 Units of OPS and £3,800,000 Loan Stock and (ii) to apply or procure applications for any amounts of Units of OPS and Loan Stock not otherwise applied for, with power to make or procure applications in excess of such amounts. Morgan Grenfell will receive a commission of 2 per cent. on the total subscription price for the issues and will also receive a fee of £238,000 from LSMO in respect of advice in connection with the issue. Out of such commission and fee, Morgan Grenfell will pay a sub-underwriting commission of 1 1/2 per cent. a fee to Cazenove & Co. and R. C. Greig & Co., the brokers to the issues, and its own legal expenses.
- Agreement dated 28th January, 1976, between LSMO and Morgan Grenfell, under which (subject to the OPS and the Loan Stock of SCOT being admitted to the Official List not later than 10th February, 1976) Morgan Grenfell has agreed to underwrite the issue of 1,780,000 Units of 10p each of OPS and of the £1,780,000 14 per cent. Unsecured Loan Stock 1981/83 of SCOT, for which purpose it has agreed (i) to procure firm applications from sub-underwriters for 1,800,000 Units of OPS and £1,800,000 Loan Stock and (ii) to apply or procure applications for any amounts of Units of OPS and Loan Stock not otherwise applied for, with power to make or procure applications in excess of such amounts. Morgan Grenfell will receive a commission of 2 per cent. on the total subscription price for the issues and will also receive a fee of £117,000 from SCOT in respect of advice in connection with the issue. Out of such commission and fee, Morgan Grenfell will pay a sub-underwriting commission of 1 1/2 per cent. a fee to Cazenove & Co. and R. C. Greig & Co., the brokers to the issues, and its own legal expenses.

#### 6. General

- The Directors of LSMO believe that LSMO is not a close company and the Directors of SCOT believe that SCOT is not a close company, as defined in the Income and Corporation Taxes Act 1970 (as amended).
- Neither LSMO nor SCOT has any interest in any unissued share or loan capital under option or agreement conditionally or unconditionally to be put under option.
- Save as mentioned herein:-
- within the two years before the publication of this document, no share or loan capital either of LSMO or either of its subsidiaries has been issued for cash or otherwise;
- during that period, no commissions, discounts, brokerages or other special terms have been granted either by LSMO or either of its subsidiaries or by SCOT in connection with the issue or sale of any part of their respective share or loan capital; and
- no unissued share or loan capital either of LSMO or either of its subsidiaries or of SCOT has been agreed to be issued or is now proposed to be issued, either for cash or otherwise.
- So far as the Directors of LSMO are aware, there is no material litigation nor are there any claims of material litigation pending or threatened against LSMO or either of its subsidiaries. So far as the Directors of SCOT are aware, there is no material litigation nor are there any claims of material litigation pending or threatened against SCOT or either of its subsidiaries.
- No Director of LSMO has any service contract with LSMO or any of its subsidiaries, and no Director of SCOT has any service contract with SCOT, which is not terminable by the employer within one year or less without payment of compensation.
- Save as mentioned herein, no Director of LSMO has any interest, direct or indirect, in any contract or arrangement subsisting at the date of this document which is significant in relation to the businesses of LSMO and its subsidiaries as a whole and in which the Director of SCOT has any interest, direct or indirect, in any contract or arrangement subsisting at the date of this document which is significant in relation to the business of SCOT.

#### 7. Consents and Documents for Inspection

- DeGolyer and MacNaughton, Whinney Murray & Co. and Arthur Young McClelland Moores & Co. have given and have not withdrawn their respective written consents to the issue of this document with the inclusion therein of their respective reports and references to them in the form and context in which they are respectively included.
- These consents, a statement setting out the adjustments made by Whinney Murray & Co. in arriving at the figures shown in the reports and copies of the consents listed in paragraph 5 of this Appendix, were attached to the copies of this document delivered to the Registrar of Companies for registration.
- The Department of Energy has given and has not withdrawn its written consent to the issue within this document of its letters in the form and context in which they are included.
- Copies of the following documents may be inspected at the offices of Morgan Grenfell & Co., Limited, New Leasowes Department, 4 Throgmorton Avenue, London EC2P 2NB and of James Finlay & Co., Limited, Hellenic House, 87/87 Bath Street, Glasgow G2 2EZ during usual business hours on any weekday (Saturdays excepted) during the 14 days following the publication of this document:-
- (i) the Memoranda and Articles of Association of LSMO and of SCOT;
- (ii) the consents listed in paragraph 5 of this Appendix;
- (iii) the audited accounts of LSMO for the years ended 31st December, 1973 and 31st December, 1974 and the interim audited accounts for the period from 1st January, 1975 to 31st August, 1975;
- (iv) the audited accounts of SCOT for the years ended 31st December, 1973 and 31st December, 1974 and the interim audited accounts for the period from 1st January, 1975 to 31st August, 1975;
- (v) the reports of DeGolyer and MacNaughton, Whinney Murray & Co. and Arthur Young McClelland Moores & Co. and the statement of adjustments by Whinney Murray & Co. referred to above;
- (vi) the consents mentioned in sub-paragraph (a) and (b) above;
- (vii) the consents referred to above in which LSMO and SCOT are participants;
- (viii) the agreements with Ranger referred to in paragraphs 5 and 13 of this document; and
- (ix) proofs, subject to modification, of the Trust Deeds constituting the OPS and the Loan Stock.

#### Copies of this document may be obtained from:-

- Morgan Grenfell & Co., Limited, New Issue Department, 4 Throgmorton Avenue, London EC2P 2NB
- Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN
- R. C. Greig & Co., 139 St. Vincent Street, Glasgow G2 5JP
- James Finlay & Co., Limited, Hellenic House, 87/87 Bath Street, Glasgow G2 2EZ
- Williams & Glyn's Registrars Limited, 18 Old Broad Street, London EC2N 1DL
- The Royal Bank of Scotland Limited, 62 Lombard Street, London EC3P 3DE
- The Royal Bank of Scotland Limited, Registrar Department, PO Box 27, 31 St. Andrew Square, Edinburgh EH2 2AB
- The Royal Bank of Scotland Limited, PO Box 90, 150 Union Street, Aberdeen AB9 8DU

#### and from the following branches of Williams & Glyn's Bank Limited:-

- 20 Birch Lane, London EC3P 3DP
- 67 Lombard Street, London EC3P 3DL
- Kirkland House, Whitehall, London SW1A 2EB
- 171 Tottenham Court Road, London W1P 0DL
- 38 Mosley Street, Manchester M60 2BE
- Newwater House, 9 Newhall Street, Birmingham B3 3PG
- 106 St. Mary Street, Cardiff CF1 1LR
- 36/38 Baldwin Street, Bristol BS1 1NR
- 31 Grey Street, Newcastle-upon-Tyne NE1 6ES
- 2/8 James Street, Liverpool L2 7PH
- 30 East Parade, Leeds LS1 5PS

## Procedure for Application

Applications for the Loan Stock and OPS of LSMO which must be made on the Application Forms provided, can be made only on the terms and conditions set out below and must be sent to:-

Williams & Glyn's Bank Limited,  
18 Old Broad Street,  
London EC2N 1DL

and should arrive not later than 10 a.m. on 5th February, 1976. Applicants are allowed two full days for delivery through the post and to use first class mail.

### 1. APPLICATIONS FOR THE LOAN STOCK—Application Form

Applications for up to and including £1,000 Loan Stock must be in multiples of £1 more than £1,000 Loan Stock up to and including £5,000 Loan Stock must be in multiples of £500; and for amounts of more than £5,000 Loan Stock must be in multiples of £100.

Each application must be accompanied by a separate remittance for the full payable on application, namely 230 per cent. Cheques must be drawn on a bank thereof in England, Scotland or Wales and must be payable to "Williams & Glyn's Bank" and crossed "Not Negotiable".

Payment of the final instalment of £50 per cent. on the Loan Stock may be made before 16th July, 1976, but no discount or interest will be allowed on such prepayment. The final instalment on or before its due date will render the amount paid on application liable to forfeiture and the allotment liable to cancellation. Interest at the rate of 18 per annum may be charged on the final instalment on the Loan Stock if accepted after its due date.

Under the underwriting arrangements, certain sub-underwriters between them undertake to make firm applications for a total of £28,300,000 Loan Stock.

### 2. APPLICATIONS FOR OPS—Application Form B

Applications can be made for any number of Units of 10p each of OPS.

The Directors will give preference to successful applicants for Loan allotting Units of OPS up to a maximum of 10 Units for every £100 of Loan allocated. Any allotment of Units above this level will be entirely at the discretion.

Each application must be accompanied by a separate remittance for the full payable on application, namely 10p for each Unit of OPS. Cheques must be drawn on a bank thereof in England, Scotland or Wales and must be payable to "Williams & Glyn's Bank" and crossed "Not Negotiable".

Under the underwriting arrangements, certain sub-underwriters between them undertake to make firm applications for a total of 3,800,000 Units of OPS.



APPLICATION FORM—B

The application list will open at 10 a.m. on Thursday, 5th February, 1976 and may be closed at any time thereafter. This form should be completed and lodged with Williams & Glyn's Bank Limited, 16 Old Broad Street, London EC2N 1DL, together with a SEPARATE REMITTANCE for the full amount payable on application, namely 10p per Unit.



London & Scottish Marine  
Oil Company Limited

(Incorporated in England under the Companies Acts 1948 to 1967;  
Registered Number 1008965)

B  
LSMO  
OPS

ISSUE OF  
5,750,000 UNITS of 10p each of OIL PRODUCTION STOCK  
at a price of 10p per UNIT, payable in full on application

To the Directors of:  
LONDON & SCOTTISH MARINE OIL COMPANY LIMITED ("LSMO").  
Gentlemen,

| Number of Units for which application is made* | Amount of cheque enclosed at 10p per Unit |
|--|---|
| £  | £   |

\*Applications may be for any number of Units.

The Directors will give preference to successful applicants for Loan Stock in allotting Units of Oil Production Stock ("OPS") of LSMO up to a maximum of 10 Units for every £100 of Loan Stock allotted. Any allotment of Units above this level will be entirely at the Directors' discretion.

I/We enclose a cheque for the above-mentioned sum being the full amount payable on application for the above-mentioned number of Units of OPS of LSMO, and I/we hereby apply for and request you to allot to me/us that number of the said Units and I/we hereby agree to accept the same or any lesser number of Units that may be allotted to me/us in accordance with the terms of the Prospectus dated 30th January, 1976 and subject to the Trust Deed by which the said Units will be constituted. I/We warrant that the cheque attached hereto will be paid on first presentation.

I/We hereby authorise you to send a fully paid renounceable Letter of Allotment and/or a cheque for any surplus application money to me/us by post at my/our risk to the address given below. I/We hereby authorise and request you to place my/our name(s) on the Register as the holder(s) of the number of Units allotted to me/us, the right to which is not renounced by me/us in accordance with the terms of the Letter of Allotment.

I/We hereby declare that I am/we are not resident outside the Scheduled Territories\* and I am/we are not acquiring the Units of OPS of LSMO as the nominee(s) of any person(s) resident outside those Territories.

(If this Declaration cannot be made it must be deleted and the Applicant(s) should consult an Authorised Depositary\* or an Approved Agent in the Republic of Ireland\* through whom this Application must be lodged.)

Dated \_\_\_\_\_ 1976

(1) Signature

|             |   |
|-------------|---|
| <div></div> | Surname and Designation<br>(Mr., Mrs., Miss or Title) |
| <div></div> | Forename(s) (in full)                                 |
| <div></div> | Address (in full)                                     |

(In the case of joint applications further applicants must sign below)

(2) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(3) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(4) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

APPLICANTS ARE ADVISED TO ALLOW TWO FULL DAYS FOR DELIVERY THROUGH THE POST AND TO USE FIRST CLASS MAIL. LSMD RESERVES THE RIGHT TO PRESENT ALL CHEQUES FOR PAYMENT AND TO RETAIN LETTERS OF ALLOTMENT AND SURPLUS APPLICATION MONIES PENDING CLEARANCE OF APPLICANTS' CHEQUES, AND TO REJECT ANY APPLICATION (AND IN PARTICULAR MULTIPLE OR SUSPECTED MULTIPLE APPLICATIONS) OR TO ACCEPT ANY APPLICATION IN PART ONLY.

INSTRUCTIONS

- A separate cheque, which must be drawn on a bank or branch thereof in England, Scotland or Wales, must accompany each application.
- The cheque should be made payable to "Williams & Glyn's Bank Limited" and crossed "Not Negotiable".
- Please pin the cheque to this form. Staples should not be used.
- In the case of joint applicants all must sign and in the case of a corporation this form must be completed under hand by an authorised official whose designation must be stated.
- No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded through the post at the risk of the applicant(s) either by a fully paid renounceable Letter of Allotment (together with, if applicable, a cheque for any amount overpaid) or by return of the application money.

DEFINITIONS

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom, the Channel Islands or the Isle of Man.

An Approved Agent in the Republic of Ireland is defined in the Bank of England's Notice EC 10.

APPLICATION FORM—D

The application list will open at 10 a.m. on Thursday, 5th February, 1976 and may be closed at any time thereafter. This form should be completed and lodged with Williams & Glyn's Bank Limited, 16 Old Broad Street, London EC2N 1DL, together with a SEPARATE REMITTANCE for the full amount payable on application, namely 10p per Unit.



Scottish Canadian Oil &  
Transportation Company Limited

(Incorporated in England under the Companies Acts 1948 to 1967; Registered Number 570220)

D  
SCOT  
OPS

ISSUE OF  
1,750,000 UNITS of 10p each of OIL PRODUCTION STOCK  
at a price of 10p per UNIT, payable in full on application

To the Directors of:  
SCOTTISH CANADIAN OIL & TRANSPORTATION COMPANY LIMITED ("SCOT").  
Gentlemen,

| Number of Units for which application is made* | Amount of cheque enclosed at 10p per Unit |
|--|---|
| £  | £   |

\*Applications may be for any number of Units.

The Directors will give preference to successful applicants for Loan Stock in allotting Units of Oil Production Stock ("OPS") of SCOT up to a maximum of 10 Units for every £100 of Loan Stock allotted. Any allotment of Units above this level will be entirely at the Directors' discretion.

I/We enclose a cheque for the above-mentioned sum being the full amount payable on application for the above-mentioned number of Units of OPS of SCOT, and I/we hereby apply for and request you to allot to me/us that number of the said Units and I/we hereby agree to accept the same or any lesser number of Units that may be allotted to me/us in accordance with the terms of the Prospectus dated 30th January, 1976 and subject to the Trust Deed by which the said Units will be constituted. I/We warrant that the cheque attached hereto will be paid on first presentation.

I/We hereby authorise you to send a fully paid renounceable Letter of Allotment and/or a cheque for any surplus application money to me/us by post at my/our risk to the address given below. I/We hereby authorise and request you to place my/our name(s) on the Register as the holder(s) of the number of Units allotted to me/us, the right to which is not renounced by me/us in accordance with the terms of the Letter of Allotment.

I/We hereby declare that I am/we are not resident outside the Scheduled Territories\* and I am/we are not acquiring the Units of OPS of SCOT as the nominee(s) of any person(s) resident outside those Territories.

(If this Declaration cannot be made it must be deleted and the Applicant(s) should consult an Authorised Depositary\* or an Approved Agent in the Republic of Ireland\* through whom this Application must be lodged.)

Dated \_\_\_\_\_ 1976

(1) Signature

|             |   |
|-------------|---|
| <div></div> | Surname and Designation<br>(Mr., Mrs., Miss or Title) |
| <div></div> | Forename(s) (in full)                                 |
| <div></div> | Address (in full)                                     |

(In the case of joint applications further applicants must sign below)

(2) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(3) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(4) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

APPLICANTS ARE ADVISED TO ALLOW TWO FULL DAYS FOR DELIVERY THROUGH THE POST AND TO USE FIRST CLASS MAIL. SCOT RESERVES THE RIGHT TO PRESENT ALL CHEQUES FOR PAYMENT AND TO RETAIN LETTERS OF ALLOTMENT AND SURPLUS APPLICATION MONIES PENDING CLEARANCE OF APPLICANTS' CHEQUES, AND TO REJECT ANY APPLICATION (AND IN PARTICULAR MULTIPLE OR SUSPECTED MULTIPLE APPLICATIONS) OR TO ACCEPT ANY APPLICATION IN PART ONLY.

INSTRUCTIONS

- A separate cheque, which must be drawn on a bank or branch thereof in England, Scotland or Wales, must accompany each application.
- The cheque should be made payable to "Williams & Glyn's Bank Limited" and crossed "Not Negotiable".
- Please pin the cheque to this form. Staples should not be used.
- In the case of joint applicants all must sign and in the case of a corporation this form must be completed under hand by an authorised official whose designation must be stated.
- No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded through the post at the risk of the applicant(s) either by a fully paid renounceable Letter of Allotment (together with, if applicable, a cheque for any amount overpaid) or by return of the application money.

DEFINITIONS

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom, the Channel Islands or the Isle of Man.

An Approved Agent in the Republic of Ireland is defined in the Bank of England's Notice EC 10.

APPLICATION FORM—A

The application list will open at 10 a.m. on Thursday, 5th February, 1976 and may be closed at any time thereafter. This form should be completed and lodged with Williams & Glyn's Bank Limited, 16 Old Broad Street, London EC2N 1DL, together with a SEPARATE REMITTANCE for the full amount payable on application, namely £50 per cent.



London & Scottish Marine  
Oil Company Limited

(Incorporated in England under the Companies Acts 1948 to 1967;  
Registered Number 1008965)

A  
LSMO  
LOAN  
STOCK

ISSUE OF  
£57,500,000 14 per cent. Unsecured Loan Stock 1981/83 at par  
payable as follows:—

On application ..... £50 per cent.  
On or before 16th July, 1976 ..... £50 per cent.  
£100 per cent.

To the Directors of:  
LONDON & SCOTTISH MARINE OIL COMPANY LIMITED ("LSMO").  
Gentlemen,

| Amount of Loan Stock for which application is made* | Amount of cheque enclosed at £50 per cent. |
|---|--|
| £   | £  |

For Banker or  
Stockbroker claiming  
brokerage

Stamp

VAT Reg. No. (if not  
registered put "None")

\*Applications must be made for a minimum amount of £100 Loan Stock or for multiples thereof up to £1,000 Loan Stock applied for. Applications for more than £1,000 Loan Stock up to £5,000 Loan Stock must be in multiples of £500, and for amounts of more than £5,000 Loan Stock must be in multiples of £1,000.

I/We enclose a cheque for the above-mentioned sum being the amount payable on application for the above-mentioned nominal amount of the 14 per cent. Unsecured Loan Stock 1981/83 ("the Loan Stock") of LSMO, and I/we hereby apply for and request you to allot to me/us that amount of the said Loan Stock and I/we hereby agree to accept the same or any lesser amount that may be allotted to me/us and to pay the balance due thereon in accordance with the terms of the Prospectus dated 30th January, 1976 and subject to the Trust Deed by which the said Loan Stock will be constituted. I/We warrant that the cheque attached hereto will be paid on first presentation.

I/We hereby authorise you to send a partly paid renounceable Letter of Allotment and/or a cheque for any surplus application money to me/us by post at my/our risk to the address given below. I/We hereby authorise and request you to place my/our name(s) on the Register as the holder(s) of the nominal amount of the Loan Stock allotted to me/us, the right to which is not renounced by me/us in accordance with the terms of the Letter of Allotment.

I/We hereby declare that I am/we are not resident outside the Scheduled Territories\* and I am/we are not acquiring the Loan Stock as the nominee(s) of any person(s) resident outside those Territories.

(If this Declaration cannot be made it must be deleted and the Applicant(s) should consult an Authorised Depositary\* or an Approved Agent in the Republic of Ireland\* through whom this Application must be lodged.)

Dated \_\_\_\_\_ 1976

(1) Signature

|             |   |
|-------------|---|
| <div></div> | Surname and Designation<br>(Mr., Mrs., Miss or Title) |
| <div></div> | Forename(s) (in full)                                 |
| <div></div> | Address (in full)                                     |

(In the case of joint applications further applicants must sign below)

(2) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(3) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(4) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

APPLICANTS ARE ADVISED TO ALLOW TWO FULL DAYS FOR DELIVERY THROUGH THE POST AND TO USE FIRST CLASS MAIL. LSMD RESERVES THE RIGHT TO PRESENT ALL CHEQUES FOR PAYMENT AND TO RETAIN LETTERS OF ALLOTMENT AND SURPLUS APPLICATION MONIES PENDING CLEARANCE OF APPLICANTS' CHEQUES, AND TO REJECT ANY APPLICATION (AND IN PARTICULAR MULTIPLE OR SUSPECTED MULTIPLE APPLICATIONS) OR TO ACCEPT ANY APPLICATION IN PART ONLY.

INSTRUCTIONS

- A separate cheque, which must be drawn on a bank or branch thereof in England, Scotland or Wales, must accompany each application.
- The cheque should be made payable to "Williams & Glyn's Bank Limited" and crossed "Not Negotiable".
- Please pin the cheque to this form. Staples should not be used.
- In the case of joint applicants all must sign and in the case of a corporation this form must be completed under hand by an authorised official whose designation must be stated.
- No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded through the post at the risk of the applicant(s) either by a partly paid renounceable Letter of Allotment (together with, if applicable, a cheque for any amount overpaid) or by return of the application money.

DEFINITIONS

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom, the Channel Islands or the Isle of Man.

An Approved Agent in the Republic of Ireland is defined in the Bank of England's Notice EC 10.

APPLICATION FORM—C

The application list will open at 10 a.m. on Thursday, 5th February, 1976 and may be closed at any time thereafter. This form should be completed and lodged with Williams & Glyn's Bank Limited, 16 Old Broad Street, London EC2N 1DL, together with a SEPARATE REMITTANCE for the full amount payable on application, namely £50 per cent.



Scottish Canadian Oil &  
Transportation Company Limited

(Incorporated in England under the Companies Acts 1948 to 1967; Registered Number 570220)

C  
SCOT  
LOAN  
STOCK

ISSUE OF  
£17,500,000 14 per cent. Unsecured Loan Stock 1981/83 at par  
payable as follows:—

On application ..... £50 per cent.  
On or before 16th July, 1976 ..... £50 per cent.  
£100 per cent.

To the Directors of:  
SCOTTISH CANADIAN OIL & TRANSPORTATION COMPANY LIMITED ("SCOT").  
Gentlemen,

| Amount of Loan Stock for which application is made* | Amount of cheque enclosed at £50 per cent. |
|---|--|
| £   | £  |

For Banker or  
Stockbroker claiming  
brokerage

Stamp

VAT Reg. No. (if not  
registered put "None")

\*Applications must be made for a minimum amount of £100 Loan Stock or for multiples thereof up to £1,000 Loan Stock applied for. Applications for more than £1,000 Loan Stock up to £5,000 Loan Stock must be in multiples of £500, and for amounts of more than £5,000 Loan Stock must be in multiples of £1,000.

I/We enclose a cheque for the above-mentioned sum being the amount payable on application for the above-mentioned nominal amount of the 14 per cent. Unsecured Loan Stock 1981/83 ("the Loan Stock") of SCOT, and I/we hereby apply for and request you to allot to me/us that amount of the said Loan Stock and I/we hereby agree to accept the same or any lesser amount that may be allotted to me/us and to pay the balance due thereon in accordance with the terms of the Prospectus dated 30th January, 1976 and subject to the Trust Deed by which the said Loan Stock will be constituted. I/We warrant that the cheque attached hereto will be paid on first presentation.

I/We hereby authorise you to send a partly paid renounceable Letter of Allotment and/or a cheque for any surplus application money to me/us by post at my/our risk to the address given below. I/We hereby authorise and request you to place my/our name(s) on the Register as the holder(s) of the nominal amount of the Loan Stock allotted to me/us, the right to which is not renounced by me/us in accordance with the terms of the Letter of Allotment.

I/We hereby declare that I am/we are not resident outside the Scheduled Territories\* and I am/we are not acquiring the Loan Stock as the nominee(s) of any person(s) resident outside those Territories.

(If this Declaration cannot be made it must be deleted and the Applicant(s) should consult an Authorised Depositary\* or an Approved Agent in the Republic of Ireland\* through whom this Application must be lodged.)

Dated \_\_\_\_\_ 1976

(1) Signature

|             |   |
|-------------|---|
| <div></div> | Surname and Designation<br>(Mr., Mrs., Miss or Title) |
| <div></div> | Forename(s) (in full)                                 |
| <div></div> | Address (in full)                                     |

(In the case of joint applications further applicants must sign below)

(2) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(3) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

(4) Signature

Surname and Designation (BLOCK LETTERS) Forename(s) (in full)

APPLICANTS ARE ADVISED TO ALLOW TWO FULL DAYS FOR DELIVERY THROUGH THE POST AND TO USE FIRST CLASS MAIL. SCOT RESERVES THE RIGHT TO PRESENT ALL CHEQUES FOR PAYMENT AND TO RETAIN LETTERS OF ALLOTMENT AND SURPLUS APPLICATION MONIES PENDING CLEARANCE OF APPLICANTS' CHEQUES, AND TO REJECT ANY APPLICATION (AND IN PARTICULAR MULTIPLE OR SUSPECTED MULTIPLE APPLICATIONS) OR TO ACCEPT ANY APPLICATION IN PART ONLY.

INSTRUCTIONS

- A separate cheque, which must be drawn on a bank or branch thereof in England, Scotland or Wales, must accompany each application.
- The cheque should be made payable to "Williams & Glyn's Bank Limited" and crossed "Not Negotiable".
- Please pin the cheque to this form. Staples should not be used.
- In the case of joint applicants all must sign and in the case of a corporation this form must be completed under hand by an authorised official whose designation must be stated.
- No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded through the post at the risk of the applicant(s) either by a partly paid renounceable Letter of Allotment (together with, if applicable, a cheque for any amount overpaid) or by return of the application money.

DEFINITIONS

The Scheduled Territories at present comprise the United Kingdom, the Channel Islands, the Isle of Man, the Republic of Ireland and Gibraltar. Authorised Depositaries are listed in the Bank of England's Notice EC 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom, the Channel Islands or the Isle of Man.

An Approved Agent in the Republic of Ireland is defined in the Bank of England's Notice EC 10.



## INDUSTRIALS

ENGINEERING

| Stock        | Price | 1914 | 1915 | 1916 | 1917 | 1918 | 1919 | 1920 | 1921 | 1922 | 1923 | 1924 | 1925 | 1926 | 1927 | 1928 | 1929 | 1930 | 1931 | 1932 | 1933 | 1934 | 1935 | 1936 | 1937 | 1938 | 1939 | 1940 | 1941 | 1942 | 1943 | 1944 | 1945 | 1946 | 1947 | 1948 | 1949 | 1950 | 1951 | 1952 | 1953 | 1954 | 1955 | 1956 | 1957 | 1958 | 1959 | 1960 | 1961 | 1962 | 1963 | 1964 | 1965 | 1966 | 1967 | 1968 | 1969 | 1970 | 1971 | 1972 | 1973 | 1974 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 | 1986 | 1987 | 1988 | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 | 2056 | 2057 | 2058 | 2059 | 2060 | 2061 | 2062 | 2063 | 2064 | 2065 | 2066 | 2067 | 2068 | 2069 | 2070 | 2071 | 2072 | 2073 | 2074 | 2075 | 2076 | 2077 | 2078 | 2079 | 2080 | 2081 | 2082 | 2083 | 2084 | 2085 | 2086 | 2087 | 2088 | 2089 | 2090 | 2091 | 2092 | 2093 | 2094 | 2095 | 2096 | 2097 | 2098 | 2099 | 2100 |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
|--------------|-------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| W. M. Scapin | 14    | 15   | 16   | 17   | 18   | 19   | 20   | 21   | 22   | 23   | 24   | 25   | 26   | 27   | 28   | 29   | 30   | 31   | 32   | 33   | 34   | 35   | 36   | 37   | 38   | 39   | 40   | 41   | 42   | 43   | 44   | 45   | 46   | 47   | 48   | 49   | 50   | 51   | 52   | 53   | 54   | 55   | 56   | 57   | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  | 173  | 174  | 175  | 176  | 177  | 178  | 179  | 180  | 181  | 182  | 183  | 184  | 185  | 186  | 187  | 188  | 189  | 190  | 191  | 192  | 193  | 194  | 195  | 196  | 197  | 198  | 199  | 200  | 201  | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 |     |     |     |     |
| Carb. Sp     | 57    | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  | 173  | 174  | 175  | 176  | 177  | 178  | 179  | 180  | 181  | 182  | 183  | 184  | 185  | 186  | 187  | 188  | 189  | 190  | 191  | 192  | 193  | 194  | 195  | 196  | 197  | 198  | 199  | 200  | 201  | 202  | 203  | 204  | 205  | 206  | 207  | 208  | 209  | 210  | 211  | 212  | 213  | 214  | 215  | 216  | 217  | 218  | 219  | 220  | 221  | 222  | 223  | 224  | 225  | 226  | 227  | 228  | 229  | 230  | 231  | 232  | 233  | 234  | 235  | 236  | 237  | 238  | 239  | 240  | 241  | 242  | 243  | 244  | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |
| Carb. Sp     | 10    | 11   | 12   | 13   | 14   | 15   | 16   | 17   | 18   | 19   | 20   | 21   | 22   | 23   | 24   | 25   | 26   | 27   | 28   | 29   | 30   | 31   | 32   | 33   | 34   | 35   | 36   | 37   | 38   | 39   | 40   | 41   | 42   | 43   | 44   | 45   | 46   | 47   | 48   | 49   | 50   | 51   | 52   | 53   | 54   | 55   | 56   | 57   | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  | 173  | 174  | 175  | 176  | 177  | 178  | 179  | 180  | 181  | 182  | 183  | 184  | 185  | 186  | 187  | 188  | 189  | 190  | 191  | 192  | 193  | 194  | 195  | 196  | 197  | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 |
| Carb. Sp     | 10    | 11   | 12   | 13   | 14   | 15   | 16   | 17   | 18   | 19   | 20   | 21   | 22   | 23   | 24   | 25   | 26   | 27   | 28   | 29   | 30   | 31   | 32   | 33   | 34   | 35   | 36   | 37   | 38   | 39   | 40   | 41   | 42   | 43   | 44   | 45   | 46   | 47   | 48   | 49   | 50   | 51   | 52   | 53   | 54   | 55   | 56   | 57   | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  | 173  | 174  | 175  | 176  | 177  | 178  | 179  | 180  | 181  | 182  | 183  | 184  | 185  | 186  | 187  | 188  | 189  | 190  | 191  | 192  | 193  | 194  | 195  | 196  | 197  | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 |
| Carb. Sp     | 10    | 11   | 12   | 13   | 14   | 15   | 16   | 17   | 18   | 19   | 20   | 21   | 22   | 23   | 24   | 25   | 26   | 27   | 28   | 29   | 30   | 31   | 32   | 33   | 34   | 35   | 36   | 37   | 38   | 39   | 40   | 41   | 42   | 43   | 44   | 45   | 46   | 47   | 48   | 49   | 50   | 51   | 52   | 53   | 54   | 55   | 56   | 57   | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  | 173  | 174  | 175  | 176  | 177  | 178  | 179  | 180  | 181  | 182  | 183  | 184  | 185  | 186  | 187  | 188  | 189  | 190  | 191  | 192  | 193  | 194  | 195  | 196  | 197  | 198 | 199 | 200 | 201 | 202 | 203 | 204 | 205 | 206 | 207 | 208 | 209 | 210 | 211 | 212 | 213 | 214 | 215 | 216 | 217 | 218 | 219 | 220 | 221 | 222 | 223 | 224 | 225 | 226 | 227 | 228 | 229 | 230 | 231 | 232 | 233 | 234 | 235 | 236 | 237 | 238 | 239 | 240 | 241 | 242 | 243 | 244 | 245 | 246 | 247 | 248 | 249 | 250 | 251 | 252 | 253 | 254 | 255 | 256 | 257 | 258 | 259 | 260 | 261 | 262 | 263 | 264 |
| Carb. Sp     | 10    | 11   | 12   | 13   | 14   | 15   | 16   | 17   | 18   | 19   | 20   | 21   | 22   | 23   | 24   | 25   | 26   | 27   | 28   | 29   | 30   | 31   | 32   | 33   | 34   | 35   | 36   | 37   | 38   | 39   | 40   | 41   | 42   | 43   | 44   | 45   | 46   | 47   | 48   | 49   | 50   | 51   | 52   | 53   | 54   | 55   | 56   | 57   | 58   | 59   | 60   | 61   | 62   | 63   | 64   | 65   | 66   | 67   | 68   | 69   | 70   | 71   | 72   | 73   | 74   | 75   | 76   | 77   | 78   | 79   | 80   | 81   | 82   | 83   | 84   | 85   | 86   | 87   | 88   | 89   | 90   | 91   | 92   | 93   | 94   | 95   | 96   | 97   | 98   | 99   | 100  | 101  | 102  | 103  | 104  | 105  | 106  | 107  | 108  | 109  | 110  | 111  | 112  | 113  | 114  | 115  | 116  | 117  | 118  | 119  | 120  | 121  | 122  | 123  | 124  | 125  | 126  | 127  | 128  | 129  | 130  | 131  | 132  | 133  | 134  | 135  | 136  | 137  | 138  | 139  | 140  | 141  | 142  | 143  | 144  | 145  | 146  | 147  | 148  | 149  | 150  | 151  | 152  | 153  | 154  | 155  | 156  | 157  | 158  | 159  | 160  | 161  | 162  | 163  | 164  | 165  | 166  | 167  | 168  | 169  | 170  | 171  | 172  |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |

|        |      |      |     |
|--------|------|------|-----|
| ... .. | 37.2 | 10.8 | 1.9 |
| ... .. | 60   | 1.1  | 1.1 |
| ... .. | 134  | 1.1  | 1.1 |
| ... .. | 27   | 1.1  | 1.1 |
| ... .. | 117  | 1.1  | 1.1 |
| ... .. | 8    | 1.1  | 1.1 |
| ... .. | 24   | 1.1  | 1.1 |
| ... .. | 21   | 1.1  | 1.1 |
| ... .. | 74   | 1.1  | 1.1 |
| ... .. | 21   | 1.1  | 1.1 |
| ... .. | 76   | 1.1  | 1.1 |
| ... .. | 50   | 1.1  | 1.1 |
| ... .. | 11   | 1.1  | 1.1 |
| ... .. | 55   | 1.1  | 1.1 |
| ... .. | 74   | 1.1  | 1.1 |
| ... .. | 23   | 1.1  | 1.1 |
| ... .. | 43   | 1.1  | 1.1 |
| ... .. | 91   | 1.1  | 1.1 |
| ... .. | 47   | 1.1  | 1.1 |
| ... .. | 17   | 1.1  | 1.1 |
| ... .. | 34   | 1.1  | 1.1 |

[illegible]

|                |       |       |       |     |      |      |      |
|----------------|-------|-------|-------|-----|------|------|------|
| Chk. 20p.      | 3912  | 16.6  | 1.85  | 0   | 78   | 6    | Oct. |
| Gen. Inds.     | 1711  | 17.11 | 0.99  | 1.3 | 96   | 12.6 | July |
| Servo.         | 136   | 20.76 | 1.53  | 2.3 | 95   | 10.6 | Apr. |
| Gen. Inds.     | 34    | 12.17 | 2.15  | 2.3 | 97   | 7    | June |
| 20p.           | 47    | 6.10  | 2.84  | 4.0 | 93   | 4.1  | May  |
| Gen. Inds. fl. | 155   | 12.12 | 17.0  | 2.5 | 64   | 38   | Nov. |
| Plat.          | 1042  | 3.11  | 12.94 | 4.7 | 43   | 5.8  | May  |
| Group          | 130   | 6.10  | 15.19 | 2.4 | 63   | 16.3 | Nov. |
| 20p.           | 16    | 26.7  | 0.8   | 0   | 77   | 4    | June |
| Fullster.      | 54    | 1.11  | 1.68  | 2.6 | 10.5 | 5.5  | Feb. |
| Fullster.      | 49    | 12.12 | 2.95  | 1.9 | 93   | 8.5  | Nov. |
| Fullster.      | 22.12 |       |       | 2.4 | 75   | 6.1  | Mar. |

|     |       |       |     |      |      |       |       |
|-----|-------|-------|-----|------|------|-------|-------|
| 34  | 21.3  | 2.7   | 2.4 | 2.2  | 2.2  | Jan.  | Jul.  |
| 735 | 21.3  | 0.7   | 1.5 | 1.5  | 1.5  | Feb.  | Aug.  |
| 135 | 11.8  | 10.75 | 3.5 | 9.2  | 6.4  | Mar.  | Aug.  |
| 7   | 6.72  | —     | —   | —    | —    | Apr.  | Aug.  |
| 59  | 12.12 | 12.75 | 2.1 | 7.2  | 5.2  | Jan.  | Jul.  |
| 348 | 22.5  | 25.93 | 2.1 | 7.1  | 9.5  | Feb.  | Jul.  |
| 73  | 16.4  | 3.4   | 1.4 | 7.2  | 15.5 | Apr.  | Aug.  |
| 373 | 17.11 | 1.73  | 5.0 | 7.1  | 4.4  | Sept. | Sept. |
| 24  | 1.3   | 1.65  | 2.0 | 10.6 | 6.4  | Dec.  | Aug.  |
| 17  | 12.1  | 1.18  | 1.2 | 10.7 | 12.3 | Jan.  | Aug.  |
| 40  | 12.15 | 3.7   | 0.9 | 14.2 | 11.8 | May   | Aug.  |
| 170 | 12.1  | 2.25  | 4.1 | 4.2  | 5.6  | Nov.  | Nov.  |

|          |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |     |
|----------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|-----|
| Products | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 1        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 2        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 3        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 4        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 5        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 6        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 7        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 8        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 9        | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 10       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 11       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 12       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 13       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 14       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 15       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 16       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 17       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 18       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 19       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 20       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 21       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 22       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 23       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 24       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 25       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 26       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 27       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 28       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 29       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 30       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 31       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 32       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 33       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 34       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 35       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 | 69 | 70 | 71 | 72 | 73 | 74 | 75 | 76 | 77 | 78 | 79 | 80 | 81 | 82 | 83 | 84 | 85 | 86 | 87 | 88 | 89 | 90 | 91 | 92 | 93 | 94 | 95 | 96 | 97 | 98 | 99 | 100 |
| 36       | 54 | 55 | 56 | 57 | 58 | 59 | 60 | 61 | 62 | 63 | 64 | 65 | 66 | 67 | 68 |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |     |

[illegible][illegible][illegible]

|         |     |      |       |     |     |      |       |     |       |
|---------|-----|------|-------|-----|-----|------|-------|-----|-------|
| 2d Sep. | 198 | 1711 | 94.25 | 4.0 | 8.8 | 9.1  | Mar.  | See | Sept. |
| 3d "    | 199 | 1711 | 94.25 | 4.0 | 8.8 | 9.1  | Apr.  | See | Oct.  |
| 4d "    | 200 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | May   | See | Nov.  |
| 5d "    | 201 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | June  | See | Dec.  |
| 6d "    | 202 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | July  | See | Jan.  |
| 7d "    | 203 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Aug.  | See | Feb.  |
| 8d "    | 204 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Sept. | See | Mar.  |
| 9d "    | 205 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Oct.  | See | Apr.  |
| 10d "   | 206 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Nov.  | See | May   |
| 11d "   | 207 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Dec.  | See | June  |
| 12d "   | 208 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Jan.  | See | July  |
| 13d "   | 209 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Feb.  | See | Aug.  |
| 14d "   | 210 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Mar.  | See | Sept. |
| 15d "   | 211 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Apr.  | See | Oct.  |
| 16d "   | 212 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | May   | See | Nov.  |
| 17d "   | 213 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | June  | See | Dec.  |
| 18d "   | 214 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | July  | See | Jan.  |
| 19d "   | 215 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Aug.  | See | Feb.  |
| 20d "   | 216 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Sept. | See | Mar.  |
| 21d "   | 217 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Oct.  | See | Apr.  |
| 22d "   | 218 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Nov.  | See | May   |
| 23d "   | 219 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Dec.  | See | June  |
| 24d "   | 220 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Jan.  | See | July  |
| 25d "   | 221 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Feb.  | See | Aug.  |
| 26d "   | 222 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Mar.  | See | Sept. |
| 27d "   | 223 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Apr.  | See | Oct.  |
| 28d "   | 224 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | May   | See | Nov.  |
| 29d "   | 225 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | June  | See | Dec.  |
| 30d "   | 226 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | July  | See | Jan.  |
| 31d "   | 227 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Aug.  | See | Feb.  |
| 32d "   | 228 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Sept. | See | Mar.  |
| 33d "   | 229 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Oct.  | See | Apr.  |
| 34d "   | 230 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Nov.  | See | May   |
| 35d "   | 231 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Dec.  | See | June  |
| 36d "   | 232 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Jan.  | See | July  |
| 37d "   | 233 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Feb.  | See | Aug.  |
| 38d "   | 234 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Mar.  | See | Sept. |
| 39d "   | 235 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Apr.  | See | Oct.  |
| 40d "   | 236 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | May   | See | Nov.  |
| 41d "   | 237 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | June  | See | Dec.  |
| 42d "   | 238 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | July  | See | Jan.  |
| 43d "   | 239 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Aug.  | See | Feb.  |
| 44d "   | 240 | 1711 | 94.50 | 3.6 | 9.3 | 12.7 | Sept. | See | Mar.  |
| 45d "   |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 46d "   |     |      |       |     |     |      | Nov.  | See | May   |
| 47d "   |     |      |       |     |     |      | Dec.  | See | June  |
| 48d "   |     |      |       |     |     |      | Jan.  | See | July  |
| 49d "   |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 50d "   |     |      |       |     |     |      | Mar.  | See | Sept. |
| 51d "   |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 52d "   |     |      |       |     |     |      | May   | See | Nov.  |
| 53d "   |     |      |       |     |     |      | June  | See | Dec.  |
| 54d "   |     |      |       |     |     |      | July  | See | Jan.  |
| 55d "   |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 56d "   |     |      |       |     |     |      | Sept. | See | Mar.  |
| 57d "   |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 58d "   |     |      |       |     |     |      | Nov.  | See | May   |
| 59d "   |     |      |       |     |     |      | Dec.  | See | June  |
| 60d "   |     |      |       |     |     |      | Jan.  | See | July  |
| 61d "   |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 62d "   |     |      |       |     |     |      | Mar.  | See | Sept. |
| 63d "   |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 64d "   |     |      |       |     |     |      | May   | See | Nov.  |
| 65d "   |     |      |       |     |     |      | June  | See | Dec.  |
| 66d "   |     |      |       |     |     |      | July  | See | Jan.  |
| 67d "   |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 68d "   |     |      |       |     |     |      | Sept. | See | Mar.  |
| 69d "   |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 70d "   |     |      |       |     |     |      | Nov.  | See | May   |
| 71d "   |     |      |       |     |     |      | Dec.  | See | June  |
| 72d "   |     |      |       |     |     |      | Jan.  | See | July  |
| 73d "   |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 74d "   |     |      |       |     |     |      | Mar.  | See | Sept. |
| 75d "   |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 76d "   |     |      |       |     |     |      | May   | See | Nov.  |
| 77d "   |     |      |       |     |     |      | June  | See | Dec.  |
| 78d "   |     |      |       |     |     |      | July  | See | Jan.  |
| 79d "   |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 80d "   |     |      |       |     |     |      | Sept. | See | Mar.  |
| 81d "   |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 82d "   |     |      |       |     |     |      | Nov.  | See | May   |
| 83d "   |     |      |       |     |     |      | Dec.  | See | June  |
| 84d "   |     |      |       |     |     |      | Jan.  | See | July  |
| 85d "   |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 86d "   |     |      |       |     |     |      | Mar.  | See | Sept. |
| 87d "   |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 88d "   |     |      |       |     |     |      | May   | See | Nov.  |
| 89d "   |     |      |       |     |     |      | June  | See | Dec.  |
| 90d "   |     |      |       |     |     |      | July  | See | Jan.  |
| 91d "   |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 92d "   |     |      |       |     |     |      | Sept. | See | Mar.  |
| 93d "   |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 94d "   |     |      |       |     |     |      | Nov.  | See | May   |
| 95d "   |     |      |       |     |     |      | Dec.  | See | June  |
| 96d "   |     |      |       |     |     |      | Jan.  | See | July  |
| 97d "   |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 98d "   |     |      |       |     |     |      | Mar.  | See | Sept. |
| 99d "   |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 100d "  |     |      |       |     |     |      | May   | See | Nov.  |
| 101d "  |     |      |       |     |     |      | June  | See | Dec.  |
| 102d "  |     |      |       |     |     |      | July  | See | Jan.  |
| 103d "  |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 104d "  |     |      |       |     |     |      | Sept. | See | Mar.  |
| 105d "  |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 106d "  |     |      |       |     |     |      | Nov.  | See | May   |
| 107d "  |     |      |       |     |     |      | Dec.  | See | June  |
| 108d "  |     |      |       |     |     |      | Jan.  | See | July  |
| 109d "  |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 110d "  |     |      |       |     |     |      | Mar.  | See | Sept. |
| 111d "  |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 112d "  |     |      |       |     |     |      | May   | See | Nov.  |
| 113d "  |     |      |       |     |     |      | June  | See | Dec.  |
| 114d "  |     |      |       |     |     |      | July  | See | Jan.  |
| 115d "  |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 116d "  |     |      |       |     |     |      | Sept. | See | Mar.  |
| 117d "  |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 118d "  |     |      |       |     |     |      | Nov.  | See | May   |
| 119d "  |     |      |       |     |     |      | Dec.  | See | June  |
| 120d "  |     |      |       |     |     |      | Jan.  | See | July  |
| 121d "  |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 122d "  |     |      |       |     |     |      | Mar.  | See | Sept. |
| 123d "  |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 124d "  |     |      |       |     |     |      | May   | See | Nov.  |
| 125d "  |     |      |       |     |     |      | June  | See | Dec.  |
| 126d "  |     |      |       |     |     |      | July  | See | Jan.  |
| 127d "  |     |      |       |     |     |      | Aug.  | See | Feb.  |
| 128d "  |     |      |       |     |     |      | Sept. | See | Mar.  |
| 129d "  |     |      |       |     |     |      | Oct.  | See | Apr.  |
| 130d "  |     |      |       |     |     |      | Nov.  | See | May   |
| 131d "  |     |      |       |     |     |      | Dec.  | See | June  |
| 132d "  |     |      |       |     |     |      | Jan.  | See | July  |
| 133d "  |     |      |       |     |     |      | Feb.  | See | Aug.  |
| 134d "  |     |      |       |     |     |      | Mar.  | See | Sept. |
| 135d "  |     |      |       |     |     |      | Apr.  | See | Oct.  |
| 136d "  |     |      |       |     |     |      | May   | See | Nov.  |
| 137d "  |     |      |       |     |     |      | June  | See | Dec.  |
| 138d "  |     |      |       |     |     |      | July  | See | Jan.  |
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## More than £100m. cuts sought in Civil Service

BY LORELIES OLSLAGER, LABOUR STAFF

THE GOVERNMENT has instructed all its Departments to seek cuts in civil service spending that would amount to a saving of more than £100m. at present prices by the fiscal year 1978-79.

No conclusions have been reached yet on what this would mean in manpower terms. But it is believed that the number of civil servants will have to be cut by more than 20,000.

Departments have been asked to examine various levels for staff reductions, ranging from 15 per cent in order to meet the cash savings targets, said to be between £100m. and £150m.

According to some officials, the target will mean that the number of civil servants outside the Defence Ministry will be reduced by about 6,000 and that no new recruitment must take place over the coming two years.

### Secret

As recruitment is still going on, the number of people to be cut later will inevitably increase.

The Government employs 750,000 civil servants, including 180,000 in the Ministry of Defence.

Planned manpower cuts within the Defence Ministry remain a closely guarded secret.

One of the Civil Service unions most threatened by the cuts says that it will fight hard to avoid compulsory redundancies and indicated its readiness to discuss other steps to achieve necessary reductions.

Mr. William McCall, general secretary of the 100,000-strong Institution of Professional Civil Servants—writing in his union's journal—said that it was clear that there would be "substantial" cuts in the civil service and associated employment.

It is estimated that from last September to next April the Civil Service will have grown by 20,000—the same number as total growth projected for the next two years before the public expenditure review was undertaken.

Growth is fastest in the Department of Health and Social Security, the Inland Revenue and Customs and Excise—the departments which may have to bear the brunt of the cuts because they employ the largest numbers.

## 'Commission' theory in case of 119 stolen Picassos

BY RUPERT CORNWELL

PARIS, Feb. 1.

FRENCH POLICE have started what promises to be a difficult search for the 119 paintings by the late Pablo Picasso, stolen this week-end from the Palais des Papes at Avignon, where they had been on exhibition since 1973.

Three armed thieves hid themselves in the 14th-century palace when it closed to visitors late on Saturday afternoon. They cut the telephone wires before taking down the paintings.

Two nightwatchmen caught them, but were beaten up. One was severely injured.

The thieves, one of whom spoke with a Spanish accent, left in a small Italian work by a follower of the 14th-century master Giotto, snatched it and ran. He had not been found late tonight.

Our Art Correspondent writes: Sir Roland Penrose, the expert on Picasso's life and work, and a close personal friend of the artist, said yesterday: "The pictures in the Palais des Papes were a very remarkable set. There would be great masterpieces among them. They were from his last years, and they formed a kind of personal diary of his thoughts day by day."

"The stolen pictures would be very hard to sell. They would all have been very carefully recorded either in colour or in black and white. I believe the collection was in his present to the City of Avignon."

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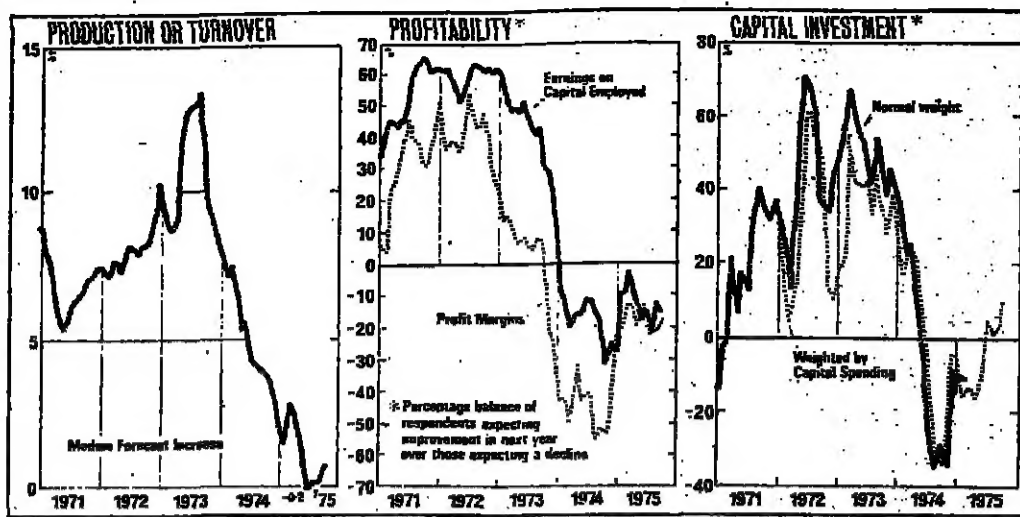
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## FT Monthly Survey of Business Opinion

Statistical Material Copyright Taylor Nelson Group Ltd.



## Industry sees inflation settling at 15 per cent

INDICATIONS that inflation is coming more under control has boosted industry's confidence but the rate of price increases is not generally expected to fall below the 15 per cent mark during the year ahead.

For unit wage costs, the median forecast increase is now in the 13-14 per cent, a year range as against a peak of well over 20 per cent, before the £5 a week culling was brought in last summer.

This emerges from the latest Financial Times monthly business opinion survey which last month covered companies in electrical engineering, cars and consumer durables, and stores and consumer services.

Apart from the lower rate of inflation, the factors that have led to the revival in optimism are a feeling that the recession may at last be bottoming out, the greater stability in the sterling exchange rate, the unions' response to the economic situation and the improved strike record, and the signs of slow recovery in certain world markets.

Most companies say that new orders and deliveries are still declining. But there are now clear signs of the de-stocking cycle coming to an end. On balance, industry sees an increase in the volume of its purchases of outside supplies later on this year and some modest re-building of stock levels.

### EARNINGS ON CAPITAL

| These expecting earnings during current year to: | Oct. Jan. | Sept. Dec. | Aug. Nov. | July Oct. | Elect. Eng. | Consumer Durables | Stores |
|--|-----------|------------|-----------|-----------|-------------|-------------------|--------|
| Improve  | 25        | 27         | 25        | 30        | 9           | 56                | 38     |
| Remain the same                                  | 19        | 24         | 19        | 19        | 14          | 35                | 16     |
| Contract   | 40        | 39         | 47        | 45        | 9           | 9                 | 38     |
| No comment                                       | 16        | 10         | 9         | 6         | 48          | —                 | 8      |

## Elections may decide Thorpe's future

By Philip Rawlinson

MR. JEREMY THORPE'S future as Liberal leader may now depend critically on the success of the party's challenge in next month's by-elections in Carlisle and the Wirral.

Liberals continued at the weekend to rally behind the beleaguered leader but there were signs that the support could be rapidly eroded if the party failed to make an impact in the Conservative-held seats.

Mr. Thorpe said at a meeting of the Young Liberal Council in London on Saturday that he had every intention, as long as his colleagues agreed, of continuing as leader for "many years to come."

He was warmly received. But though the Young Liberal Council gave him its full support against the "slurs and innuendoes" directed at him, they decided yesterday that they were "disturbed" at Mr. Thorpe's lack of judgement in the London County affair and instructed their officers to urge the question immediately with the party leadership.

Real fight

Mr. Trevor Jones, former party president and an influential spokesman for the party's rank and file, also gave his support to Mr. Thorpe yesterday, but he added that the party was concerned about its lack of success since the by-elections in 1973.

The Carlisle by-election, in particular, now offered it an opportunity to "get back on top."

If it succeeded, Mr. Thorpe could lead a real fight for political power. If it failed, many Liberals might feel he should step down.

After ten years it might be the right time to hand over to a younger successor who could bring fresh drive, fresh enthusiasm to the job.

Mr. Jo Grimond, former Liberal leader, also said yesterday that though it would be "disastrous" if Mr. Thorpe resigned the leadership now, it would be unwise for him to remain indefinitely in the post if the party did not succeed in "seizing the opportunity which I think now lies before it."

Criticism was bound to follow any by-election failure, "and then the leader, whether innocent or guilty will have to take the blame."

Most Liberals insist that little, if any, political damage has been caused to the party by recent events, but many believe that Mr. Thorpe might regard a fall in the by-elections as evidence to the contrary.

## World-Wide hires two top oil industry executives

BY JOHN WYLES, SHIPPING CORRESPONDENT

MR. Y. K. PAO's World-Wide Shipping Group has secured the services of two of the world oil industry's leading figures.

Sir Eric Drake, recently retired BP chairman, is to become a director of one of the group's major subsidiaries and Mr. John K. Jamieson, former chairman and chief executive of Exxon, is to be a consultant.

The appointments are likely to be seen as an important strengthening of the group's overall management at a time of great crisis in the oil tanker industry.

World-Wide, one of the major independent oil tanker operators, has not been able to escape the effects of a chronic oil tanker surplus, although medium and long-term charters have provided employment for most of its 12.5m. deadweight ton fleet of tankers, combined bulk carriers and gas carriers.

Sir Eric Drake, aged 65, has joined the group's Eastern Asia Navigation Company as a director, from yesterday. His other directorships include Toronto Dominion Bank, BP Canada, Kleinwort Benson, the Hudson Bay Company in Canada, and P & O.

Mr. Jamieson, also 65, is still a director of Exxon Corporation, and also of the Chase Manhattan Bank NA and of the Equitable Life Insurance Society of the U.S.

World-Wide is due to add another 5.5m. d.w.t. to its fleet by 1978, although the figure may be reduced down by cancellations prompted by the tanker surplus.

According to information published by London shipbrokers, E. A. Gibson, Y. K. Pao recently cancelled a 272,000 d.w.t. Very Large Crude Carrier, due for delivery from Japan in June.

Gibson's figures show that while the number of tankers lying idle dropped in November, from 491 to 483, the total tonnage increased from 45.9m. d.w.t. to 48.1m. d.w.t.

New sales campaign planned by Leyland

BY OUR INDUSTRIAL STAFF

LEYLAND CARS is to launch another heavy advertising and promotional campaign as a follow-up to last autumn's "Superdeal" scheme. The company hopes this time to avoid some of the problems which the previous campaign encountered.

The "Superdeal" scheme proved something of a double-edged weapon for Leyland. The company's sales target was exceeded by 10,000 vehicles. This cleared the showrooms of stocks immediately before the launch of updated models, but left dealers

severely short of cars in the last quarter of 1975.

Leyland, after gaining a 39 per cent share of new car sales in September, saw its market share slip back to 22.6 per cent in October. The company recovered to take 24 per cent in November, and 26.9 per cent in December.

Under the new deal, Leyland will be concentrating on models where a reasonable supply of vehicles is available—including, in particular, Minis, Martins, Maxis, Minis and Marina-based vans and pick-ups, and Sherpa commercials.

Jobs Act will start inter-union disputes

BY JOHN ELLIOTT, LABOUR EDITOR

KEY PROVISIONS of the Employment Protection Act covering the statutory certification of trade unions plus procedures for unions to take recognition claims through the Advisory, Conciliation and Arbitration Service, come into force to-day.

They spell the start of a major campaign by trade unions to expand their recognition arrangements and will also lead to numerous inter-union disputes as TUC and other unions vie for

recognition, especially in white-collar and managerial areas.

Also starting work to-day is a new Central Arbitration Committee, which will deal with various statutory and other arbitration matters. It is headed by a part-time chairman, Professor John Wood, of Sheffield University. As a result of this appointment, Professor Wood is expected shortly to resign from his part-time seat on the governing council of the ACAS.

Union bid for managers Page 21

## THE LEX COLUMN

## Flawed upturn for housebuilders

The upsurge in building society lending over the past 12 months—a two-thirds rise in advances to £4,960m. with new mortgages of £51,000 just 30,000 short of the 1972 total—is only now beginning to be reflected in developers' profits. Indeed for the last reported period (generally not later than September) most housebuilders were announcing a further fall in profits. This is partly because the pick-up in activity has come first in the second-hand market; the proportion of lending on new houses was only 18 per cent in 1975 compared with a more "normal" figure of 25 per cent.

Some of the initial demand has also gone into reducing the stock of completed but unsold houses, which fell by half to 28,000 in the year to last October, while there are inevitably lags before the 40 per cent rise in private starts in 1975 works through and completions were only 8 per cent higher.

But equally important has been the problem of margins and even those companies which have also reported lower profits. Moreover, Barratt Developments—one of the more successful exceptions—only managed a 10 per cent increase in its last reported half-year profit.

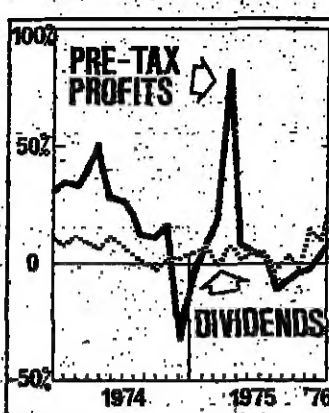
The Government is clearly anxious to avoid any repetition of the early 1970s and reports on its recent discussions with the building societies indicate a continued high level of view in the accompanying graph of the current liquidity of nearly 21 per cent, compared with a rise of 18 per cent in the last year in new house prices and cycle.

The Little Neddys expects private starts to be maintained this year at about 150,000, though its original forecasts for 1975 were too low and some City estimates are for a rise this year to 170,000 of 180,000 compared with 227,000 in 1972.

Fairview Estates, which sells mainly in the £9,000 to £11,000 range in the south-east, plans an increase from 1,800 to 1,900 with a higher proportion going to the private sector, though public sector output is generally expected to remain stable in 1976.

On the demand side, some developers report a degree of caution because of the squeeze on real incomes, though the ratio of earnings to house prices has narrowed significantly since 1972 (if not yet to the levels of 1970). And a further stimulus could come from a cut in the mortgage rate.

Overall, while margins and total profits should be improving, during 1976 the increase is likely to be more limited than profit.



in 1972-73 and many companies' main preoccupation is trimming of their land and continuing high cost.

### Lasmo Scot

It has been a notable achievement, the institutions chipped in with a £250m. minimum. Whitehall has been co-operative all down line, and the Stock Exchange has granted quotations to securities of companies which might appear to the observer to be somewhat geared. Thus Lasmo and have secured £76m. (less costs) of underwritten market financing for their of the development costs of Nippon field. And market conditions could scarcely become more favourable.

The Bank of England acting last week almost as the fairy godmother.

Why Lasmo and Scot taken this course rather a bank-financed route matter for debate among specialists. The deal involves a "royalty" of 8.75 per cent against 3 per cent, secured by the Piper Thomson for the Piper analogy. Yet expressed overriding royalty the Lasmo Scot Oil Production Stock may only be equivalent to 7.1 per cent, and taking account other technical factors such as Piper's quicker pay Morgan Grenfell claims the royalty difference is only 1 per cent. In any case, Lasmo Scot are dominated by investment institutions (such as Casanova) so the stock market bias is natural enough.

The weak part of the deal is the 14 per cent secured Loan Stock 1976 which could not be given competitive coupon but that would have squeezed cash flow before revenues begin to earn around £15. On the O.P.S. are differing opinions.

point to the example Deminex, which has been into the Thistle field at a 50 per cent discount estimated present value. It can be argued that O.P.S. not carry the potential of equity investment is much more marketable than the discount may only be 10 per cent, equivalent to an price of about 170p. In the case of subscribers to the pack, Thursday could just a during 1976 the increase is likely to be more limited than profit.

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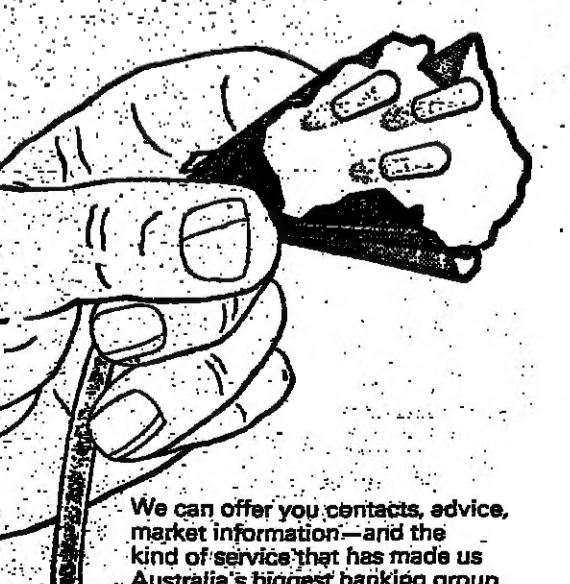
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